App/ap/ppliped/lidio/D



136 North Monroe Street Waterloo, WI 53594 Phone: (920) 478-3025 Fax: (920) 478-2021 www.waterloowi.us

PUBLIC NOTICE OF A COMMITTEE MEETING OF THE CITY OF WATERLOO COMMON COUNCIL

Pursuant to Section 19.84 Wisconsin Statutes, notice is hereby given to the public and news media, that a public meeting will be held to consider the following:

COMMITTEE: FINANCE, INSURANCE & PERSONNEL COMMITTEE

DATE: May 16, 2024 TIME: 6:00 pm

LOCATION: Municipal Building Council Chamber, 136 N. Monroe Street

- 1) CALL TO ORDER AND ROLL CALL
- 2) APPROVAL OF MEETING MINUTES: April 18, 2024.
- 3) PUBLIC COMMENT
- 4) PRESENTATION
 - a) Ehlers Discussion regarding Financial Plan Management Services
- 5) NEW BUSINESS
 - a) April 2024 Financial Statements: Payroll \$86,079.71, General Disbursements \$431,537.02 and Clerk/Treasurer's Reports [see on municipal website]
 - b) Police Department Furnace quote from Jensen
 - c) Waterloo Water & Light TIF dollars from TID #5
 - d) Hiring Process
 - e) Speed Board Display for Police
- 6) FUTURE AGENDA ITEMS AND ANNOUNCEMENTS
- 7) ADJOURNMENT

Jeanne Ritter Clerk/ Deputy Treasurer

Committee Members: Thomas, Weihert and Kuhl

Posted, Emailed & Distributed: 05/10/2024

PLEASE NOTE: It is possible that members of and possibly a quorum of members of other governmental bodies of the municipality may attend the above meeting(s) to gather information. No action will be taken by any governmental body other than that specifically noted. Also, upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through appropriate aids and services. For additional information or to request such services please contact the clerk's office at the above location.

5/17/2024 8:26 AM

CITY OF WATERLOO FINANCE, INSURANCE & PERSONNEL COMMITTEE: MEETING MINUTES April 18, 2024

[a digital recording of this meeting also serves as the official record]

- CALL TO ORDER AND ROLL CALL. Thomas called the meeting to order at 5:30 p.m. Members in person: Thomas, Weihert and Kuhl. Remote: none. Absent: none. Others attending in person or remote: Mayor Quimby; Treasurer Nelson; Chief W. Benisch; Police Chief D. Sorenson; DPW Supervisor C. Yerges; K. Hering, M.Petrie, J. Butzine, Jenifer Zimmermann and Clerk Ritter.
- APPROVAL OF MEETING MINUTES: March 21, 2024. Motion [Kuhl.Weihertl] VOICE VOTE: Motion carried.
- 3) PUBLIC COMMENT (3 Minute Time Limit) none
- 4) NEW BUSINESS
 - a) Bylaws Discussion with the Fire Dept. Discussion will take back changes to membership.
 - b) Town of Waterloo Radio Payment Update informational.
 - c) March 2024 Financial Statements: Payroll \$88,327.18, General Disbursements \$240,977.91 and Clerk/Treasurer's Reports[see on municipal website] [Kuhl/Weihert] VOICE VOTE: Motion carried.
 - d) 2023 Audit Review Discussion informational.
 - e) Correction on Hawthorn and Stone Guaranteed TIF Revenue informational.
 - f) 2024-04 Resolution 2023 Financial Carry-Over Approvals [Kuhl/Weihert] VOICE VOTE: Motion carried.
 - g) Discussion on Plan-It Software fee increase looking over options.
 - h) ARPA Funds Discussion.
 - i) Ordinance 53-8 update. Send to Attorney regarding ordinance vs. policy.
- ADJOURNMENT. MOTION: [Kuhl/Thomas] To adjourn. VOICE VOTE: Motion carried. Approximate time 6:42pm.

Jeanne Ritter Clerk/Deputy Treasurer



May 1, 2024

Lana Nelson, City Treasurer/Deputy Clerk City of Waterloo, Wisconsin 136 N Monroe St Waterloo, WI 53594

Re: Written Municipal Advisor Client Disclosure with the City of Waterloo ("Client") for 2024 Financial Management Plan ("Project" Pursuant to MSRB Rule G-42)

Dear Lana:

As a registered Municipal Advisor, we are required by Municipal Securities Rulemaking Board (MSRB) Rules to provide you with certain written information and disclosures prior to, upon or promptly, after the establishment of a municipal advisory relationship as defined in Securities and Exchange Act Rule 15Ba1-1. To establish our engagement as your Municipal Advisor, we must inform you that:

- 1. When providing advice, we are required to act in a fiduciary capacity, which includes a duty of loyalty and a duty of care. This means we are required to act solely in your best interest.
- 2. We have an obligation to fully and fairly disclose to you in writing all material actual or potential conflicts of interest that might impair our ability to render unbiased and competent advice to you. We are providing these and other required disclosures in **Appendix A** attached hereto.

As your Municipal Advisor, Ehlers shall provide this advice and service at such fees, as described within **Appendix B** attached hereto.

This documentation and all appendices hereto shall be effective as of its date unless otherwise terminated by either party upon 30 days written notice to the other party.

During the term of our municipal advisory relationship, this writing might be amended or supplemented to reflect any material change or additions.

We look forward to working with you on this Project.

Sincerely,

Ehlers & Associates

David Ferris, CPA Senior Municipal Advisor

¹ This document is intended to satisfy the requirements of MSRB Rule G-42(b) and Rule G-42(c).

Appendix A

DISCLOSURE OF CONFLICTS OF INTEREST/OTHER REQUIRED INFORMATION

Actual/Potential Material Conflicts of Interest

Ehlers has no known actual or potential material conflicts of interest that might impair its ability either to render unbiased and competent advice or to fulfill its fiduciary duty to Client.

Other Engagements or Relationships Impairing Ability to Provide Advice

Ehlers is not aware of any other engagement or relationship Ehlers has that might impair Ehlers' ability to either render unbiased and competent advice to or to fulfill its fiduciary duty to Client.

Affiliated Entities

Ehlers offers related services through two affiliates of Ehlers, Bond Trust Service Corporation (BTSC) and Ehlers Investment Partners (EIP). BTSC provides paying agent services while Ehlers Investment Partners (EIP) provides investment related services and bidding agent service. Ehlers and these affiliates do not share fees. If either service is needed in conjunction with an Ehlers municipal advisory engagement, Client will be asked whether or not they wish to retain either affiliate to provide service. If BTSC or EIP are retained to provide service, a separate agreement with that affiliate will be provided for Client's consideration and approval.

Solicitors/Payments Made to Obtain/Retain Client Business

Ehlers does not use solicitors to secure municipal engagements; nor does it make direct or indirect payments to obtain or retain Client business.

Payments from Third Parties

Ehlers does not receive any direct or indirect payments from third parties to enlist Ehlers recommendation to the Client of its services, any municipal securities transaction or any financial product.

Payments/Fee-splitting Arrangements

Ehlers does not share fees with any other parties and any provider of investments or services to the Client. However, within a joint proposal with other professional service providers, Ehlers could be the contracting party or be a subcontractor to the contracting party resulting in a fee splitting arrangement. In such cases, the fee due Ehlers will be identified in a Municipal Advisor writing and no other fees will be paid to Ehlers from any of the other participating professionals in the joint proposal.

Municipal Advisor Registration

Ehlers is registered with the Securities and Exchange Commission (SEC) and Municipal Securities Rulemaking Board (MSRB).

Material Legal or Disciplinary Events

Neither Ehlers nor any of its officers or municipal advisors have been involved in any legal or disciplinary events reported on Form MA or MA-I nor are there any other material legal or disciplinary events to be reported. Ehlers' application for permanent registration as a Municipal Advisor with the (SEC) was granted on July 28, 2014 and contained the information prescribed under Section 15B(a)(2) of the Securities and Exchange Act of 1934 and rules thereunder. It did not list any information on legal or disciplinary disclosures.

Client may access Ehlers' most recent Form MA and each most recent Form MA-I by searching the Securities and Exchange Commission's EDGAR system (currently available at http://www.sec.gov/edgar/searchedgar/companysearch.html) and searching under either our Company Name (Ehlers & Associates, Inc.) or by using the currently available "Fast Search" function and entering our CIK number (0001604197).

Ehlers has not made any material changes to Form MA or Form MA-I since that date.

Conflicts Arising from Compensation Contingent on the Size or Closing of Any Transaction

The forms of compensation for municipal advisors vary according to the nature of the engagement and requirements of the client. Compensation contingent on the size of the transaction presents a conflict of interest because the advisor may have an incentive to advise the client to increase the size of the securities issue for the purpose of increasing the advisor's compensation. Compensation contingent on the closing of the transaction presents a conflict because the advisor may have an incentive to recommend unnecessary financings or recommend financings that are disadvantageous to the client. If the transaction is to be delayed or fail to close, an advisor may have an incentive to discourage a full consideration of such facts and circumstances, or to discourage consideration of alternatives that may result in the cancellation of the financing or other transaction.

Any form of compensation due a Municipal Advisor will likely present specific conflict of interests with the Client. If a Client is concerned about the conflict arising from Municipal Advisor compensation contingent on size and/or closing of their transaction, Ehlers is willing to discuss and provide another form of Municipal Advisor compensation. The Client must notify Ehlers in writing of this request within 10 days of receipt of this Municipal Advisor writing.

MSRB Contact Information

The website address of the MSRB is www.msrb.org. Posted on the MSRB website is a municipal advisory client brochure that describes the protections that may be provided by MSRB rules and how to file a complaint with the financial regulatory authorities.

Appendix B

Scope of Service

Client has requested that Ehlers & Associates to prepare a Financial Management Plan ("Project"). Ehlers & Associates proposes and agrees to provide the following scope of services:

Confirm Planning Objectives

 Prior to commencing the work, we will review our approach with Client staff to ensure that we have a full understanding of the Client's objectives, any areas of concern or focus, and desired process outcomes. If necessary, we can modify our Scope of Services to meet specific Client needs.

Gather Required Information

 To complete our work, we will need to gather certain information which may include prior year audits and budgets (generally five years); current year budget; capital improvement plans; existing debt service schedules and allocations; strategic planning documents; staffing plans; and policies pertaining to fund balance, debt management; post-issuance compliance and financial management (Ehlers & Associates may already have some or all this information on file).

Prepare Financial Model

- dBasted Client's objectivelseaindformation available, we will prepare a Client-specific fixebcidbastelathate model includes:
 - o Creditofile Evaluation. An assessment of selecterial debt demonstrated by the preparamental client to the Statewind by the
 - o Valuation Forecast. We will project growth in equalized value based on historical valuation and timing of new developments based on Client input. If applicable, "TID IN" "and OUT" forecasts will be provided act of TID closure will be considered Client direction or more potential growth scenarios be modeled objectives.

- o FundForecasts. We will forecast revenues and expenditure for the following fundbased n prior year budgetartend Based n the Client's objectives abloe information available to us, one or more alternate fundforecasts may be developed reflect adjustments o service levels and staffing. All other levy funds will be included the overall tax levy charts. Detail analysis will occur for the following funds:
 - General Fund
 - Debt Service Fund
 - Capital Improvement Fund
- Capital Planning Model. Using Client's capital improvement plans, we will prepare one or more models identifying funding sources for identified projects. Fund balances, tax levy, debt proceeds, and annual revenues will be evaluated as funding sources.
- Debt Model. We will prepare a current debt service schedule including projected debt abatement sources and tax levy requirements. To the extent that debt financing is required for capital improvement projects, the projected impact of that financing will be modeled. The model will also forecast debt limit capacity utilization and the projected impact of future debt obligations on selected debt profile indicators (for General Obligation debt).
- Consolidated Tax Levy and Rate Projection Model. A summary forecast will be provided projecting the future tax levy that would be required to support the General Fund, Capital Projects Fund, Debt Service Fund, and other levy supported funds. Based on the valuation projection model, a forecasted equalized tax rate will be provided. Future levy requirements will be tested against applicable levy and rate limits. A similar summary forecast will be provided for any enterprise funds included in the model and will include a projection of any additional revenue requirements needed to support the forecast.

Conduct Governing Body Workshops

• Workshops will be conducted concurrent with development of the financial model. The number of workshops will depend upon the City's needs. Two workshops are included in this quote. The purpose of the workshops will be to present key data, observations, findings, alternatives, and recommendations, and to seek input of Governing Body members and key staff at periodic intervals before the model is finalized. Specific workshop dates, and the points at which they occur in the process, will be established in consultation with the Client based on the objectives of Client, the availability of the Governing Body and key staff, and the availability of information needed to complete the plan. Workshops are generally more effective when held independent of other Governing Body meetings.

Final Report

Following completion of the model and workshops, we will prepare a
 PowerPoint summary report that includes and explains all primary elements
 of the forecast model. The report will include a summary of key
 observations and recommendations. If applicable, we will recommend
 modifications to existing Client policies pertaining to fund balance, debt
 management, post-issuance compliance and financial management.

Compensation

In return for the services set forth in the "Scope of Service," Client agrees to compensate Ehlers & Associates in the amount of \$15,000. Additional workshops, above the meetings included in the proposal above, will be charged on an hourly basis at \$250 per hour.

For an ala cart menu for this service, the service can be broken down into the following parts:

 General operating projections	\$5,000
 Debt/Capital Planning	\$5,000
 Tax Increment District Projections	\$5,000

For any service directed by Client and not covered by this, or another applicable Appendix, Ehlers & Associates will bill Client at an hourly rate that is dependent upon the task/staff required to meet Client request at no less than \$125.00/hour and not to exceed \$350.00/hour.

Payment for Services

For all compensation due to Ehlers & Associates, we will invoice Client for the amount due at the completion of the work. Our fees include our normal travel, printing, computer services, and mail/delivery charges. The invoice is due and payable upon receipt by the Client.

September 12, 2022

2022 FINANCIAL MANAGEMENT PLAN GOVERNMENTAL FUNDS:

Village of Oregon, WI



Prepared by:

Ehlers N21W23350 Ridgeview Parkway West, Suite 100 Waukesha, WI 53188 Advisors:

David Ferris Senior Municipal Advisor

Brian Roemer Municipal Advisor

BUILDING COMMUNITIES. IT'S WHAT WE DO.



Table of Contents

Section	on 1 - Background	2
Section	on 2 – Process	2
Section	on 3 - Current Financial Position	2
3.1	General Obligation (G.O.) Debt Schedule (Base Case)	2
3.2	Financial Indicators	5
Section	on 4 - Financial Plan Data Tables	11
4.1	Equalized Value	11
4.2	Operating Budget Projections	12
4.3	Capital Finance Plan	18
Section	on 5 - Projected Property Tax Impacts	24
Section	on 6 – TIF Districts & Economic Development	27
TID	No. 3	27
TID	No. 4	27
	No. 5	
Eco	nomic Development Initiatives	28
Section	on 7 - General Conclusions & Observations	29
Section	on 8 - Recommendations	30
Section	on 9 - Acknowledgements	31



SECTION 1 - BACKGROUND

In November of 2020, Ehlers & Associates was engaged by the Village to prepare a comprehensive Five-Year Financial Management Plan to guide future financial decisions. For the 2022 plan update, the Village decided to expand the plan to a Ten-Year Financial Management Plan as there are several large projects on the horizon for the Village. This document should be used by the Village as a road map to determine how the Village can accomplish its goals while staying fiscally responsible. This document summarizes the results of that planning effort and is intended to be used as an analytical framework for making future decisions with respect to levels and timing of supportable debt financing. Because conditions can change rapidly, and assumptions may or may not be borne out over time, it is recommended that this plan be updated annually or at other key times prior to making long-term financing commitments.

SECTION 2 - PROCESS

Development and refinement of the ten-year financial plan model was completed with staff over a number of weeks to be able to bring it to the Village Board for a presentation on September 12, 2022. As a part of the presentation, Village officials were briefed on the current status of the Village's financial position; historical and projected valuation trends; capital financing alternatives; tax rate projections for operating, capital and debt service expenditures; and cash flow projections for Tax Incremental District No. 3, 4 and 5.

SECTION 3 - CURRENT FINANCIAL POSITION

As part of the planning process, the current financial position of the Village was reviewed. This review included an analysis of current general obligation debt structure, and a comparison of credit and financial indicators of the Village to statewide medians and to selected communities in Wisconsin with similar demographics in terms of location or size.

3.1 General Obligation (G.O.) Debt Schedule (Base Case)

Table 1 provides a schedule of existing Village G.O. debt and associated payments. G.O. debt is secured by the "full faith and credit" of the issuer, meaning the Village has an irrevocable duty to levy annually a property tax in an amount sufficient to ensure timely repayment of the debt. While the debt is ultimately secured by the ability to levy a property tax, the Village can, and does, abate portions of the levy with other sources of revenue available for debt payments. These other sources of revenue include:

- Tax increments from Tax Incremental Districts No. 3, 4 & 5 ("TID 3, 4 or 5")
- User fees from the operation of the Village's Sewer Utility

2022 Financial Management Plan Village of Oregon, WI Prepared 9/12/2022



- User fees from the operation of the Village's Water Utility
- Amounts received from the Townships for Fire capital,
- Impact fee collections, and
- Funds on hand

Collectively, these non-property tax revenue sources are expected to repay 29.6% of the scheduled debt service of all Village G.O. debt issued as of January 1, 2023. Future tax increment collections from TID 3, TID 4 and TID 5 comprise the largest single source of this non-property tax revenue, reflecting an allocation of 14.76% of all current Village G.O. debt service to TIF eligible project costs. However, due to TID cash flow issues, the Village contemplates providing future tax levy support of approximately \$1.5 million for TID 3, 4 and 5. For the current 2022 budget year, existing debt service not paid from other sources is equivalent to a tax rate of \$1.57 per \$1,000 of equalized property value.

Wisconsin State Statues limit the amount of G.O. debt principal that a community may have outstanding to 5% of its equalized value (including the value of any tax increments). The Village's equalized value as of January 1, 2022 was \$1,587,674,000 with a corresponding debt principal limit of \$70,588,89. The Village's outstanding debt principal as of December 31, 2022 will be \$35,090,129 which is 44.2% of the limit.



Table 1





Existing Debt Service Sources of Repayment and Levy Impact Analysis (Base Case)

	General	Debt	Total of All		TID 3		TID 4		TID 5	Water	Sewer	Impact	Interest	Fund	Total	Net Debt	Levv	Projected	%	Service	i I
	Obligation	Service	Obligations	TID 3	Covered by	TID 4	Covered by	TID 5	Covered by	Utility	Utility	Fees	Income /	Balance	Abatement	Service Levy	Change		Change	Tax	
YEAR	Debt	Fees			Tax Levy		Tax Levy		Tax Levy				Misc Diff	Applied	Sources					Rate	YEAR9
2022	3,291,184	3,042	3,294,226	(394,375)	131,943	(175,105)	146,892	(259,030)	97,432	(285,729)	(183,120)	(126,255)	(25)	(75,960)	(1,123,331)	2,170,895		1,378,469,300	7.05%	1.57	2022
2023	3,955,265	3,042	3,958,307	(379,719)	153,720	(163,955)	206,516	(253,710)	25,402	(282,550)	(177,381)	(50,000)	220		(921,677)	3,036,629	865,734	1,535,356,700	11.38%	1.98	2023
2024	3,461,493	3,042	3,464,535	(381,534)	153,444	(170,980)	126,985	(253,498)	12,600	(271,372)	(178,309)	(50,000)			(1,012,664)	2,451,871	(584,758)	1,566,063,834	2.00%	1.57	2024
2025	3,373,659	3,042	3,376,701	(394,544)	164,342	(172,768)	69,164	(248,180)		(255,750)	(169, 163)	(50,000)			(1,056,898)	2,319,803	(132,068)	1,597,385,111	2.00%	1.45	2025
2026	3,271,268	3,042	3,274,310	(401,719)	169,384	(169,455)	67,196	(247,778)		(260,091)	(165,066)	(50,000)			(1,057,528)	2,216,782	(103,021)	1,629,332,813	2.00%	1.36	2026
2027	3,089,073	3,042	3,092,115	(353,250)	126,560	(146,318)	49,909	(237,373)		(249,075)	(141, 156)	(50,000)			(1,000,702)	2,091,412	(125,370)	1,661,919,469	2.00%	1.26	2027
2028	3,057,915	3,042	3,060,957	(364,500)	135,634	(143,493)	48,438	(242,053)		(233,025)	(103,081)	(50,000)			(952,079)	2,108,878	17,466	1,695,157,859	2.00%	1.24	2028
2029	2,471,413	3,042	2,474,455			(140,993)	26,442	(197,358)		(128,675)	(105,606)	(50,000)			(596,189)	1,878,265	(230,613)	1,729,061,016	2.00%	1.09	2029
2030	2,299,523	3,042	2,302,565			(99,093)		(193,243)		(120,950)	(107,981)	(50,000)			(571,266)	1,731,298	(146,967)	1,763,642,236	2.00%	0.98	2030
2031	2,134,764	3,042	2,137,806			(72,968)		(198,890)		(98,600)	(60,881)	(50,000)			(481,339)	1,656,467	(74,831)	1,798,915,081	2.00%	0.92	2031
2032	1,935,605	3,042	1,938,647			(72,343)		(194,700)		(96,550)	(59,381)	(50,000)			(472,974)	1,465,673	(190,794)	1,834,893,382	2.00%	0.80	2032
2033	1,881,009	3,042	1,884,051			(71,843)		(200,754)		(94,456)	(57,859)	(50,000)			(474,912)	1,409,139	(56,534)	1,871,591,250	2.00%	0.75	2033
2034	1,821,471	3,042	1,824,513			(71,343)		(196,591)		(92,319)	(56,316)	(50,000)			(466,568)	1,357,945	(51,194)	1,909,023,075	2.00%	0.71	2034
2035	1,776,903	3,042	1,779,945			(70,843)		(192,354)		(85,225)	(54,766)	(50,000)			(453,187)	1,326,758	(31,188)	1,947,203,537	2.00%	0.68	2035
2036	1,731,944	3,042	1,734,986			(70,343)		(188,101)		(83,150)	(53,194)	(50,000)			(444,788)	1,290,198	(36,559)	1,986,147,607	2.00%	0.65	2036
2037	1,652,143	3,042	1,655,185			(69,843)		(193,638)		(81,050)	(51,606)	(50,000)			(446,136)	1,209,048	(81,150)	2,025,870,559	3.82%	0.60	2037
2038	1,289,569	3,042	1,292,611			(27,050)		(164,400)			(25,406)				(216,856)	1,075,755	(133,294)	2,103,175,409	2.00%	0.51	2038
2039	1,100,913	3,042	1,103,955			(31,500)		(165,550)							(197,050)	906,905	(168,850)	2,145,238,918	2.00%	0.42	2039
2040	996,000	3,042	999,042			(30,900)		(92,700)							(123,600)	875,442	(31,463)	2,188,143,696	4.02%	0.40	2040
2041	947,600	3,042	950,642			(30,300)		(90,900)							(121,200)	829,442	(46,000)	2,276,056,395	2.00%	0.36	2041
2042	320,513		320,513													320,513	(508,930)	2,321,577,523	2.00%	0.14	2042
TOTALS	45,859,223	60,840	45,920,063	(2,669,641)	1,035,027	(2,001,431)	741,542	(4,010,798)	135,434	(2,718,566)	(1,750,273)	(876,255)	(25)	(75,960)	(12,190,946)	33,729,117					

NOTES:



3.2 Financial Indicators

Investors in municipal bonds and other forms of public debt may rely on ratings assigned by credit rating services as one determinant in judging the risk of a particular investment. As such, an issuer's rating affects the price and interest rate that will be paid when debt is issued. Bond ratings are provided, for a fee, by firms such as Moody's Investors Service, Standard & Poor's, and Fitch Ratings. **Table 2**, found below, defines the rating codes used by Moody's Investors Service and Standard & Poor's in evaluation of "Investment Grade" securities.

Table 2
Bond Ratings and Description

Moodys	S&P	Rating Description
Aaa	ААА	Highest rating assigned. The obligor's capacity to meet its financial commitment on the obligation is EXTREMELY STRONG
Aa1	AA+	
Aa2	АА	Differs from the highest rated obligations only in small degree. The obligor's capacity to meet its financial commitment on the obligation is VERY STRONG
Aa3	AA-	
A1	A +	Is somewhat more susceptible to the adverse affects of changes in
A2	А	circumstances and economic conditions than obligations in higher rated categories. The obligor's capacity to meet financial commitment on the
А3	Α-	obligation is still STRONG
Baa1	BBB+	E L'IL II. ADEQUATE
Baa2	ВВВ	Exhibits ADEQUATE protection parameters. However, adverse economic conditions or changing circumstances are more likely to lead to a weakened capacity of the obligor to meet its financial commitment on the obligation
Baa3	BBB-	aspects, or the obligation

The Village is currently rated Aa2 with Moody's Investor Services, however, the typical financial indicators that are used by the rating agencies to determine credit quality are useful when gauging the financial position of a community. In assigning a rating to a bond, credit rating services examine various measures designed to assess the debt issuer's financial condition. Local governments can calculate these same measures for themselves and use them as the basis for self-evaluation, and in the development of formal or informal financial management policies. Typical financial indicators, as described in Moody's US Local Government General Obligation Debt document, include:



Economy/Tax Base (30%)

- Tax Base Size of Community One of the most significant factors considered by credit rating services is the total value of all taxable property in the community. The size of a community's tax base is a reflection of its ability to pay, and accordingly, its creditworthiness. An additional qualitative indicator is the composition of the local tax base. A diverse property tax base of residential, commercial and industrial land uses that is not concentrated in a particular segment of the economy or in several large employers is considered more resilient to economic fluctuations.
- Full Value Per Capita Full value per capita scales the taxable property available to generate resources to a per resident metric. The per resident property wealth of the tax base depicts the availability of tax-generating resources relative to the users of the services those resources fund
- Median Family Income An important measure of the strength and resilience of a tax base is the income level of its residents. A community with higher wealth levels may have relative flexibility to increase property tax rates in order to meet financial needs. A wealthier community has greater spending power to sustain sales tax revenue and provide the demand necessary to support growth in the commercial and service sectors.

Finances (30%)

- Fund Balance Fund balance describes the net financial resources available to an entity in the short term. The fund balance communicates valuable information about both the past and the future. The existing balance depicts the cumulative effects of the local government's financial history. It also identifies the liquid resources available to fund unforeseen contingencies as well as likely future liabilities.
- 5-Year Dollar Change in Fund Balance as % of Revenues The strength of local government financial operations encompasses many elements, some of which interact: whether (and how much of) reserves are appropriated into the budget, how conservative the budget projections are, and how management reacts midcourse to variances from the original assumptions. The most important aspect of financial operations is the local government's ability to achieve structural balance: long-term revenues matching long-term spending. The focus here is on whether financial reserves are increasing in step with budgetary growth. The five-year window is generally representative of a full economic cycle.
- Cash Balance Cash (net of notes payable within one year) represents the paramount liquid resource without regard to accruals. This approach mutes some of the effects of modified accrual accounting while still recognizing the non-cash resources that are nonetheless likely accessible in the near-term.
- 5-Year Dollar Change in Cash Balance as % of Revenues This factor seeks to reflect changes to a local government's cash position distinct from its fund balance. Accrual accounting can sometimes depict a story that obscures some details of financial operations. The trend in the local government's cash balance gives us additional information about financial operations that may be veiled by accrual-driven changes in fund balance



Management (20%)

- Institutional Framework This factor measures the municipality's legal ability to match revenues with expenditures based on its institutional apparatus: the constitutionally and legislatively conferred powers and responsibilities of the local government entity. Factors that drive this factor include levy limits, organized labor, predictability of costs and Tax Increment Financing. All Wisconsin municipalities receive an A rating on this factor.
- Operating History The five-year operating history shows whether the local government's financial position is strengthening or weakening, and whether management has been effective at planning for the future and adjusting when things have not gone as planned. While institutional framework communicates the context of a municipality's legal ability to match revenues and spending, the operating history communicates the local government's demonstrated willingness to utilize that ability.

Debt/Pensions (20%)

- **Debt to Full value** This metric shows how onerous future debt service payments could be to the tax base. Full value is used as a proxy for the capacity of a local government to generate additional revenues to pay debt service.
- Debt to Revenues This metric expresses the potential budgetary impact of future debt service. A high debt burden relative to operating revenues implies a possibility that debt will consume a greater portion of the local government's budget in future years.
- 3-year Average of Moody's-Adjusted Net Pension Liability to Full Value This factor
 measures the magnitude of a local government's pension obligations (as adjusted by
 Moody's) relative to its tax base. Similar to the debt burden evaluation, the tax base is used
 as a proxy for future revenue-generating capacity to amortize accrued pension obligations
 for which trust assets are not currently set aside. The three-year average is used to smooth
 the volatility inherent in a metric that changes with market interest rates and the value of
 pension plan assets.
- 3-year Average of Moody's-Adjusted Net Pension Liability to Operating Revenues This metric seeks to measure pension obligations relative to the size of the local government's budget and attempts to reflect the prospect that amortization of accrued net pension obligations could sap revenues out of future-year budgets and lead to funding shortfalls. Because pension contributions are for many governments a significant fixed-cost share of what is already typically the largest component of general government operations salaries and benefits they directly affect annual budgets and the ability to sustain essential services.



Table 3 reflects the Village's most recent Moody's scorecard, which utilizes the 2020 audited financial statements as the 2021 financial statements were not available as of the date the Village borrowed for projects in 2022. The table shows how the Village scored on each of the rating metrics.

Comparison of 2022 rating to the 2021 rating:

- Finances
 - o Fund balance as a % of revenues increased from Aa to Aaa
 - Five-year fund balance trend increased from A to Aa
- Debt and Pensions
 - Moody's 3-Year net pension liability to full value decreased from Aaa to Aa.
 This is a calculation that Moody's prepares regarding the retirement system.

The Village maintained its' Aa2 rating which is a Very Strong rating, as defined by Moody's rating table included on page 5 of this document.

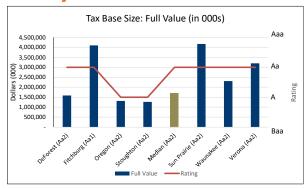
Table 3
Village of Oregon Moody's Scorecard

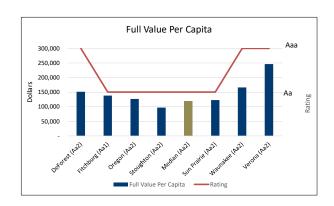
Rating Factors	Measure	Score
Economy/Tax Base (30%)[1]	000000000000000000000000000000000000000	
Tax Base Size: Full Value (in 000s)	\$1,312,188	Α
Full Value Per Capita	\$126,745	Aa
Median Family Income (% of US Median)	142.1%	Aa
Finances (30%)		
Fund Balance as a % of Revenues	35.3%	Aaa
5-Year Dollar Change in Fund Balance as % of Revenues	11.6%	Aa
Cash Balance as a % of Revenues	77.8%	Aaa
5-Year Dollar Change in Cash Balance as % of Revenues	50.4%	Aaa
Management (20%)	40	
Institutional Framework	A	A
Operating History: 5-Year Average of Operating Revenues / Operating Expenditures	1.0x	A
Debt and Pensions (20%)		
Net Direct Debt / Full Value (%)	2.3%	A
Net Direct Debt / Operating Revenues (x)	3.9x	Baa
3-Year Average of Moody's Adjusted Net Pension Liability / Full Value (%)	0.7%	Aa
3-Year Average of Moody's Adjusted Net Pension Liability / Operating Revenues (x)	1.1x	A
0.000 mm 100 % (Temporal and the second and the second and the second field and the second and the second field	Scorecard-Indicated Outcome	Aa2
	Assigned Rating	Aa2

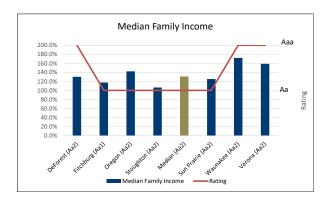
The charts on the following pages reflect the Moody's factors for the Village based on the most recent scorecard. These factors are compared to median "Aa2" averages as provided by Moody's, and to various cities and villages in the surrounding area where information was available.



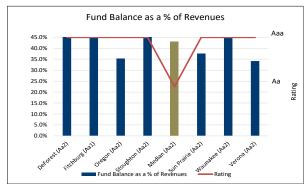
Economy

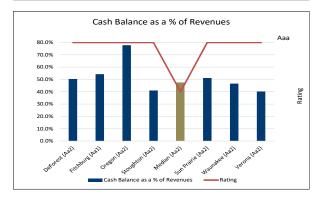


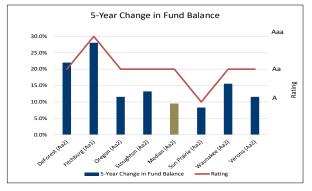




Finances





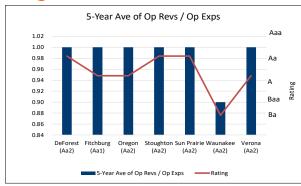




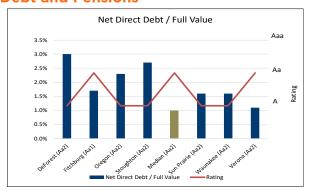
2022 Financial Management Plan Village of Oregon, WI Prepared 9/12/2022

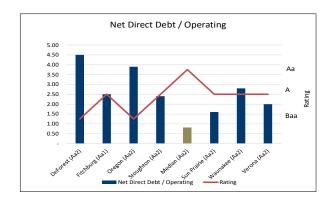


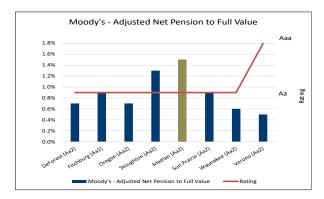
Management

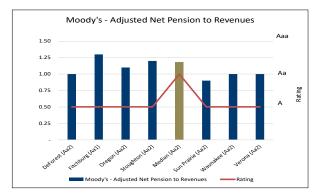


Debt and Pensions









The analysis presented in this Section provides one way in which to benchmark the financial health of the community. Using annual financial results, these numbers, like the balance of the financial plan, can be updated to reflect both historical trends and future projections. As a part of this planning process, the Village Board should discuss development of formal financial management policies that establish targeted ranges for debt burden, debt per capita, and percent of expenditures for debt service. While the Village can develop policies or guidelines designed to control some of the measures discussed in this section, other variables, such as growth rates, personal income levels, and debt plans of other overlapping taxing entities are largely outside of the ability of the Village Board to influence or control.



SECTION 4 - FINANCIAL PLAN DATA TABLES

4.1 Equalized Value

Projection of the tax rate impact of operating, capital and debt expenditures over time requires that assumptions be made as to the pattern of future growth in the Village. Projections developed for the Village's financial model utilize equalized (fair market) values, which provide for more accurate forecasting by eliminating the need to account for changes in assessment ratios and revaluation. During the period from 2018 through 2022, Village equalized value increased by an average of 7.86% per year. This average includes value increases that occurred within the Village's TIDs (see **Table 4**).

Based on historical value trends, a model was developed to forecast future valuation growth for purposes of projecting tax rate impact. The model (see **Table 4**) projects values using three techniques: 1) an assumption that TID OUT and TID IN values will continue to increase year over year based on historical indications; 2) an assumption that TID IN values will increase by 2.00% to reflect economic changes and new construction. This method is the most conservative as it projects that the Village will grow at a slower rate than it has over the past five years.

Table 4

		TID Out			TID In	
		Projected Tota	l Value	Projected Tota	l Value	Net New Construction
	Valuation		Percent		Percent	Percent
	Year	Equalized Value	Change	Equalized Value	Change	Change
Historical	5 y	ear trend	7.86%		7.91%	2.60%
	2018	1,142,900,500	8.59%	1,154,984,200	6.31%	2.72%
	2019	1,212,814,500	6.12%	1,232,395,400	6.70%	2.45%
	2020	1,287,691,200	6.17%	1,312,188,300	6.47%	2.10%
	2021	1,378,469,300	7.05%	1,411,777,900	7.59%	3.14%
	2022	1,535,356,700	11.38%	1,587,674,000	12.46%	2.57%
Projected	2023	1,566,063,834	2.00%	1,619,427,480	2.00%	2.00%
	2024	1,597,385,111	2.00%	1,651,816,030	2.00%	2.00%
	2025	1,629,332,813	2.00%	1,684,852,350	2.00%	2.00%
	2026	1,661,919,469	2.00%	1,718,549,397	2.00%	2.00%
	2027	1,695,157,859	2.00%	1,752,920,385	2.00%	2.00%
	2028	1,729,061,016	2.00%	1,787,978,793	2.00%	2.00%
	2029	1,763,642,236	2.00%	1,823,738,369	2.00%	2.00%
	2030	1,798,915,081	2.00%	1,860,213,136	2.00%	2.00%
	2031	1,834,893,382	2.00%	1,897,417,399	2.00%	2.00%

2022 Financial Management Plan Village of Oregon, WI Prepared 9/12/2022



4.2 Operating Budget Projections

Projecting out future operating costs is an important part of the financial management plan. Determining where pressures lie in the Village's operations is needed to plan for future budgets. The forecast demonstrates an average operating levy increase of approximately 2.07% that is due to the restrictions placed on local governments by Levy Limits. The projection shows that this will not be sufficient to cover future operating costs and it will force the Village to find ways to increase revenues, find alternative revenues or cut costs. The annual budget process is used to accomplish this task. A ten-year projection of the Village's General and Library funds future revenues and expenditures is included (see Table 6 and Table 7). Specific assumptions as to rates of increase or decrease in revenues and expenditures can be found in Table 5 and are detailed further within Appendix A. The following is an overview and summary of these assumptions.

Operating Revenues

To reflect the trend experienced by most local governments today, non-tax levy revenues were generally projected to remain flat at their 2022 budgeted levels. Non-tax levy revenue sources available for general operations for purposes of this analysis are projected to remain at 2022 budgeted levels for the next ten years. With the assumption that non-levy revenues will remain flat, the assumption would be that the tax levy would balance the budget. However, levy limits does not allow for this to occur, so balancing the budget will rather fall to curtailing expenditures/services, finding additional revenues, or additional growth and development that can absorb future levy shortfalls.

Operating Expenditures

While non-tax levy sources of revenue for most communities have remained stagnant, expenditures have not. Increases in the cost of employee health insurance and increase in the cost of commodities such as fuel and salt have significantly outpaced inflation. **Table 5** reflects the assumptions used in projecting operating expenses. In cases where the forecasting code was not able to account for one-time blips in the forecast, the individual line items are adjusted by a specific percentage or manually adjusted for a certain dollar amount.

On average, Village expenditures for operations are expected to increase by an average of 3.49%, or \$283,770 and \$43,989 for the General Fund and Library Fund, respectively, annually for the next ten years. Since expenditures are projected to increase at a faster rate than sources of non-tax levy revenue and increases in the Village's tax levy is restricted to net new construction, the General Fund shows an annual deficit in each of the projected years of the plan. Table 6 and Table 7 show the projection of the General Fund and Library Fund, respectively, for revenues and expenditures. The chart further



demonstrates the percentage increase in the property tax levy. For purposes of this study, potential additional operating costs related to the construction of the new Library have not been included at this time.

Levy limits are very restrictive and do not allow for any inflationary changes to operating costs. As shown in the projections, the levy is not sufficient to cover the shortfall in non-levy revenues and produces annual deficits. The Village is projected to increase its levy from 2022 levels by an assumed 2.00% or Net New Construction (NNC). NNC is defined as new construction reduced by any demolition in the Village. The assessor reports this amount to the Department of Revenue (DOR) annually. In addition to NNC, TID closures also help to increase the levy limit. However, no TID closures are projected to occur within the projection period. The current model demonstrates compliance with the levy limit calculation. Pressure from compliance with levy limits is demonstrated on the General Fund and Library projections where annual deficits can be noted for all years of the projection period.



Table 5 Operating Fund Forecast Codes

CODE	DEFINITION	EXPLANATION	% INCREASE
А	Average	Sets the value in all five years of the forecast period to the average of the prior five year's values.	
С	Commodities	Operating supplies	5.00%
E	Employee Finges	Dental, life, and disability insurance	6.00%
G	Gas & Oil	Motor Fuel	5.00%
н	Health Insurance	Health insurance	8.00%
I	Insurance	Property, Liability, Worker's Compensation	3.00%
L	Last	Sets the value in all five years of the forecast period to the value in the most recent budget or actual column.	
М	Manual	Manual Entry	
S	Services	Professional services, training & travel, dues and subscriptions	3.00%
U	Utilities	Utilities - Water, Sewer, Electric, Telecommunications	3.00%
w	Wages	Salaries, Wages, payroll taxes, retirement	3.00%
W2	Police Wages	Police - Salaries, Wages, payroll taxes, retirement	3.00%
Z	Zero	Sets the value in the forecast period to zero.	



Table 6
General Fund Forecast

2023 Financial Management Plan General Fund																			
		2023	Fi	nancia	Manag	eme	ent Pla	an	Ger	nera	al Fun	d							
	2022 PROJECTED	2023 PROJECTEI) P	2024 ROJECTED	2025 PROJECTED		2026 JECTED	PR	2027 OJECTED		2028 JECTED	PRO	2029 DJECTED	PF	2030 ROJECTED	PF	2031 ROJECTED	PR	2032 ROJECTED
REVENUE																			
Local property taxes	\$ 4,732,991	\$ 4,859,023	3 \$	4,956,556	\$ 5,056,039	\$ 5	5,157,512	\$	5,261,015	\$ 5	5,366,588	\$	5,474,272	\$	5,584,109	\$	5,696,143	\$	5,810,418
Other taxes	41,400	41,400)	41,400	41,400)	41,400		41,400		41,400		41,400		41,400		41,400		41,400
Intergovernmental revenues	1,014,417	973,93	2	935,470	898,932)	864,221		831,245		799,919		770,158		741,885		715,027		689,51
Licenses and permits	210,760	210,760)	210,760	210,760)	210,760		210,760		210,760		210,760		210,760		210,760		210,760
Fines and forfeitures	128,000	128,000)	128,000	128,000)	128,000		128,000		128,000		128,000		128,000		128,000		128,000
Public charges for service	108,365	108,36	5	108,365	108,365	;	108,365		108,365		108,365		108,365		108,365		108,365		108,36
Intergovernmental charges for service	198,372	198,37	2	198,372	198,372)	198,372		198,372		198,372		198,372		198,372		198,372		198,372
Investment income	8,000	8,000)	8,000	8,000)	8,000		8,000		8,000		8,000		8,000		8,000		8,000
Miscellaneous	70,127	55,12	7	40,127	40,127	,	20,650		20,650		20,650		20,650		20,650		20,650		20,650
Transfers in (includes PILOT)	324,000	324,000)	324,000	324,000)	324,000		324,000		324,000		324,000		324,000		324,000		324,000
TOTAL REVENUE	6,836,432	6,906,979	9	6,951,050	7,013,995	5 7	7,061,280		7,131,807	7	,206,054		7,283,977		7,365,541		7,450,717		7,539,476
EXPENDITURES																			
General Government	1,122,205	1,161,888	3	1,203,208	1,246,247	' 1	1,291,095		1,337,843	1	,386,593		1,437,449		1,490,525		1,545,939		1,603,820
Public Safety	3,628,659	3,748,182	2	3,885,141	4,028,088	3 4	1,177,349		4,333,270	4	,496,222		4,666,599		4,844,822		5,031,340		5,226,63
Public Works	970,921	1,007,884	1	1,046,479	1,086,790) 1	1,128,909		1,172,931	1	,218,958		1,267,098		1,317,467		1,370,186		1,425,385
Heath & Human Services	320,994	333,18	1	345,931	359,278	3	373,256		387,902		403,256		419,359		436,258		454,001		472,639
Culture, Recreation & Education	621,589	645,90	1	671,355	698,016	ò	725,955		755,244		785,965		818,200		852,040		887,581		924,928
Conservation and Development	82,259	85,38	5	88,652	92,069)	95,642		99,382		103,298		107,399		111,696		116,201		120,926
Transfers out	190,000		-	_	_		_		_		_		_		_		-		
TOTAL EXPENDITURES	6,936,627	6,982,42	1	7,240,766	7,510,488	3 7	7,792,206		8,086,572	8	3,394,292		8,716,104		9,052,808		9,405,248		9,774,329
Percentage change	6.26%	0.66	%	3.70%	3.73%	6	3.75%		3.78%		3.81%		3.83%		3.86%		3.89%		3.92
Net Change	(100,195)	(75,442	2)	(289,716)	(496,493	3)	(730,926)		(954,765)	(1	,188,238)		(1,432,127)		(1,687,267)		(1,954,531)		(2,234,853
FUND BALANCE																			
BEGINNING FUND BALANCE	2,342,875	2,242,680)	2,167,238	1,877,522	. 1	1,381,029		650,104		(304,661)		(1,492,900)		(2,925,027)		(4,612,294)		(6,566,82
YEAR END BALANCE		\$ 2,167,23		1,877,522			650,104	\$,492,900)		(2,925,027)		(4,612,294)	\$	(6,566,825)	\$	(8,801,678
COMPONENTS OF FUND BALANCE																			
NONSPENDABLE	\$ 155,805	\$ 155,80	5 \$	155,805	\$ 155,805		155,805	\$	155,805	\$	155,805	\$	155,805	\$	155,805	\$	155,805	\$	155,80
COMMITTED	4,000	4,000		4,000	4,000		4,000	Ψ	4,000	Ψ	4,000	Ψ	4,000	φ	4,000	Ψ	4,000	Ψ	4,000
ASSIGNED	25,000	25,000		25,000	25,000		25,000		25,000		25,000		25,000		25,000		25,000		25,000
UNASSIGNED	2,057,875	1,982,43		1,692,717	1,196,224		465,299		(489,466)	(1	,677,705)		(3,109,832)		(4,797,099)		(6,751,630)		(8,986,483
TOTAL FUND BALANCE		\$ 2,167,23		1,877,522			650,104	\$,	<u> </u>	,492,900)		(2,925,027)		(4,612,294)	¢	(6,751,630)	¢	(8,801,678
Percentage change in levy	\$ 2,242,660 6.52%	2.66		2.01%	2.01%	_	2.01%		2.01%		2.01%	φ	2.01%		2.01%	φ	2.01%	φ	2.01
	5.52 /0			2.0170	2.017						2.0.70		2.0170		2.0170		2.0170		
Unassigned fund balance as a % of expenditures (25% - 35%)	31%	28	%	23%	16%	6	6%		-6%		-20%		-36%		-53%		-72%		-92%

2022 Financial Management Plan Village of Oregon, WI Prepared 9/12/2022



Table 7 Library Fund Forecast

		20)23	Finar	ncia	al Mar	ıaç	gemen	t P	lan	Li	brary (Эр	eratin	g Fı	und						
		2022 DJECTED		2023 DJECTED		2024 DJECTED	PR	2025 ROJECTED	PR	2026 OJECTED	PF	2027 ROJECTED	PR	2028 OJECTED		2029 DJECTED	PR	2030 OJECTED	PF	2031 ROJECTED	PR	2032 OJECTED
REVENUE																						
Local property taxes	\$	716,138	\$	734,559	\$	749,250	\$	764,235	\$	779,520	\$	795,110	\$	811,012	\$	827,232	\$	843,777	\$	860,653	\$	877,866
Intergovernmental revenues		220,327		219,852		219,852		219,852		219,852		219,852		219,852		219,852		219,852		219,852		219,852
Licenses and permits		34,280		34,280		35,308		36,368		37,459		38,582		39,740		40,932		42,160		43,425		44,728
Public charges for service		6,800		6,800		6,800		6,800		6,800		6,800		6,800		6,800		6,800		6,800		6,800
Intergovernmental charges for service		25,431		25,431		25,431		25,431		25,431		25,431		25,431		25,431		25,431		25,431		25,431
Investment income		2,075		475		475		475		475		475		475		475		475		475		475
Miscellaneous		64,703		-		-		-		-		-		-		-		-		-		-
Long-term debt proceeds	5	5,500,000	3	3,600,000		-		-		-		-		-		-		-		-		-
TOTAL REVENUE	6	6,569,754	4	4,621,397		1,037,116		1,053,161		1,069,537		1,086,250		1,103,310		1,120,722		1,138,495		1,156,636		1,175,152
EXPENDITURES																						
Culture, Recreation & Education		970,771	1	1,004,771		1,042,409		1,081,690		1,122,703		1,165,537		1,210,290		1,257,066		1,305,974		1,357,132		1,410,664
Capital Outlay	8	3,809,449	4	4,347,330		-		-		-		-		-		-		-		-		-
TOTAL EXPENDITURES	ę	9,780,220	5	5,352,101		1,042,409		1,081,690		1,122,703		1,165,537		1,210,290		1,257,066		1,305,974		1,357,132		1,410,664
Percentage change		848.76%		-45.28%		-80.52%		3.77%		3.79%		3.82%		3.84%		3.86%		3.89%		3.92%		3.94%
Net Change	(3	3,210,466)		(730,704)		(5,293)		(28,529)		(53,166)		(79,287)		(106,980)		(136,344)		(167,479)		(200,496)		(235,512)
FUND BALANCE																						
BEGINNING FUND BALANCE	4	4,057,796		847,330		116,626		111,333		82,804		29,637		(49,650)		(156,629)		(292,973)		(460,452)		(660,948)
YEAR END BALANCE	\$	<i>, ,</i>	\$	116,626	\$	111,333	\$	82,804	\$	29,637	\$	(49,650)	\$	(156,629)	\$	(292,973)	\$	(460,452)		(660,948)	\$	(896,460)
Percentage change in levy		3.90%		2.57%		2.00%		2.00%		2.00%		2.00%		2.00%		2.00%		2.00%		2.00%		2.00%

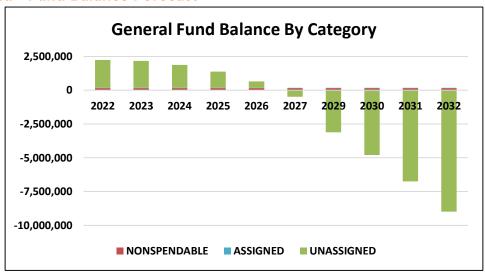


Fund Balance - General Fund

As discussed earlier regarding rating factors, the Village has a healthy Unassigned Fund Balance, rated Aaa in the most recent Moody's credit report. The Village has established a policy to maintain Unassigned Fund Balance at 25% - 35% of General Fund expenditures. This is consistent with external organizations such as the Governmental Finance Officers Associations (GFOA) recommendation that at a minimum, governments, regardless of size, maintain unrestricted budgetary fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures (GFOA's Executive Board: September 2015). In addition, it is the Village practice is to transfer excess funds above the fund balance policy to the other Village funds to cash finance certain projects or costs. **Table 6** also shows the estimated fund balance policy percentage. For the projection period, due to levy limits holding the tax levy to 2% increases and creating deficits the fund balance will not be able to stay in compliance with the Fund Balance policy and will be in deficit from 2027 - 2032 of the projection period. The annual budget process will address how the Village will maintain a balanced budget and stay in compliance with the Fund Balance policy.

Table 8 demonstrates the Village's projected fund balance over the projection period based upon the operating projection.

Table 8
General Fund - Fund Balance Forecast



Another Moody's rating factor (currently rated Aa2) gauges the trend in fund balance. Village staff are aware of this factor and should consider transferring out an amount to Capital Projects that provides for an increase in the fund balance. Maintaining a positive trend for the unassigned fund balance will assist the Village with maintaining or increasing this rating factor.

2022 Financial Management Plan Village of Oregon, WI Prepared 9/12/2022



Currently, the largest component of the General Fund fund balance is the unassigned category. There is a portion, approximately \$156,000, that is categorized as "Nonspendable." This represents a combination of advances to other funds and prepaid items. The nonspendable category demonstrates fund balance that cannot be used to fund operations as the cash associated with the balance has already been spent. The Village has been careful through the years to avoid advances to the TIF districts. Advances often catch the attention of rating agencies and are looked upon as a negative draw on the General Fund.

4.3 Capital Finance Plan

The Village's Capital Improvement Plan (CIP) identifies total project costs of \$85.48 million. \$52.27 million to be financed with General Obligation (GO) debt for the 2023 - 2032 planning period.

Project funding mechanisms were chosen based on their service life, project amount and ability for the applicable fund to cash finance projects. The capital plan includes many large projects that may be funded with either General Obligation debt or Utility Revenue debt. While developing the forecast, pressure was noticed when trying to fund debt funded projects with all General Obligation. More specifically, the pressure on the General Obligation debt limit. Because of the pressure, many Utility projects included in the CIP over the next 10 years are recommended to be funded with Revenue debt. The remainder of the projects will be funded by levy support through GO Notes or Bonds.

Appendix B provides a detail list of the projects and the recommended funding source. Table 9 provides a summary of the project costs funded by GO Notes or Bonds and determines the size of the potential borrowing by year.

As discussed above, when looking to fund projects, the GO Debt Limit needs to be considered. Although the Village has residual capacity under the debt limit future funding pledged on a GO basis, the Village should look to leave capacity for emergency funding. **Table 10** below depicts the Village's current and projected percentage of its debt limit and the residual capacity and potential self-imposed debt limit policies options. Once the Village determines a debt limit policy, it should be used in the determination of future projects to undertake.

Another consideration when developing a capital/debt plan is the impact on the tax rate. The Village has included some significant building, street and park projects within the CIP plan. The plan shows that currently the debt service tax rate may need to be stepped up each year to get to a tax rate of \$3.45 per thousand of equalized valuation to fit the projects contemplated in the CIP (see Table 11 and Table 12). We recommend that if the Village consider adopting a debt tax rate or debt tax levy policy that assists the Village



Board with making decisions regarding taking on large facility projects. A reasonable debt tax policy will guide the decision-making process by showing the pressure points from taking on projects at certain points in time.

The final debt policy that many communities adopt relates to the percentage of debt service expenditures compared to total levy related fund total expenditures. For 2022, the Village had \$1,993,826 in debt service fund debt payment expenditures. Using the General Fund, Library Fund and Debt Service expenditures totaling \$9,901,224, the Village currently has a 20.14% ratio (2021 = 15%) for this potential policy. Using the same funds, as shown in this plan, it is estimated that this ratio would be between 25% and 39% during the projection period. Other communities with similar polices have a cap of 30%.



Table 9
Financing Plan and Issue Size Determination

	Village of
U	regon



Financing Plan / Issue Sizing - 10 Year CIP

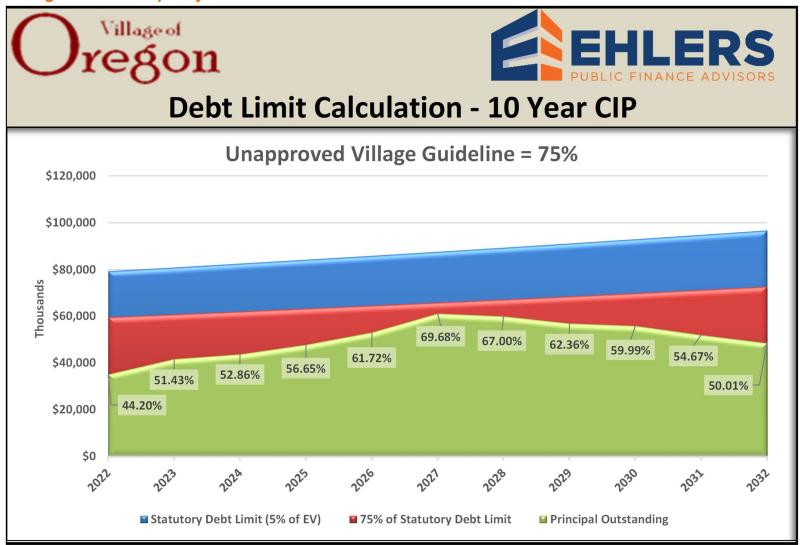
	GO Bonds	GO Bonds	GO Bonds	GO Bonds	GO Bonds	GO Bonds					
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Department CIP Needs											
Street Projects	1,334,000	1,630,000	2,778,000	800,000	2,228,000	949,000	67,000	1,683,000	0	0	11,469,000
Joint Village/County Projects	570,000	0	0	0	1,200,000	0	15,000	542,000	0	0	2,327,000
Stormwater Projects	100,000	730,000	400,000	0	0	0	0	0	0	0	1,230,000
Facilities Projects	25,000	10,000	60,000	10,000	10,000	1,010,000	10,000	10,000	10,000	10,000	1,165,000
Trail Projects	0	225,000	0	430,000	225,000	0	300,000	225,000	0	0	1,405,000
Public Works	464,000	305,000	200,000	235,000	270,000	303,000	100,000	25,000	20,000	488,000	2,410,000
Library	3,600,000	0	0	0	0	0	0	157,790	0	0	3,757,790
Parks	2,510,000	122,500	520,000	4,020,000	50,000	50,000	20,000	20,000	20,000	20,000	7,352,500
Planning	90,000	0	0	0	0	0	0	0	0	0	90,000
IT IT	30,000	23,000	23,000	55,000	30,000	35,000	35,000	38,000	68,000	30,000	367,000
Senior Center	200,000	1,520,000	3,020,000	3,020,000	5,000	5,000	5,000	5,000	5,000	5,000	7,790,000
Police	107,225	148,900	113,600	138,516	164,116	110,516	137,516	168,416	136,016	114,816	1,339,637
Finance	0	0	40,000	0	0	0	0	0	0	0	40,000
Clerk	115,000	30,000	40,000	0	40,000	0	0	0	0	50,000	275,000
Fire District	177,450	338,000	256,750	182,000	7,813,000	526,500	552,500	500,500	370,500	533,000	11,250,200
Total Financing Needs	9,322,675	5,082,400	7,451,350	8,890,516	12,035,116	2,989,016	1,242,016	3,374,706	629,516	1,250,816	52,268,127
Issuance Expenses (Estimated)	219,125	146,675	186,675	212,325	268,313	105,688	71,588	111,663	57,475	71,813	1,451,338
Total Funds Needed	9,541,800	5,229,075	7,638,025	9,102,841	12,303,429	3,094,704	1,313,604	3,486,369	686,991	1,322,629	53,719,465
Less Interest Earnings ¹	(14,450)	(2,894)	(11,550)	(13,780)	(18,654)	(4,633)	(1,925)	(5,231)	(976)	(1,939)	(76,032)
Rounding	2,650	3,819	3,525	939	226	4,930	3,322	3,863	3,985	4,311	31,568
Size of Issue	9,530,000	5,230,000	7,630,000	9,090,000	12,285,000	3,095,000	1,315,000	3,485,000	690,000	1,325,000	53,675,000
Notes:											

Notes:

2022 Financial Management Plan Village of Oregon, WI Prepared 9/12/2022

¹ Interest on project funds is calculated at 0.62% for 3 months.

Table 10
General Obligation Debt Capacity



2022 Financial Management Plan Village of Oregon, WI Prepared 9/12/2022



Table 11





Projected Impact of Financing Plan - 10 Year CIP

	Existing Debt Payments Projected Debt Service																		
		LAISU	ing Debt Fa	inents			-						Debt Service	I					1
	F			*		D. I.					Less	Total				Impa	ct on a	Debt	
	Equalized Value	Change	Total of All	Total	Net Debt	Debt			Capital Plan Debt Service		Abatements	Projected	Net Debt		Debt	1000		Service Tax	
	Projection	in Value	Obligations	Abatement	Service Levy	Service		Capita	al Plan Debt Se	ervice		Debt Service	Service Levy	Levy Change		\$ 320,000	of Value	Rate @ 3%	
	(TID Out)			Sources		Tax Rate					TID 5 - 20	Less	_ ^		Tax Rate	Taxes	Change	Growth	
WEAR							WEAR	D. C. C. C.		7.1.1		Abatements				Tuxes	change		WEAD
YEAR	1 270 450 200	7.050/	2 204 226	/4 422 2241	2 470 005	4.57	YEAR	Principal	Interest	Total			2 470 005		4.57	502.05		4.57	YEAR
2022	1,378,469,300	7.05%	3,294,226	(1,123,331)	2,170,895	1.57	2022						2,170,895		1.57	503.95		1.57	2022
2023	1,535,356,700	11.38%	3,958,307	(921,677)	3,036,629	1.98	2023						3,036,629	865,734	1.98	632.90	128.94	1.98	2023
2024	1,566,063,834	2.00%	3,464,535	(1,012,664)	2,451,871	1.57	2024	600,000	545,080	1,145,080		1,145,080	3,596,951	560,322	2.30	734.98	102.08	2.27	2024
2025	1,597,385,111	2.00%	3,376,701	(1,056,898)	2,319,803	1.45	2025	965,000	707,402	1,672,402		1,672,402	3,992,204	395,253	2.50	799.75	64.77	2.45	2025
2026	1,629,332,813	2.00%	3,274,310	(1,057,528)	2,216,782	1.36	2026	1,210,000	1,055,875	2,265,875		2,265,875	4,482,656	490,452	2.75	880.39	80.64	2.67	2026
2027	1,661,919,469	2.00%	3,092,115	(1,000,702)	2,091,412	1.26	2027	1,785,000	1,439,878	3,224,878	(3,224,878	5,316,290	833,634	3.20	1,023.64	143.25	3.08	2027
2028	1,695,157,859	2.00%	3,060,957	(952,079)	2,108,878	1.24	2028	1,765,000	1,988,795	3,753,795	(15,403)	3,738,392	5,847,270	530,980	3.45	1,103.81	80.16	3.29	2028
2029	1,729,061,016	2.00%	2,474,455	(596,189)	1,878,265	1.09	2029	2,365,000	1,899,481	4,264,481	(177,803)	4,086,678	5,964,943	117,673	3.45	1,103.94	0.13	3.25	2029
2030	1,763,642,236	2.00%	2,302,565	(571,266)	1,731,298	0.98	2030	2,695,000	1,815,960	4,510,960	(162,276)	4,348,684	6,079,982	115,038	3.45	1,103.17	(0.77)	3.22	2030
2031	1,798,915,081	2.00%	2,137,806	(481,339)	1,656,467	0.92	2031	2,870,000	1,883,499	4,753,499	(205,388)	4,548,111	6,204,578	124,596	3.45	1,103.70	0.53	3.19	2031
2032	1,834,893,382	2.00%	1,938,647	(472,974)	1,465,673	0.80	2032	3,200,000	1,731,001	4,931,001	(251,007)	4,679,994	6,145,667	(58,910)	3.35	1,071.79	(31.92)	3.07	2032
2033	1,871,591,250	2.00%	1,884,051	(474,912)	1,409,139	0.75	2033	3,235,000	1,652,043	4,887,043	(215,913)	4,671,130	6,080,268	(65,399)	3.25	1,039.59	(32.20)	2.95	2033
2034	1,909,023,075	2.00%	1,824,513	(466,568)	1,357,945	0.71	2034	3,290,000	1,478,113	4,768,113	(240,581)	4,527,532	5,885,477	(194,792)	3.08	986.55	(53.04)	2.77	2034
2035	1,947,203,537	2.00%	1,779,945	(453,187)	1,326,758	0.68	2035	2,945,000	1,331,075	4,276,075		4,276,075	5,602,833	(282,644)	2.88	920.76	(65.79)	2.56	2035
2036	1,986,147,607	2.00%	1,734,986	(444,788)	1,290,198	0.65	2036	2,900,000	1,193,344	4,093,344		4,093,344	5,383,542	(219,291)	2.71	867.37	(53.39)	2.39	2036
2037	2,061,936,676	3.82%	1,655,185	(446,136)	1,209,048	0.60	2037	2,860,000	1,057,631	3,917,631		3,917,631	5,126,680	(256,863)	2.49	795.63	(71.74)	2.21	2037
2038	2,103,175,409	2.00%	1,292,611	(216,856)	1,075,755	0.51	2038	2,730,000	925,956	3,655,956		3,655,956	4,731,711	(394,969)	2.25	719.93	(75.70)	1.98	2038
2039	2,145,238,918	2.00%	1,103,955	(197,050)	906,905	0.42	2039	2,555,000	801,525	3,356,525		3,356,525	4,263,430	(468,281)	1.99	635.97	(83.97)	1.73	2039
2040	2,231,427,838	4.02%	999,042	(123,600)	875,442	0.40	2040	2,595,000	680,319	3,275,319		3,275,319	4,150,761	(112,669)	1.86	595.24	(40.72)	1.64	2040
2041	2,276,056,395	2.00%	950,642	(121,200)	829,442	0.36	2041	2,470,000	561,156	3,031,156		3,031,156	3,860,598	(290,163)	1.70	542.78	(52.47)	1.48	2041
2042	2,321,577,523	2.00%	320,513		320,513	0.14	2042	2,395,000	446,750	2,841,750		2,841,750	3,162,263	(698,336)	1.36	435.88	(106.90)	1.17	2042
2043	2,368,009,073	2.00%				0.00	2043	2,460,000	332,613	2,792,613		2,792,613	2,792,613	(369,650)	1.18	377.38	(58.50)	1.01	2043
2044	2,415,369,254	2.00%				0.00	2044	1,995,000	227,406	2,222,406		2,222,406	2,222,406	(570,206)	0.92	294.44	(82.94)	0.78	2044
2045	2,463,676,640	2.00%				0.00	2045	1,895,000	135,019	2,030,019		2,030,019	2,030,019	(192,388)	0.82	263.67	(30.76)	0.69	2045
2046	2,512,950,172	2.00%				0.00	2046	1,275,000	59,731	1,334,731		1,334,731	1,334,731	(695,288)	0.53	169.97	(93.71)	0.44	2046
2047	2,563,209,176	2.00%				0.00	2047	620,000	14,725	634,725		634,725	634,725	(700,006)	0.25	79.24	(90.72)	0.20	2047
TOTALS			45,920,063	(12,190,946)	33,729,117		TOTALS	53,675,000	23,964,376	77,639,376	(1,268,371)	76,371,005	110,100,121						TOTALS

NOTES - Growth is projected at a conservative 2%. The Village has averaged 7.86% growth over the last 5 years.

2022 Financial Management Plan Village of Oregon, WI Prepared 9/12/2022

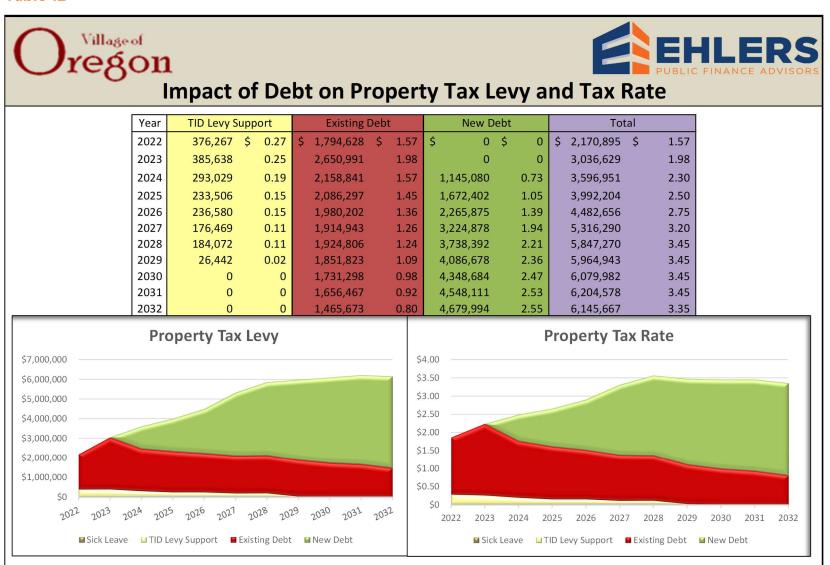
⁻ Stablized the tax rate by stepping up to \$3.45 per thousand of equalized tax rate from 2028 through 2031. At that point, stabilize at that level until projects return to more routine.

⁻ Growth rates above the projected 2% will provide the Village more flexibility.

⁻ Red boxed area represents the 10 year project impact period.



Table 12



2022 Financial Management Plan Village of Oregon, WI Prepared 9/12/2022

SECTION 5 - PROJECTED PROPERTY TAX IMPACTS

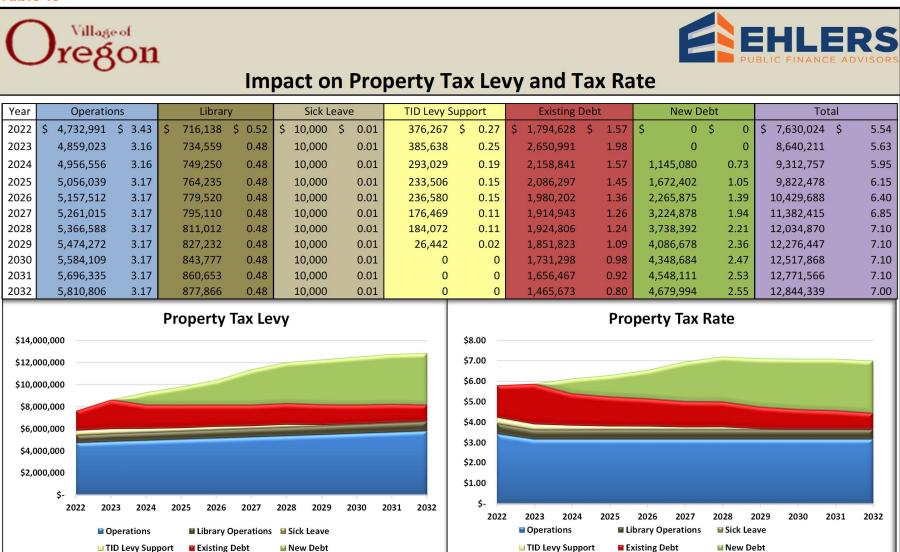
The concluding exercise of the Ten-Year Financial Management planning process is a projection of the tax levy, and corresponding tax rates, for all levy supported purposes: Village operations, capital outlay and debt service.

Development of the forecasts discussed in the previous sections allows for a projection of the future tax levy and corresponding tax rates needed to support Village's operations, capital, and debt service. Since 2005, the amount by which the Village is permitted to increase its tax levy has been limited by State law. The current version of State levy limits allows the Village to increase its levy over the preceding year's actual levy by a percentage equal to its prior year net new construction increase. Additionally, any amounts needed to pay General Obligation debt service authorized after July 1, 2005 is exempted from the limits. Because the Village has not historically utilized the full adjustment to increase its levy for its general obligation debt, the Village has had adequate capacity under the current levy limit law to support the levy requirements. The current ten-year projection shows pressure points that the Village will need to address.

The Village's total levy is comprised of the General Fund, Library, Sick Leave, TID Levy Support and Debt Service Fund. **Table 13** includes the Village's projected tax levy and tax rate from 2022 - 2032.



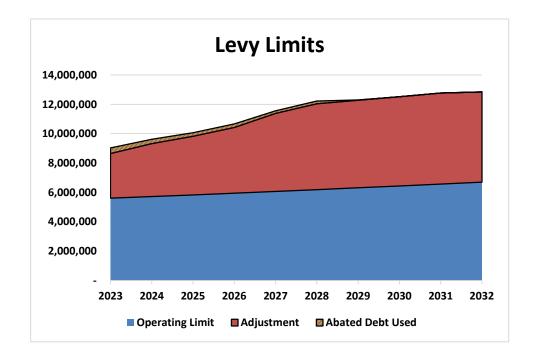
Table 13



2022 Financial Management Plan Village of Oregon, WI Prepared 9/12/2022

Table 14 depicts a levy limit compliance check. The detail levy limit calculation can be found in **Appendix B**. The levy limit calculation only allows the Village to increase taxes by net new construction. Levy limit compliance is driven largely by permitted adjustments for debt service and net new construction. For this study, net new construction is limited to 2%. All of the Village's General Obligation debt service is exempted from levy limits. Ehlers generally advises communities to claim the "net levy" amount of debt service, since post July 1, 2005 G.O. debt service adjustments are subtracted out the following year on the levy limit form. Based upon the methodology used in the model, the Village is projected to remain in compliance with levy limits during the planning period. Pressure on the Village's operations calculating the Village to be in compliance creates operating deficits in both the General Fund and Library Fund, See **Table 6** and **Table 7**.

Table 14



SECTION 6 - TIF DISTRICTS & ECONOMIC DEVELOPMENT

Updates to the cash flow projections for each Tax Incremental Finance ("TIF") District were prepared to monitor the performance of each TID.

TID No. 3

TID Type: Blighted Area

Expenditure Period Ends: August 16, 2027

Maximum Life Ends: August 16, 2032

Final Revenue Collection year: 2033

Currently projected to close within statutory life, without any extensions. However, the Village has provided tax levy support and the standard and technical college extensions would allow the Village to extend the life of the District 6 years to help collect some of this past support.

Appendix D includes an update to the TID increment projections for TID No. 3 and a cash flow projection. TID No. 3 is presently paying a portion of the debt service on several outstanding G.O. Notes and Bonds issues. Based upon the development assumptions, the district should be able to pay the GO debt issues in 2028. However, the District would need to remain open through the full life of the District plus a 6-year extension to repay the tax levy support. Even with the extension, the repayment will fall short by \$546,732.

TID No. 4

TID Type: Rehabilitation or Conservation District

Expenditure Period Ends: September 15, 2030

Maximum Life Ends: September 15, 2041

Final Revenue Collection year: 2042

The District was extended by 6 years during 2020 to assist with development incentives related to a low-income housing tax credit development (LIHTC).

Appendix E includes an update to the TID increment projections for TID No. 4 and a cash flow projection. TID No. 4 is presently paying a portion of the debt service on several outstanding GO Notes and Bonds, a 2017 State Trust Fund Loan as well as development Municipal Revenue Obligations (MRO). Based upon the development assumptions, the district should be able to meet all its obligations and close in 2040.

2022 Financial Management Plan Village of Oregon, WI Prepared 9/12/2022

TID No. 5

TID Type: Rehabilitation or Conservation District

Expenditure Period Ends: August 7, 2039

Maximum Life Ends: August 7, 2044

Final Revenue Collection year: 2045

Currently projected to close within statutory life, without any extensions.

Appendix F includes an update to the TID increment projections for TID No. 5 and a cash flow projection. TID No. 5 is presently paying a portion of the debt service on several outstanding GO Notes and Bonds, as well as development Municipal Revenue Obligations (MRO). Based upon the development assumptions, the district should be able to meet all its obligations and close in 2036.

Economic Development Initiatives

The Village has continued to promote development and redevelopment in and outside of its tax increment districts. This helps, as Net New Construction within the tax increment district will help support the recovery on TIF obligations, reducing any required support from the Village as well as providing the ability for the districts to close sooner. Net New Construction also provides for growth in the tax base and allows for increases in the Village's levy limit.

SECTION 7 - GENERAL CONCLUSIONS & OBSERVATIONS

The following is a summary of key conclusions and observations developed as a result of the modeling and workshop process and the development of the Financial Management Plan:

• Current favorable indicators for the Village are strong tax base growth, wealthy tax base and solid operating reserves. The Village has an elevated debt burden, but this is due to the number of projects it has undertaken and will take on in the future.

The primary challenges going forward will be:

- Finding the appropriate balance between a desire to keep taxes manageable and provide updated facilities to a growing community. The Village has several building projects, street projects and park projects that drive a significant CIP.
- Maintaining and improving revenue sources to abate the property tax levy from debt service including TIF revenues. Funding sources for Utility projects could become an issue as the Village strives to preserve the General Obligation debt capacity. Last year's plan recommended using Utility Revenue Bonds for Utility projects to address this concern. The Village implemented this recommendation in 2022.

Levy limits, in their present form, are expected to be a constraining factor for the Village. Items such as inflation and additional costs to run new Village facilities will impact the levy limit calculation starting in 2023. To address this concern, the Village will need to use the annual budget process to find ways to stay within the levy limit. If smaller adjustments cannot alleviate the pressure, the Village may need to look to available alternative revenues, cutting or reallocating costs or reduction of services. Planning for this possibility is something the Village should consider now before the Village exceeds the levy limit.

Qualifying for the Expenditure Restraint Program (ERP) payments may be a constraining factor. To qualify for ERP payments, the Village must limit increases in its annual general fund expenditures to a percentage that does not exceed the sum of 60% of its Net New Construction factor plus an inflationary adjustment based on the Consumer Price Index. The Village did qualify for an ERP payment in 2023. Currently, with the budget increases projected, as discussed in section 4.2, the Village appears to be able to qualify for ERP payments for the planning period 2024 – 2032. However, new facility operating costs may lead to years where the Village does not qualify.

Closure of TIDs can have a positive impact on the Village's financial position by increasing the Village's tax base. This additional tax base allows the Village to increase its tax levy, reduce its tax rate, or likely some combination of both (levy limit legislation, if still in effect, may restrict or limit the Village's options in this regard). Since the projected TID

closure dates are beyond the ten-year planning timeframe of the model, the impact is not reflected in the projections.

SECTION 8 - RECOMMENDATIONS

To capitalize on its investment in this planning process, the Village should undertake or review the following actions as extensions of this plan:

- 1. Consider approving additional financial policies:
 - a. Debt policies these policies will drive the CIP process.
 - i. Debt service tax rate or debt tax levy that will control when the Village is fiscally capable of taking on large facility projects.
 - ii. Debt capacity should not exceed a certain percentage of the Village's statutory debt limit. We recommend considering a not to exceed self-imposed debt capacity percentage between 60% and 70%.
 - iii. Debt expenditures should not exceed 30% of the expenditures of all levied fund expenditures.
 - b. Fund Balance policies
 - i. Annually review the approved General Fund Balance policy that calls for maintaining the unassigned fund balance within a range of 25% to 35% of operating expenditures.
 - ii. Consider amending the fund balance policy to address excess fund balance above the policy. The policy should state that allowing for use of excess fund balance to fund one-time operating items, transfers to capital projects to fund additional projects or transfers to capital projects to reduce future borrowings is acceptable. The policy should also state that excess fund balance should not be used to fund operations.
 - c. Revenue policies
 - i. Qualify for Expenditure Restraint (ERP) when possible.
 - ii. Consider alternative revenues if there is pressure on Levy Limits or ERP calculations.

In addition, we recommend that the Village continue to update its CIP annually, so it maintains a planning horizon, and accurately reflects planned projects and associated costs. Maintaining a current CIP also allows this information to be integrated into a current year financing plan, making for an easy transition into the current year's debt issue(s) process.

Review status of financial rating indicators in conjunction with future debt financings. As new debt issues are considered, their impact should be evaluated to see what impact the new issue will have on the bond rating.

Consider additional periodic updates to this Ten-Year Financial Management Plan. Changes in economic conditions, local priorities, state legislation and other variables may require that the model be updated periodically to remain a viable planning tool. The chart below reflects a typical fiscal planning cycle.



SECTION 9 - ACKNOWLEDGEMENTS

On behalf of the project team, we would like to acknowledge the commitment and contributions provided by several members of Village staff in completing this project. We would like to recognize Martin Shanks, Village Administrator and Lisa Novinska, Finance Director for their input and guidance throughout the course of this study.



2022 Financial Management Plan -

Governmental Funds

Appendices

Village of Oregon, WI







100-41322	Account Name GENERAL PROP TAXES FOR VILLAGE	Code	2022 PROJECTED	Code	2023 PROJECTED	Code	2024 PROJECTED		2025 PROJECTED		2026 PROJECTED		2027 PROJECTED	Code	2028 PROJECTED	Code	2029 PROJECTED		2030		2031 PROJECTED	Code	2032
General Fund 100-41110 100-41321 100-41322		Code	PROJECTED	Code	PROJECTED	(.oge																	
100-41110 100-41321 100-41322	GENERAL PROP TAXES FOR VILLAGE						TROJECTED	Code	PROJECTED	Code	PROJECTED	Code	THOSECTED	couc		coue	PROJECTED	Code	PROJECTED	Code	PROJECTED	coue	PROJECTED
100-41321 100-41322	GENERAL PROP TAXES FOR VILLAGE																						
100-41322		M	4,732,991	L	5,044,270	L	5,356,077	L	5,662,337	L	5,998,243	L	6,325,585	L	6,664,631	L	7,016,204	L	7,381,181	L	7,760,479	L	8,155,076
	FEE IN LIEU OF TXS-ROLLING MEA	M	37,250	L	37,250	L	37,250	L	37,250	L	37,250	L	37,250	L	37,250	L	37,250	L	37,250	L	37,250	L	37,250
100 41900	FEE IN LIEU OF TXS-GENESIS	M	4,150	L	4,150	L	4,150	L	4,150	L	4,150	L	4,150	L	4,150	L	4,150	L	4,150	L	4,150	L	4,150
100-41000	INT. & PENTALITIES ON TAXES	M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
100-41900	OTHER TAXES	M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
100-43319	COVID 19 GRANT	M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
	STATE SHARED REVENUE	М	180,917	-5%	171,871	-5%	163,278	-5%	155,114	-5%	147,358	-5%	139,990	-5%	132,991	-5%	126,341	-5%	120,024	-5%	114,023	-5%	108,322
100-43412	EXPENDITURE RESTRAINT PROGRAM	М		L		L		L		L		L		L		L		L		L		L	
	STATE COMPUTER AID	М	5.271	L	5,271	L	5,271	L	5,271	L	5,271	L	5,271	L	5,271	L	5,271	L	5,271	L	5,271	L	5,271
	STATE PERSONAL PROPERTY AID	М	11,557	1	11,557	1	11,557	1	11,557	1	11,557	1	11,557	1	11,557	1	11,557	1	11,557	1	11,557	1	11,557
	FIRE INSURANCE FROM STATE	М	53,000	ī	53,000	ī	53,000	ī	53,000	Ĺ	53,000	ī	53,000	Ĺ	53,000	ī	53,000	Ĺ	53,000	ī	53,000	Ĺ	53,000
	STATE POLICE GRANTS	М	55,000	ī	33,000	ī	33,000	ī	33,000	ī	33,000	ī	55,000	ī	33,000	ī	33,000	Ĺ	55,000	ī	33,000	ī	33,000
	EMERG GOV'T & DISASTER	М	_	ī	_	ī	_	ī	_	Ĺ	_	ī	_	ī	_	Ĺ	_	Ĺ	_	Ĺ	_	Ĺ	_
	HIGHWAY AIDS	M	628.792	-5%	597,352	-5%	567,485	-5%	539,111	-5%	512,155	-5%	486.547	-5%	462,220	-5%	439,109	-5%	417,153	-5%	396,296	-5%	376.481
	RECYCLING GRANT	M	34.000	-3/6	34,000	-3/6	34,000	-3/6 L	34,000	-5/0 L	34,000	-3/0	34.000	-5/6	34,000	-5/6 L	34,000	-5/6 L	34,000	-5/6 L	34,000	-3/6	34,000
	OTHER COUNTY AID	M	34,000		34,000		34,000		34,000		34,000		34,000	-	34,000		34,000		34,000		34,000	-	34,000
		M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
	LIBRARY DANE COUNTY			L		L		L.		L		L		L		L		L		L		L	
	SENIOR CENTER DANE COUNTY	M	85,085	L	85,085	L	85,085	L	85,085	L	85,085	L	85,085	L	85,085	L	85,085	L	85,085	L	85,085	L	85,085
	COUNTY GRANTS-CATERED MEALS	M	15,795	L	15,795	L	15,795	L	15,795	L	15,795	L	15,795	L	15,795	L	15,795	L	15,795	L	15,795	L	15,795
	SENIOR CENTER GRANT FUNDS	M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
	LIQUOR & MALT BEVERAGE LICENSE	M	8,200	L	8,200	L	8,200	L	8,200	L	8,200	L	8,200	L	8,200	L	8,200	L	8,200	L	8,200	L	8,200
	OPERATORS LICENSES	M	4,000	L	4,000	L	4,000	L	4,000	L	4,000	L	4,000	L	4,000	L	4,000	L	4,000	L	4,000	L	4,000
100-44122	AMUSEMENT & SUNDRY LICENSES	M	400	L	400	L	400	L	400	L	400	L	400	L	400	L	400	L	400	L	400	L	400
	CIGARETTE LICENSES	M	900	L	900	L	900	L	900	L	900	L	900	L	900	L	900	L	900	L	900	L	900
100-44190	OTHER BUSINESS LICENSES	M	1,500	L	1,500	L	1,500	L	1,500	L	1,500	L	1,500	L	1,500	L	1,500	L	1,500	L	1,500	L	1,500
100-44210	BICYCLE LICENSES	M	10	L	10	L	10	L	10	L	10	L	10	L	10	L	10	L	10	L	10	L	10
100-44220	DOG LICENSES	M	2,500	L	2,500	L	2,500	L	2,500	L	2,500	L	2,500	L	2,500	L	2,500	L	2,500	L	2,500	L	2,500
100-44225	DOG PARK LICENSE FEE	M	3,100	L	3,100	L	3,100	L	3,100	L	3,100	L	3,100	L	3,100	L	3,100	L	3,100	L	3,100	L	3,100
	CAT LICENSES	М	750	L	750	L	750	L	750	L	750	L	750	L	750	L	750	L	750	L	750	L	750
	BUILDING PERMITS	М	65,000	L	65,000	L	65,000	L	65,000	L	65,000	L	65,000	L	65,000	L	65,000	L	65,000	L	65,000	L	65,000
	ELECTRICAL PERMITS	М	36,000	- 1	36,000	1	36,000	L	36,000	L	36,000	1	36,000	L	36,000	L	36,000	L	36,000	L	36,000	L	36,000
	PLUMBING PERMITS	М	25,000	ī	25,000	ī	25,000	Ĺ	25,000	Ĺ	25,000	ī	25,000	Ĺ	25,000	L	25,000	Ĺ	25,000	Ĺ	25,000	Ĺ	25,000
	HVAC PERMITS	M	26,000	ī	26,000	Ĺ	26,000	Ĺ	26,000	Ĺ	26,000	ī	26,000	Ĺ	26,000	Ĺ	26,000	Ĺ	26,000	Ĺ	26,000	Ĺ	26,000
	SIGN PERMITS	M	200	ī	200	ī	200	Ĺ	200	Ĺ	200	ī	200	ī	200	Ĺ	200	Ĺ	200	Ĺ	200	ī	200
100-44360	EROSION CONTROL	M	4.500	Ĺ	4.500	ī	4,500	Ĺ	4,500	Ĺ	4,500	ī	4,500	Ĺ	4,500	Ĺ	4,500	Ĺ	4,500	Ĺ	4,500	Ĺ	4,500
100-44370	DRIVEWAY PERMIT	M	1,200	Ĺ	1,200		1,200	L	1,200	L	1,200		1,200		1,200	L	1,200	Ĺ	1,200	Ĺ	1,200	L	1,200
100-44380	ADMIN FEE PERMIT	M	15.000	Ĺ	15,000		15,000	Ĺ	15,000	L	15,000		15,000		15,000	L	15,000	Ĺ	15,000	Ĺ	15,000	L	15,000
	STATE SEAL PERMIT	M	2.000	L	2,000		2,000	L	2,000	L	2,000	-	2,000	i i	2,000	L	2,000	L	2,000	L	2,000	L	2,000
		M	,											_									
	ZONING PERMITS	M	11,000	L	11,000	L	11,000	L	11,000	L	11,000	L	11,000	L	11,000	L	11,000	L	11,000	L	11,000	L	11,000
	OTHER PERMITS		3,500	L	3,500	L	3,500	L	3,500	L	3,500	L	3,500	L	3,500	L	3,500	L	3,500	L	3,500	L	3,500
	FINES & FORFEITURES	M	70,000	L	70,000	L	70,000	L	70,000	L	70,000	L	70,000	L	70,000	L	70,000	L	70,000	L	70,000	L	70,000
	TOWN OREGON COST REIMBURSEMENT	M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
	COURT COSTS	M	38,000	L	38,000	L	38,000	L	38,000	L	38,000	L	38,000	L	38,000	L	38,000	L	38,000	L	38,000	L	38,000
	MISC FEES COURT	M	-	L	=	L	-	L	-	L	-	L	=	L	-	L	-	L	-	L	=	L	-
	PARKING	M	20,000	L	20,000	L	20,000	L	20,000	L	20,000	L	20,000	L	20,000	L	20,000	L	20,000	L	20,000	L	20,000
100-45125	PD-SEIZED MONEY	M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
100-46110	COPIES/VOTER REPORTS	M	50	L	50	L	50	L	50	L	50	L	50	L	50	L	50	L	50	L	50	L	50
100-46111	SPECIAL ASSESSMENT SEARCHES	M	9,000	L	9,000	L	9,000	L	9,000	L	9,000	L	9,000	L	9,000	L	9,000	L	9,000	L	9,000	L	9,000
	LICENSE PUBLICATIONS FEES	M	150	L	150	L	150	L	150	L	150	L	150	L	150	L	150	L	150	L	150	L	150
	TREASURER'S FEE	M	15,000	L	15,000	L	15,000	L	15,000	L	15,000	L	15,000	L	15,000	L	15,000	L	15,000	L	15,000	L	15,000
100-46125	WEIGHTS & MEASURERS FEE	M	2,060	L	2,060	L	2,060	L	2,060	L	2,060	L	2,060	L	2,060	L	2,060	L	2,060	L	2,060	L	2,060
100-46210	LAW ENFORCEMENT FEES	М	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	_
	SNOW REMOVAL	М	-	L	_	L	_	L	_	L	_	L	-	L	-	L	_	L	_	L	_	L	_
	PLANNER FEES	М	32,500	ī	32,500	ī	32,500	ī	32,500	ī	32,500	ī	32,500	ī	32,500	ī	32,500	Ĺ	32,500	ī	32,500	ī	32,500
	WEED CONTROL FEES	М	,	ī	,	ī	,	ī	,	ī	,	ī	,	ī	,	ī	,	ī	,	ī	,	ī	,
	REFUSE & RECYCLING CHARGES	M		-		ī		ī		ī		ī		ī		-		-		-		ī	
	CEMETERY REVENUES	M	21,000		21,000		21,000		21,000	i.	21,000		21,000		21,000		21,000		21,000		21,000	į.	21,000
			21,000		21,000	-	21,000		21,000		21,000	-	21,000		21,000	-	21,000		21,000		21,000		21,000
	LIBRARY LOST MATERIALS FEES	M M	-	L	-	L	-	L.	-	L	-	L	-	L	-	L	-	L.	-	L	-	L	-
	LIBRARY REVENUES COPIES		-	L	=	L .	-	L .	-	L .	-	L	-	L	-	L .	-	L .	=	L .	-	L	=
	LIBRARY FINES	М	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
	PARK SHELTER RENTAL FEES	M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
	LIGHTS AND GROUNDS	M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	=	L	-	L	=
	SR. CENTER COPIES	M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	=	L	-	L	-
	SC ADP FEE	M	25,000	L	25,000	L	25,000	L	25,000	L	25,000	L	25,000	L	25,000	L	25,000	L	25,000	L	25,000	L	25,000
100-46777	SC CASE MANAGEMENT	M	3,605	L	3,605	L	3,605	L	3,605	L	3,605	L	3,605	L	3,605	L	3,605	L	3,605	L	3,605	L	3,605
100-47120	ADMIN FEES FIRE DISTRICT	M	20,468	L	20,468	L	20,468	L	20,468	L	20,468	L	20,468	L	20,468	L	20,468	L	20,468	L	20,468	L	20,468
100-47321	POLICE LIAISON OFFICER	M	34,904	L	34,904	L	34,904	L	34,904	L	34,904	L	34,904	L	34,904	L	34,904	L	34,904	L	34,904	L	34,904
100-47323	POLICE OTHER SERVICES	M	5,000	L	5,000	L	5,000	L	5,000	L	5,000	L	5,000	L	5,000	L	5,000	L	5,000	L	5,000	L	5,000
100-47330	TRANSPORTATION INTERGOVERNMENT	М		L		L		L		L		L		L		L		L	-	L		L	





March Marc									Ope	erating Fu	nas F	rojection												
Section Sect				2022		2023		2024		2025		2026		2027		2028		2029		2030		2031		2032
Section Sect	Account Number	Account Name	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED
Second				138,000		138,000		138,000	L	138,000		138,000		138,000	L	138,000		138,000	L	138,000	L	138,000	L	138,000
Second					_		_		_		-				L		-		_		-		_	
244-200 100-100-100-100-100-100-100-100-100-100				8,000		8,000	_	8,000	_	8,000		8,000	L	8,000	L	8,000	-	8,000	_	8,000	L	8,000	-	8,000
Second				49 477	_	34 477	-	19 477	-	19 477	-	-	L I	-	L I	-	1	-	_	-	ı	=	ı	
Second S					L	-	L		L		L	=	Ĺ	-	Ĺ	-	Ĺ	-		-	Ĺ	=	Ĺ	-
Section Sect			М	=	L	=	L	Ξ	L	=	L	=	L	=	L	=	L	-	L	-	L	=	L	-
	100-48400	INS RECOVERY-PROP LOSS/DAMAGE	M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
Second					L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
Secondary Seco					L		L		L		L		L		L		L		L		L		L	650
1948-1969 1948				20,000	L	20,000	L.	20,000	L	20,000	_	20,000	-	20,000	L	20,000	_	20,000	-	20,000	_	20,000	-	20,000
1964-1960 1965-1967-1967-1968-1968-1968-1969-1969-1969-1969-1969				-	L	-	L	-		-		-	-	-	L	-		-		-		-	-	-
Section Sect				-	ı	-	i	-		-		-	_	-	ı	-		_		-		-	i	-
See also		•		324.000	Ĺ	324.000	Ĺ	324.000	-	324.000		324.000	_	324.000	Ĺ	324.000		324.000		324.000		324.000	L	324,000
1995 1995	100-49300	UNAPPROPRIATED FB APPLIED	Z		L		L	- ,	L	- ,	L		L	- ,	L		L	- ,	L	-	L		L	-
Section 1.5 March 1.5 Ma	100-49310	CONTINUING APPROPRIATIONS	Z	-	L	-	L	-	L	-	L	-	L	-	L	=	L	-	L	-	L	-	L	-
Signature Sign			M	18,000	W	18,540	W	19,096	W	19,669	W	,	W	20,867	W		W	,	W	22,802		,	W	24,190
MOSTING-1909 MOST																								1,500
					w		w		w		W		w		w		W		w		W		w	351
Indeptionable Control Springs M				34	1	35	1 0	36	1	37	- 1	38	1.0	39	1	41	1	42		43	1 0	44	1	46
DOISTIGN-250 DUIS				-	Ü	-	-	-	-	-		-	Ú	-	-	-	-	-	-	-		-	-	-
DOS-100-3030 TRANING M DOS 133 5 106 5 109 5 100 5			M	4 612	5	4 750	-	4 803	-	5.040		5 101	5	5 3/17	-	5 507		5 672	-	5.842	-	6.018		6,198
SOS-100-3400 SOS-			M	, .	-		-	,		-,			5						-		-			134
			M	-	Š	-	-	-		-		-	S	-		-		-	-	-	-	-		-
DOS-1000-1910 CHIRLE SUPPLIES AND DEPRIESS M M			M	5,000	c	5,250	c	5,513	c	5,788	C	6,078	c	6,381	c	6,700	C	7,036	c	7,387	C	7,757	C	8,144
DOS-1200-11-11 SALAMES SUPPORT FAME M 41,300 W 42,005 W 44,005 W 45,700 W			M	-	С	-	С		С	-	С	-	С	-	С		С		С		С		С	
DOS-120-131 FICA	100-51200-110	SALARIES MANAGERIAL	M	8,625	W	8,884	W	9,150	W	9,425	W	9,708	W	9,999	W	10,299	W	10,608	W	10,926	W	11,254	W	11,591
DOS-1201-12 MEDICARE M 732 W 754 W 777 W 800 W 824 W 889 W 874 W 900 W 927 W 935 W DOS-1201-139 WORKERS COMPENSATION M 756 I 78 I 1 1 8 I 8 I 8 I 9 I 99 I 90			M	,								,	W											56,216
DOS-1200-130 PENSION M Z-560 W Z-587 W Z-797 W Z-881 W Z-898 W J-596 W			M																					4,204
DOS-1200-0310 WORKSKCOMPRENATION M 76 I 78 I 81 83 86 88 I 91 I 93 I 96 I 99 I 100-1200-0210 TRUEPHIONE M 300 U 310 U 31			M																					984
100-51200-230 PROFESSIONAL SERVICES M 3.00 U 309 U 318 U 238 U 338 U 339 U 309 U 300 U 318 U 338 U 309 U 300 U 301 U 100-51200-230 U 500-51200-230 U 500-51200					w		w		W		w		w		w		w		w		w		w	3,440 102
100-1100-0220 TELEPHONE M 300 U 300 U 318 U 238 U 348 U 348 U 369 U 360 U 361 U 36				76	S	76	S	- 01	5	- 65	5	- 00	5	- 00	5	91	5	95	5	96	ς .	-	S	102
100-31200-3200 OTHER CONTRACTIALA SERVICES M 5,035 S 5,148 S 5,342 S 5,062 S 5,667 S 5,867 S 5,867 S 6,912 S 6,913 S 6,767 S 100-31200-320 PUBL, SUBSCRIPTIONS M 100 S 133 S 106 S 109 S 113 S 116 S 119 S 123 S 127 S 130 S 100-31200-320 PUBL, SUBSCRIPTIONS M 100 S 135 S 139 S 124 S 119 S 123 S 127 S 130 S 100-31200-320 PUBL, SUBSCRIPTIONS M 1,000 S 1,943 S 1,941				300		309	Ü	318		328		338	Ü	348	Ü	358		369		380		391		403
100-51200-320 PUBL, SUBSCRIPTIONS M 100 S 103 S 106 S 109 S 113 S 116 S 119 S 113 S 110 S 100 S 10					S		S						S											6,767
100-51200-252 DUES M 150 S 155 S 159 S 164 S 169 S 174 S 179 S 134 S 190 S 190 S 195 S 190 S	100-51200-310	OFFICE SUPPLIES	M	4,300	С	4,515	C	4,741	C	4,978	C	5,227	С	5,488	C	5,762	C	6,051	С	6,353	C	6,671	С	7,004
100-51200-330 TANING M 1,500 S 1,545 S 1,591 S 1,689 S 1,689 S 1,739 S 1,739 S 1,845 S 1,900 S 1,957 S 100-51200-340 OPERATING SUPPUIES M 1,000 C 1,050 C 1,103 C 1,158 C 1,216 C 1,276 C 1,340 C 1,407 C 1,477 C 1,551 C 1,051					S		S		S		S		S		S									134
100 51200-310 MILGAE/FRAVEL MI					S		-		-		-		-		-		-		-		-		-	202
100-51200-340 OPERATING SUPPLIES M 1,000 C 1,050 C 1,050 C 1,105 C					S		-				-		-		-		-		-		-		-	2,016
100-51200-522 CRIME INSURANCE M 0,000 S 0,100 S 0,504 S 0,554 S 0,554 S 0,555 S 0,					S																			403 1,629
100-51300-215 PROFESSIONAL SERVICES M M 0,0000 S 0,1000 S 0,100-100 S 100-100-100-100-100-100-100-100-100-100					· ·		·						·		L I									329
100-51391-215 PROFESSIONAL SERVICES M 10,000 S 10,300 S 31,827 S 32,782 S 33,765 S 34,778 S 35,822 S 36,896 S 38,003 S 39,143 S 100-51391-215 PROFESSIONAL SERVICES M 10,000 S 10,300 S 10,609 S 10,927 S 11,255 S 11,593 S 11,941 S 12,299 S 15,667 S 13,048 S 100-5140-110 SALARIES MANAGERIAL M 73,400 W 75,643 W 77,912 W 80,250 W 82,657 W 85,137 W 87,691 W 90,322 W 93,032 W					5		Š						Š		Ś									80,635
100-51392-215 PROFESSIONAL SERVICES M 1,000 S 10,000 S					-																			40,317
100-51410-110 SALARIES SUPPORT STAFF M 26,104 W 26,887 W 27,994 W 28,252 W 29,380 W 30,262 W 31,170 W 32,20 W 33,068 W 34,060 W 100-51410-114 OVERTIME M 26,887 W 27,694 W 26,887 W 27,694 W 28,525 W 29,380 W 30,262 W 31,170 W 32,05 W 33,068 W 34,060 W 100-51410-114 OVERTIME M 6,172 W 6,357 W 6,548 W 6,744 W 6,947 W 7,155 W 7,370 W 7,991 W 7,899 W 8,053 W 100-51410-132 MEDICARE M 1,443 W 1,486 W 1,531 W 1,577 W 1,644 W 1,673 W 1,723 W 1,775 W 1,828 W 1,883 W 100-51410-133 PANSION M 6,470 W 6,664 W 6,864 W 7,070 W 7,282 W 7,501 W 7,726 W 7,957 W 8,196 W 8,442 W 100-51410-134 HEALTHINS M 1,1973 H 20,815 H 22,480 H 24,278 H 26,221 H 28,318 H 30,584 H 33,011 H 35,673 H 38,527 H 100-51410-133 W MORRES COMPENSATION M 149 I 153 I 158 I 163 I 168 I 173 I 178 I 183 E 14 E 14 E 100-51410-130 W M 180 W 1,000-51410-130 W M 180 W 1,000-51410-130 PHILOS			М	10,000	S		S		S		S		S		S		S		S		S			13,439
100-51410-112 SALARIES SUPPORT STAFF M 26,104 W 26,887 W 27,694 W 28,525 W 29,380 W 30,262 W 31,170 W 32,105 W 33,068 W 34,060 W 100-51410-131 FICA M 6,172 W 6,357 W 6,548 W 6,744 W 6,947 W 7,155 W 7,370 W 7,591 W 7,819 W 8,053 W 100-51410-133 PENSION M 6,470 W 6,648 W 6,644 W 6,644 W 6,647 W 1,673 W 1,723 W 1,775 W 1,828 W 1,883 W 100-51410-133 PENSION M 6,647 W 6,648 W 7,070 W 7,282 W 7,591 W 7,726 W 7,957 W 8,196 W 8,442 W 100-51410-134 HEAITHINS M 19,273 H 20,815 H 22,480 H 24,278 H 26,221 H 28,318 H 30,584 H 33,031 H 35,673 H 38,527 H 100-51410-134 HFINSHAME PROPER	100-51393-215	PROFESSIONAL SERVICES	M	4,000	S	4,120	S	4,244	S	4,371	S	4,502	S	4,637	S	4,776	S	4,919	S	5,067	S	5,219	S	5,376
100-51410-114 OVERTIME				-,		-,										. ,								98,697
100-51410-1321 FICA M 6,172 W 6,357 W 6,548 W 6,744 W 6,947 W 7,155 W 7,370 W 7,591 W 7,819 W 8,053 W 100-51410-1332 PENSION M 1,443 W 1,486 W 1,531 W 1,577 W 1,624 W 1,673 W 1,723 W 1,775 W 1,126 W 1,075 W 1,828 W 1,883 W 100-51410-1334 PENSION M 19,273 H 20,815 H 22,480 H 24,278 H 26,221 H 28,318 H 30,584 H 33,031 H 35,673 H 38,527 H 100-51410-134 LIFE INSURANCE/LTD M 8 E 8 E 9 E 10 E 10 E 10 E 11 E 11 E 12 E 13 E 13 E 10-51410-134 LIFE INSURANCE/LTD M 8 80 U 824 U 834 U 83				26,104		26,887		27,694		28,525		29,380		30,262		31,170		32,105		33,068		34,060		35,082
100-51410-132 MEDICARE						-		-		-		-										-		-
100-51410-133 PENSION M 6,470 W 6,664 W 6,864 W 7,070 W 7,282 W 7,501 W 7,726 W 7,977 W 8,196 W 8,442 W								.,		-,				,										8,295 1,939
100-51410-134 HEALTH INS				-,		-,				, -				,		, .								1,939 8.695
100-51410-143 LIFE INSURANCE/LTD M				-,		-,						.,				.,				-,		-,		41,609
100-51410-222 TELEPHONE M 800 U 824 U 849 U 849 U 874 U 900 U 927 U 955 U 984 U 1,013 U 1,044 U 100-51410-310 OFFICE SUPPLIES M 200 C 210 C 221 C 232 C 243 C 255 C 268 C 281 C 29 C 310 C 100-51410-320 PUBL, SUBSCRIPTIONS M - C C - C C - C - C - C - C - C - C -					**											,								14
100-51410-222 TELEPHONE M 800 U 824 U 849 U 849 U 874 U 900 U 927 U 955 U 984 U 1,013 U 1,044 U 100-51410-310 OFFICE SUPPLIES M 200 C 210 C 221 C 232 C 243 C 255 C 268 C 281 C 29 C 310 C 100-51410-320 PUBL, SUBSCRIPTIONS M - C C - C C - C - C - C - C - C - C -	100-51410-193	WORKERS COMPENSATION	М	149	1	153	1	158	1	163	1	168	1	173	1	178	1	183	1	189	1	194	1	200
100-51410-320 PUBL, SUBSCRIPTIONS M 1,200 S 1,236 S 1,273 S 1,311 S 1,351 S 1,391 S 1,433 S 1,476 S 1,520 S 1,526 S 1,005-1410-330 TRAINING M 1,000 S 1,030 S 1,061 S 1,093 S 1,126 S 1,155 S 1,155 S 1,194 S 1,230 S 1,476 S 1,520 S 1,526 S 1,005-1410-331 MILEAGE/TRAVEL M 5,000 S 515 S 530 S 546 S 563 S 580 S 597 S 615 S 633 S 652 S 100-51410-340 OPERATING SUPPLIES M 3,100 C 3,255 C 3,418 C 3,589 C 3,768 C 3,956 C 4,154 C 4,362 C 4,580 C 4,809 C 100-51420-111 SALARIES SUPPRISTAFF M 50,327 W 51,837 W 53,392 W 34,094 W 56,643 W 36,003 W 61,896 W 37,613 W 37,665 W 100-51420-114 OVERTIME M 200 W 206 W 212 W 219 W 225 W 232 W 239 W 246 W 253 W 261 W 100-51420-114 PICA M 4,984 W 5,134 W 5,134 W 5,288 W 5,446 W 5,610 W 5,778 W 5,951 W 6,130 W 6,144 W 6,147 W 1,521 W 100-51420-124 MEDICARE M 1,166 W 1,101 W 1,217 W 1,217 W 1,151 W	100-51410-222	TELEPHONE	M	800	U		U	849	U		U		U	927	U	955	U		U	1,013	U		U	1,075
100-51410-325 DUES M 1,200 S 1,236 S 1,273 S 1,311 S 1,351 S 1,351 S 1,391 S 1,433 S 1,476 S 1,520 S 1,566 S 100-51410-330 TRAINING M 1,000 S 1,030 S 1,061 S 1,061 S 1,093 S 1,126 S 1,159 S 1,194 S 1,220 S 1,267 S 1,305 S 100-51410-340 OPERATING SUPPLES M 3,100 C 3,255 C 3,418 C 3,589 C 3,768 C 3,768 C 3,768 C 3,768 C 3,768 C 4,154 C 4,362 C 4,560 C 4,809 C 100-51420-111 SALARIES SUPERVISORY M 29,855 W 30,751 W 31,673 W 32,623 W 33,602 W 34,610 W 35,648 W 36,718 W 37,819 W 38,954 W 100-51420-112 SALARIES SUPPORT STAFF M 50,327 W 51,837 W 53,392 W 54,994 W 56,643 W 58,343 W 60,093 W 61,896 W 63,753 W 65,665 W 100-51420-114 OVERTIME M 200 W 206 W 212 W 219 W 225 W 239 W 246 W 253 W 61,300 W 63,144 W 6,503 W 100-51420-131 FICA M 4,984 W 51,344 W 51,344 W 52,288 W 5,446 W 5,646 W 5,610 W 5,778 W 5,951 W 6,130 W 6,314 W 6,503 W 100-51420-132 MEDICARE M 1,166 W 1,166 W 1,201 W 1,237 W 1,274 W 1,312 W 1,352 W 1,392 W 1,434 W 1,477 W 1,521 W				200	С	210	С	221	С	232	С	243	С	255	С	268	C	281	-	295		310	С	326
100-51410-330 TRAINING M 1,000 S 1,030 S 1,030 S 1,061 S 1,093 S 1,126 S 1,129 S 1,194 S 1,230 S 1,267 S 1,305 S 100-51410-341 MILEAGE/TRAVEL M 500 S 515 S 530 S 546 S 563 S 580 S 597 S 615 S 633 S 652 S 100-51410-340 OPERATING SUPPLIES M 3,100 C 3,255 C 3,418 C 3,589 C 3,768 C 3,956 C 4,154 C 4,362 C 4,362 C 4,809 C 100-51420-111 SALARIES SUPERNISORY M 29,855 W 30,751 W 31,673 W 32,623 W 33,602 W 34,610 W 35,648 W 36,718 W 37,819 W 38,954 W 100-51420-112 SALARIES SUPPORT STAFF M 50,327 W 51,837 W 53,392 W 54,994 W 56,643 W 58,343 W 60,093 W 61,896 W 63,753 W 65,665 W 100-51420-114 OVERTIME M 200 W 206 W 212 W 219 W 225 W 232 W 239 W 246 W 253 W 261 W 100-51420-114 FICA M 4,984 W 5,134 W 5,134 W 5,138 W 5,146 W 5,140 W 5,140 W 5,140 W 6,130 W 6,131 W 6,130 W 6,131 W 6,100-51420-132 MEDICARE M 1,166 W 1,201 W 1,237 W 1,237 W 1,274 W 1,312 W 1,352 W 1,392 W 1,434 W 6,147 W 1,477 W 1,521 W		. ,		-	-	-	-	-	-	-	-	-	-	-	-	-	-	=	-	-	-	-	-	-
100-51410-331 MILEAGE/TRAVEL M 500 S 515 S 530 S 546 S 563 S 580 S 597 S 615 S 633 S 652 S 100-51410-340 OPERATING SUPPLIES M 3,100 C 3,255 C 3,418 C 3,589 C 3,768 C 3,956 C 4,154 C 4,362 C 4,800 C 4,800 C 100-51420-111 SALARIES SUPPRISTORY M 29,855 W 30,751 W 31,673 W 32,623 W 33,602 W 34,610 W 35,648 W 36,718 W 37,819 W 38,954 W 100-51420-112 SALARIES SUPPORT STAFF M 50,327 W 51,837 W 53,392 W 54,994 W 56,643 W 58,343 W 60,093 W 61,896 W 63,753 W 65,665 W 100-51420-114 OVERTIME M 200 W 206 W 212 W 219 W 225 W 232 W 239 W 246 W 253 W 261 W 100-51420-132 FICA M 4,984 W 5,134 W 5,134 W 5,288 W 5,446 W 5,610 W 5,778 W 5,951 W 6,130 W 6,134 W 6,134 W 6,503 W 100-51420-132 MEDICARE M 1,166 W 1,201 W 1,237 W 1,274 W 1,274 W 1,352 W 1,392 W 1,434 W 1,474 W 1,474 W 1,521 W				,	-	,	-						-	,										1,613
100-51410-340 OPERATING SUPPLIES M 3,100 C 3,255 C 3,418 C 3,589 C 3,768 C 3,956 C 4,154 C 4,362 C 4,580 C 4,809 C 100-51420-111 SALARIES SUPERVISORY M 29,855 W 30,751 W 31,673 W 32,623 W 33,602 W 34,610 W 35,648 W 36,718 W 37,819 W 38,954 W 100-51420-112 SALARIES SUPPORT STAFF M 50,327 W 51,837 W 53,392 W 54,994 W 56,643 W 58,343 W 60,093 W 61,896 W 63,753 W 65,665 W 100-51420-131 FICA M 4,984 W 5,134 W 5,134 W 5,288 W 5,446 W 5,610 W 5,778 W 5,951 W 6,130 W 6,314 W 6,503 W 100-51420-132 MEDICARE M 1,166 W 1,201 W 1,237 W 1,274 W 1,312 W 1,312 W 1,312 W 1,312 W 1,312 W 1,314 W 1,477 W 1,521 W				,	-	,	-						-											1,344
100-51420-111 SALARIES SUPERVISORY M 29,855 W 30,751 W 31,673 W 32,623 W 33,602 W 34,610 W 35,648 W 36,718 W 37,819 W 38,954 W 100-51420-112 SALARIES SUPPORT STAFF M 50,327 W 51,837 W 53,392 W 54,994 W 56,643 W 58,343 W 60,093 W 61,896 W 63,753 W 65,665 W 100-51420-114 OVERTIME M 200 W 206 W 212 W 219 W 225 W 232 W 239 W 246 W 253 W 261 W 100-51420-131 FICA M 4,984 W 5,134 W 5,134 W 5,134 W 5,288 W 5,446 W 5,610 W 5,778 W 5,951 W 6,130 W 6,314 W 6,503 W 100-51420-132 MEDICARE M 1,166 W 1,201 W 1,237 W 1,274 W 1,312 W 1,352 W 1,392 W 1,434 W 1,477 W 1,521 W					-		-						-										-	672 5.050
100-51420-112 SALARIES SUPPORT STAFF M 50,327 W 51,837 W 53,392 W 54,994 W 56,643 W 58,343 W 60,093 W 61,896 W 63,753 W 65,665 W 100-51420-114 OVERTIME M 200 W 206 W 212 W 219 W 225 W 232 W 239 W 246 W 253 W 261 W 100-51420-121 FICA M 4,984 W 5,134 W 5,134 W 5,288 W 5,446 W 5,610 W 5,778 W 5,951 W 6,130 W 6,134 W 6,503 W 100-51420-132 MEDICARE M 1,166 W 1,201 W 1,237 W 1,217 W 1,217 W 1,312 W 1,352 W 1,392 W 1,434 W 1,477 W 1,521 W					-										-								-	5,050 40,123
100-51420-114 OVERTIME M 200 W 206 W 212 W 219 W 225 W 232 W 239 W 246 W 253 W 261 W 100-51420-131 FICA M 4,984 W 5,134 W 5,288 W 5,446 W 5,610 W 5,778 W 5,951 W 6,130 W 6,314 W 6,503 W 100-51420-132 MEDICARE M 1,166 W 1,201 W 1,237 W 1,274 W 1,312 W 1,352 W 1,392 W 1,434 W 1,477 W 1,521 W																								40,123 67,635
100-51420-131 FICA M 4,984 W 5,134 W 5,288 W 5,446 W 5,610 W 5,778 W 5,951 W 6,130 W 6,314 W 6,503 W 100-51420-132 MEDICARE M 1,166 W 1,201 W 1,237 W 1,274 W 1,312 W 1,352 W 1,392 W 1,434 W 1,477 W 1,521 W																								269
100-51420-132 MEDICARE M 1,166 W 1,201 W 1,237 W 1,274 W 1,312 W 1,352 W 1,392 W 1,434 W 1,477 W 1,521 W																								6,698
100-51420-133 PENSION M 5,225 W 5,382 W 5,543 W 5,709 W 5,881 W 6,057 W 6,239 W 6,426 W 6,619 W 6,817 W			M		w		W		w	1,274	W		w		w		W		w		W		w	1,567
	100-51420-133	PENSION	M	5,225	W	5,382	W	5,543	W	5,709	W	5,881	W	6,057	W	6,239	W	6,426	W	6,619	W	6,817	w	7,022





								Upe	erating Fu	nas P	rojection												
			2022		2023		2024		2025		2026		2027		2028		2029		2030		2031		2032
Account Number	Account Name	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED
100-51420-134 100-51420-142	HEALTH INSURANCE LONGEVITY	M M	23,888	H W	25,799	H W	27,863	H W	30,092	H W	32,499	H W	35,099	H W	37,907	H W	40,940	H W	44,215	H W	47,752	H W	51,572
100-51420-143	LIFE INSURANCE/LTD	M	25	E	27	E	28	E	30	E	32	E	33	E	35	E	38	E	40	E	42	E	45
100-51420-193	WORKERS COMPENSATION	M	121	1	125	1	128	1	132	- 1	136	1	140	1	144	1	149	1	153	1	158	1	163
100-51420-210	PROFESSIONAL SERVICES	M	=	S	=	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	=	S	-
100-51420-222	TELEPHONE	M	900	U	927	U	955	U	983	U	1,013	U	1,043	U	1,075	U	1,107	U	1,140	U	1,174	U	1,210
100-51420-290	OTHER CONTRACTUAL SERVICES	M	11,000	S	11,330	S	11,670	S	12,020	S	12,381	S	12,752	S	13,135	S	13,529	S	13,934	S	14,353	S	14,783
100-51420-310	OFFICE SUPPLIES	M	3,200	С	3,360	С	3,528	С	3,704	С	3,890	С	4,084	С	4,288	С	4,503	С	4,728	С	4,964	С	5,212
100-51420-311 100-51420-320	POSTAGE PUBL., SUBSCRIPTIONS	M M	6,000 2,500	C C	6,300 2,625	C	6,615 2,756	C C	6,946 2,894	C C	7,293 3,039	C C	7,658 3,191	C C	8,041 3,350	C C	8,443 3,518	C C	8,865 3,694	C C	9,308 3,878	C C	9,773 4,072
100-51420-325	DUES	M	2,300	S	2,023	S	2,730	S	2,834	S	293	S	3,151	S	3,330	S	3,318	S	3,034	5	3,878	S	349
100-51420-330	TRAINING	M	1.500	S	1.545	S	1.591	S	1,639	S	1,688	S	1,739	S	1,791	S	1,845	S	1,900	S	1,957	S	2.016
100-51420-331	MILEAGE/TRAVEL	M	100	S	103	S	106	S	109	S	113	S	116	S	119	S	123	S	127	S	130	S	134
100-51420-340	OPERATING SUPPLIES	M	1,500	C	1,575	C	1,654	С	1,736	C	1,823	С	1,914	C	2,010	С	2,111	С	2,216	C	2,327	С	2,443
100-51420-350	REPAIR & MAINT. SUPPLIES	M	100	C	105	С	110	С	116	C	122	С	128	С	134	С	141	С	148	С	155	С	163
100-51420-523	CRIME INSURANCE	M	584	- 1	602	1	620	- 1	638	- 1	657	- 1	677	- 1	697	- 1	718	1	740	- 1	762	1	785
100-51440-112	SALARIES SUPPORT STAFF	M	37,139	W	38,253	W	39,401	W	40,583	W	41,800	W	43,054	W	44,346	W	45,676	W	47,047	W	48,458	W	49,912
100-51440-113	SALARIES OPERATIONS OVERTIME	M M	63,445	W	65,348	w	67,309	W	69,328	w	71,408	W	73,550	W	75,757	W	78,029	w	80,370	W W	82,781	W W	85,265
100-51440-114 100-51440-131	FICA	M	4,697	w	4.838	w	4,983	W	5 133	W	5,287	W W	5,445	W	5,608	W	5,777	w	5 950	W	6 129	W	6,312
100-51440-131	MEDICARE	M	1.099	W	1,132	W	1,166	W	5,133 1,201	W	1,237	w	1.274	W	1,312	W	1,352	W	5,950 1,392	w	6,129 1.434	W	1,477
100-51440-133	PENSION	M	4,924	w	5,072	w	5,224	w	5,381	w	5,542	w	5,708	W	5,880	w	6,056	w	6,238	w	6,425	w	6,617
100-51440-134	HEALTH INSURANCE	М	19,413	Н	20,966	н	22,643	Н	24,455	Н	26,411	Н	28,524	Н	30,806	Н	33,270	Н	35,932	Н	38,807	Н	41,911
100-51440-143	LIFE INSURANCE/LTD	M	20	E	21	E	22	E	24	Ε	25	E	27	E	28	E	30	E	32	E	34	E	36
100-51440-193	WORKERS COMPENSATION	M	151	- 1	156	1	160	1	165	- 1	170	- 1	175	1	180	1	186	1	191	1	197	1	203
100-51440-222	TELEPHONE	М	-	U	-	U	=	U	=	U	-	U	-	U	=	U	-	U	-	U	=	U	-
100-51440-290	OTHER CONTRACTUAL SERVICES	M	5,000	S	5,150	S	5,305	S	5,464	S	5,628	S	5,796	S	5,970	S	6,149	S	6,334	S	6,524	S	6,720
100-51440-310 100-51440-311	OFFICE SUPPLIES POSTAGE	M M	4,000 10,000	C C	4,200 10,500	C C	4,410 11,025	C C	4,631 11,576	C C	4,862 12,155	C C	5,105 12,763	C C	5,360 13,401	C C	5,628 14,071	C C	5,910 14,775	C C	6,205 15,513	C C	6,516 16,289
100-51440-311	PUBL., SUBSCRIPTIONS	M	1,000	C	1,050	c	1,103	C	1,158	C	1,216	C	1,276	C	1,3401	c	1,407	C	1,477	C	1,551	C	1,629
100-51440-330	TRAINING	M	-	S		S		S		S		S		S	-	S		S	-,	S		S	
100-51440-331	MILEAGE/TRAVEL	М	250	S	258	S	265	S	273	S	281	S	290	S	299	S	307	S	317	S	326	S	336
100-51440-390	OTHER SUPPLIES & EXPENSES	M	5,000	С	5,250	С	5,513	С	5,788	С	6,078	С	6,381	С	6,700	С	7,036	С	7,387	С	7,757	С	8,144
100-51450-210	COMPUTER CONSULTANT	M	50,000	S	51,500	S	53,045	S	54,636	S	56,275	S	57,964	S	59,703	S	61,494	S	63,339	S	65,239	S	67,196
100-51450-290	OTHER CONTRACTUAL SERVICES	M	8,450	S	8,704	S	8,965	S	9,234	S	9,511	S	9,796	S	10,090	S	10,392	S	10,704	S	11,025	S	11,356
100-51450-340	OPERATING SUPPLIES	M	-	С	-	С	-	C	-	С	-	C	-	С	-	С	-	С	-	C	-	C	-
100-51450-390 100-51510-110	OTHER SUPPLIES & EXPENSES SALARIES MANAGERIAL	M M	76,031	C W	78.312	C W	80.661	C W	83.081	C W	85,574	C W	88.141	C W	90,785	C W	93,509	C W	96.314	C W	99,203	C W	102,179
100-51510-110	SALARIES SUPPORT STAFF	M	48.026	W	78,312 49.467	W	50,951	W	52,479	W	54,054	W	55,675	W	57,346	W	59,066	W	60,838	w	62,663	W	64,543
100-51510-114	OVERTIME	M	200	w	206	w	212	W	219	w	225	w	232	w	239	w	246	w	253	w	261	w	269
100-51510-131	FICA	M	7,704	w	7,935	W	8,173	w	8,418	W	8,671	w	8,931	w	9,199	w	9,475	W	9,759	w	10,052	W	10,354
100-51510-132	MEDICARE	M	1,801	W	1,855	W	1,911	W	1,968	W	2,027	W	2,088	W	2,150	W	2,215	W	2,281	W	2,350	W	2,420
100-51510-133	PENSION	M	8,077	W	8,319	W	8,569	W	8,826	W	9,091	W	9,363	W	9,644	W	9,934	W	10,232	W	10,539	W	10,855
100-51510-134	HEALTH INSURANCE	M	30,651	Н	33,103	Н	35,751	Н	38,611	Н	41,700	Н	45,036	Н	48,639	Н	52,530	Н	56,733	Н	61,271	Н	66,173
100-51510-142	LONGEVITY	M M	-	w	84	w	-	W	-	W	-	w	-	W	-	W	-	W F	-	w	-	W	-
100-51510-143 100-51510-193	LIFE INSURANCE/LTD WORKERS COMPENSATION	M	79 187	E	84 193	E	89 198	E	94 204	E	100 210	E	106 217	E	112 223	E	119 230	E I	126 237	E I	133 244	E I	141 251
100-51510-133	PROFESSIONAL SERVICES	M	30.750	S	31.673	5	32.623	5	33.601	S	34,609	5	35.648	5	36,717	S	37.819	S	38.953	5	40,122	S	41,325
100-51510-222	TELEPHONE	M	430	U	443	U	456	U	470	U	484	U	498	U	513	U	529	U	545	U	561	U	578
100-51510-290	OTHER CONTRACTED SERVICES	M	1,200	S	1,236	S	1,273	S	1,311	S	1,351	S	1,391	S	1,433	S	1,476	S	1,520	S	1,566	S	1,613
100-51510-310	OFFICE SUPPLIES	M	500	С	525	С	551	С	579	С	608	С	638	С	670	С	704	С	739	С	776	C	814
100-51510-311	POSTAGE	M	1,650	С	1,733	С	1,819	С	1,910	C	2,006	С	2,106	C	2,211	C	2,322	С	2,438	С	2,560	C	2,688
100-51510-325	DUES	М	90	S	93	S	95	S	98	S	101	S	104	S	107	S	111	S	114	S	117	S	121
100-51510-330	TRAINING MILEAGE/TRAVEL	M M	1,000	S	1,030	S	1,061	S	1,093	S	1,126	S	1,159	S	1,194	S	1,230	S	1,267	S	1,305	S	1,344
100-51510-331	OPERATING SUPPLIES	M M	1,500	S C	1,575	S C	1,654	S C	1,736	S C	1,823	S C	1.914	S C	2,010	S C	2,111	S C	2,216	S C	2,327	S C	2.443
100-51510-340	OTHER SUPPLIES & EXPENSES	M	1,500	C	1,3/3	C	1,054	C	1,/30	C	1,023	C	1,914	C	2,010	C	2,111	C	2,210	C	2,321	C	2,443
100-51510-590	PROFESSIONAL SERVICES	M	34,500	S	35,535	S	36,601	S	37,699	S	38,830	S	39,995	S	41,195	S	42,431	S	43,704	S	45,015	S	46,365
100-51530-290	OTHER CONTRACTUAL SERVICES	M	1,520	S	1,566	S	1,613	S	1,661	S	1,711	S	1,762	S	1,815	S	1,869	S	1,925	S	1,983	S	2,043
100-51530-310	OFFICE SUPPLIES	M	-	С	=	С	=	С	-	С	=	С	-	С	=	С	-	С	-	С	=	С	-
100-51600-113	SALARIES OPERATIONS	M	7,800	W	8,034	W	8,275	W	8,523	W	8,779	W	9,042	W	9,314	W	9,593	W	9,881	W	10,177	W	10,483
100-51600-114	OVERTIME	M	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-
100-51600-131	FICA	M	483	W	497	W	512	W	528	W	544	W	560	W	577	W	594	W	612	W	630	W	649
100-51600-132	MEDICARE	M	113	W	116	W	120	W	123	W	127	W	131	W	135	W	139	W	143	W	147	W	152
100-51600-133 100-51600-134	PENSION HEALTH INSURANCE	M M	507 3,614	W H	522 3,903	W H	538 4,215	W H	554 4,553	W	571 4,917	W H	588 5,310	W	605 5,735	W H	624 6,194	W H	642 6,689	W H	662 7,224	W H	681 7,802
100-51600-134	LONGEVITY	M	3,014	W	3,303	w	4,215	W		W	4,517	W	5,310	W	3,735	W	0,134	w	0,009	W	7,224	W	7,002
100-51600-143	LIFE INSURANCE/LTD	M	2	E	2	E	2	E	2	E	3	E	3	E	3	E	3	E	3	E	3	E	4
100-51600-193	WORKERS COMPENSATION	M	336	1	346	1	356	- 1	367	1	378	1	390	- 1	401	1	413	1	426	1	438	1	452
100-51600-221	ELECTRICITY\GAS	M	22,500	U	23,175	U	23,870	U	24,586	U	25,324	U	26,084	U	26,866	U	27,672	U	28,502	U	29,357	U	30,238





									crating ra		rojection												
			2022		2023		2024		2025		2026		2027		2028		2029		2030		2031		2032
Account Number	Account Name	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED
100-51600-222	TELEPHONE	M	120	U	124	U	127	U	131	U	135	U	139	U	143	U	148	U	152	U	157	U	161
100-51600-223	WATER & SEWER	M	1,900	U	1,957	U	2,016	U	2,076	U	2,138	U	2,203	U	2,269	U	2,337	U	2,407	U	2,479	U	2,553
100-51600-230 100-51600-231	VH BUILDING REPAIR & MAINT POST OFFICE BUILDING REPAIRS	M M	12,000 5.000	S S	12,360 5.150	S S	12,731 5.305	S S	13,113 5,464	S S	13,506 5,628	S S	13,911 5,796	S S	14,329 5,970	S S	14,758 6,149	S S	15,201 6,334	S S	15,657 6,524	S S	16,127 6,720
100-51600-231	YOUTH CENTER REPAIRS	M	5,000	5	5,150	S	5,305	S	5,464	S	5,628	5	5,796	S	5,970	S	6,149	S	6,334	S	6,524	S .	6,720
100-51600-240	OTHER REPAIR & MAINT.	M	-	5	_	S	-	S	_	S	_	S	_	S	_	S	_	S	_	S	_	S	_
100-51600-290	OTHER CONTRACTUAL SERVICES	M	30,000	S	30,900	S	31,827	S	32,782	S	33,765	S	34,778	S	35,822	S	36,896	S	38,003	S	39,143	S	40,317
100-51600-331	MILEAGE	M	-	S	-	S		S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-
100-51600-340	OPERATING SUPPLIES	M	4,000	С	4,200	С	4,410	С	4,631	C	4,862	С	5,105	С	5,360	С	5,628	С	5,910	С	6,205	С	6,516
100-51600-341	UNIFORM	M	500	C	525	C	551	C	579	C	608	С	638	C	670	С	704	C	739	C	776	С	814
100-51600-350	RPR & MAINT. SUPPLIES	M	500	С	525	С	551	С	579	С	608	С	638	С	670	С	704	С	739	С	776	С	814
100-51600-524	PROPERTY INSURANCE FICA	M	4,792	W	4,936	W	5,084	W	5,236	W	5,393	W	5,555	W	5,722	ı W	5,894	W	6,070	1	6,252	w	6,440
100-51900-131 100-51900-132	MEDICARE	M		w	-	w	-	W		W	_	W	-	w	-	W	-	w	-	w	-	W	
100-51900-210	PROFESSIONAL SERVICES	M	4,000	5	4,120	S	4,244	S	4,371	S	4,502	5	4,637	S	4,776	S	4,919	S	5,067	S	5,219	5	5,376
100-51900-227	RESERVE FOR CONTINGENCY	М	109,805	L	109,805	L	109,805	L	109,805	Ĺ	109,805	L	109,805	L	109,805								
100-51900-229	REVENUE/EXPENDITURE ADJUSTMENT	M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
100-51900-290	OTHER CONTRACTED SERVICES	M	54,260	S	55,888	S	57,564	S	59,291	S	61,070	S	62,902	S	64,789	S	66,733	S	68,735	S	70,797	S	72,921
100-51900-310	OFFICE SUPPLIES	M	-	C	-	C	-	C	-	C	-	C	-	C	-	С	-	C	-	C	-	C	-
100-51900-325	DUES	М	3,600	S	3,708	S	3,819	S	3,934	S	4,052	S	4,173	S	4,299	S	4,428	S	4,560	S	4,697	S	4,838
100-51900-330 100-51900-331	TRAINING MILEAGE	M M	50	S	52	S	53	S	55	S	56	S	58	S	60	S	61	S S	63	S	65	S	67
100-51900-331	OPERATING SUPPLIES	IVI NA	1.000	S C	1,050	S C	1.103	S C	1,158	S C	1.216	S C	1.276	S C	1,340	S C	1,407	S C	1,477	S C	1,551	S C	1,629
100-51900-340	OTHER SUPPLIES & EXPENSES	M	2,000	C	2,100	C	2,205	C	2,315	C	2,431	C	2,553	C	2,680	C	2,814	C	2,955	C	3,103	C	3,258
100-51930-511	LIABILITY	M	9,925	ĭ	10,223	i	10,529	ī	10,845	ī	11,171	ĭ	11,506	Ī	11,851	ī	12,206	ĭ	12,573	ī	12,950	ĭ	13,338
100-51930-520	BONDS	M	3,807	1	3,921	1	4,039	1	4,160	- 1	4,285	1	4,413	1	4,546	1	4,682	- 1	4,823	1	4,967	- 1	5,116
100-51930-523	CRIME INSURANCE	M	735	1	757	1	780	1	803	- 1	827	1	852	1	878	- 1	904	1	931	1	959	1	988
100-51930-524	PROPERTY INSURANCE	M	1,879	1	1,935	- 1	1,993	- 1	2,053	- 1	2,115	1	2,178	- 1	2,244	- 1	2,311	- 1	2,380	1	2,452	- 1	2,525
100-52100-110	SALARIES MANAGERIAL	М	112,820	W2	116,205	W2	119,691	W2	123,281	W2	126,980	W2	130,789	W2	134,713	W2	138,754	W2	142,917	W2	147,205	W2	151,621
100-52100-111 100-52100-112	SALARIES SUPERVISORY SALARIES SUPPORT STAFF	M	419,001	W2 W2	431,571 170.048	W2 W2	444,518 175.149	W2 W2	457,854 180.404	W2 W2	471,589 185.816	W2 W2	485,737 191.390	W2 W2	500,309 197,132	W2 W2	515,318 203.046	W2 W2	530,778 209,137	W2 W2	546,701	W2 W2	563,102 221,874
100-52100-112	SALARIES OPERATIONS	IVI NA	165,095 936,335	W2	964,425	W2	993,358	W2	1.023.159	W2 W2	1,053,853	W2 W2	1,085,469	W2	1,118,033	W2	1,151,574	W2	1,186,121	W2	215,412 1,221,705	W2	1,258,356
100-52100-113	OVERTIME	M	30,000	W2	30,900	W2	31,827	W2	32,782	W2	33,765	W2	34,778	W2	35,822	W2	36,896	W2	38,003	W2	39,143	W2	40,317
100-52100-119	COVID 19	M	-	W2	-	W2	-10,517																
100-52100-120	NIGHT DIFFERENTIAL	M	2,500	W2	2,575	W2	2,652	W2	2,732	W2	2,814	W2	2,898	W2	2,985	W2	3,075	W2	3,167	W2	3,262	W2	3,360
100-52100-131	FICA	M	103,277	W2	106,375	W2	109,567	W2	112,854	W2	116,239	W2	119,726	W2	123,318	W2	127,018	W2	130,828	W2	134,753	W2	138,796
100-52100-132	MEDICARE	M	24,153	W2	24,878	W2	25,624	W2	26,393	W2	27,184	W2	28,000	W2	28,840	W2	29,705	W2	30,596	W2	31,514	W2	32,460
100-52100-133	PENSION	M	192,161	W2	197,926	W2	203,864	W2	209,980	W2	216,279	W2	222,767	W2	229,450	W2	236,334	W2	243,424	W2	250,727	W2	258,248
100-52100-134	HEALTH INSURANCE	M	398,767	H	430,668	H	465,122	H	502,332	H	542,518	Н	585,920	H	632,793	H	683,417	H	738,090	H	797,137	H	860,908
100-52100-142 100-52100-143	LONGEVITY LIFE INSURANCE/LTD	M	287	W2 F	304	W2 E	322	W2 E	342	W2 E	362	W2 E	384	W2 E	407	W2 E	432	W2 E	457	W2 E	485	W2 E	514
100-52100-143	WORKERS COMPENSATION	M	34,238	Ī	35.265	i	36.323	i	37,413	Ī	38,535	ı	39.691	i	40,882	i	42,108	i	43,372	i	44,673	ı	46,013
100-52100-210	PROFESSIONAL SERVICES	M	2,400	S	2,472	S	2,546	S	2,623	S	2,701	S	2,782	S	2,866	S	2,952	S	3,040	S	3,131	S	3,225
100-52100-222	TELEPHONE	M	9,000	U	9,270	U	9,548	U	9,835	U	10,130	U	10,433	U	10,746	U	11,069	U	11,401	U	11,743	U	12,095
100-52100-240	VEHICLE REPAIR & MAINT. SERV	M	8,500	S	8,755	S	9,018	S	9,288	S	9,567	S	9,854	S	10,149	S	10,454	S	10,768	S	11,091	S	11,423
100-52100-241	COMMUNICATION REPAIRS	M	8,500	S	8,755	S	9,018	S	9,288	S	9,567	S	9,854	S	10,149	S	10,454	S	10,768	S	11,091	S	11,423
100-52100-290	OTHER CONTRACTUAL SERVICES	M	57,000	S	58,710	S	60,471	S	62,285	S	64,154	S	66,079	S	68,061	S	70,103	S	72,206	S	74,372	S	76,603
100-52100-310	OFFICE SUPPLIES	M	8,000	С	8,400	С	8,820	С	9,261	С	9,724	С	10,210	C	10,721	C	11,257	С	11,820	C	12,411	С	13,031
100-52100-320 100-52100-325	PUBL., SUBSCRIPTIONS DUES	M M	250 1.800	C S	263 1.854	C S	276 1,910	C S	289 1.967	C S	304 2,026	C S	319 2.087	C S	335 2,149	C S	352 2,214	C S	369 2,280	C S	388 2,349	C S	407 2,419
100-52100-325	TRAINING/MILEAGE	M	25,000	S	25,750	S	26,523	S	27,318	S	28,138	S	28,982	S	29,851	S	30,747	S	31,669	S	32,619	S	33,598
100-52100-332	COMMUNITY EDUCATION	М	3,500	c	3,675	c	3,859	c	4,052	c	4,254	c	4,467	c	4,690	C	4,925	c	5,171	C	5,430	c	5,701
100-52100-340	OPERATING SUPPLIES	М	17,500	c	18,375	c	19,294	c	20,258	c	21,271	c	22,335	c	23,452	c	24,624	c	25,855	c	27,148	c	28,506
100-52100-341	UNIFORMS	M	10,000	С	10,500	С	11,025	С	11,576	C	12,155	С	12,763	С	13,401	С	14,071	C	14,775	С	15,513	C	16,289
100-52100-361	TIRES	М	3,000	C	3,150	С	3,308	С	3,473	С	3,647	С	3,829	C	4,020	С	4,221	С	4,432	С	4,654	С	4,887
100-52100-362	GAS/OIL	M	30,000	G	31,500	G	33,075	G	34,729	G	36,465	G	38,288	G	40,203	G	42,213	G	44,324	G	46,540	G	48,867
100-52100-390	OTHER SUPPLIES & EXPENSES POLICE PROFESSIONAL LIAB	M M	17.400	C	- 17.922	C	18.460	С	10.012	C	19.584	C	20 174	C	20.777	C	21,400	C	22.042	C	22 702	C	23,384
100-52100-521 100-52100-522	AUTO INSURANCE	M	17,400 7,396	- 1	17,922 7,618	1	18,460 7.846		19,013 8.082		19,584 8,324	1	20,171 8.574	- 1	20,777 8,831		9,096	1	22,042 9,369	- 1	22,703 9,650	- 1	23,384 9,940
100-52100-522	INSURANCE	M	245	i	252	i	260	i	268	i	276	i	284	i	293	i	301	i	310	i	320	i	329
100-52113-131	FICA	M		w		w		w		w		w		w		w		w		w		w	
100-52113-132	MEDICARE	M	-	W	-	W	-	W	-	W	-	W	-	w	-	W	-	W	-	W	-	W	- 1
100-52113-143	LIFE INSURANCE/LTD	M	-	E	-	E	-	E	-	E	-	E	-	E	-	E	-	E	-	E	-	E	-
100-52130-113	SALARY OPERATIONS	М	9,589	W	9,877	W	10,173	W	10,478	W	10,793	W	11,116	W	11,450	W	11,793	W	12,147	W	12,511	W	12,887
100-52130-114	OVERTIME	М	-	W	-	W	-	W	-	W	-	W	-	w	-	W	-	W	-	W	-	W	-
100-52130-131 100-52130-132	FICA MEDICARE	M	595 139	W	613 143	W	631 147	W	650 152	W	670 156	W	690	w	710 166	W	732 171	W	754 176	W	776 181	W	800 187
100-52130-132	PENSION	M	139 623	W	143 642	W	147 661	W	152 681	W	156 701	W	161 722	W	166 744	W	766	W	176 789	W	181 813	W	187 837
100-52130-133	HEALTH INSURANCE	M	4,385	H	4,736	Н	5.115	н	5,524	н	5,966	H	6,443	н	6,958	н	7,515	H	8.116	н	8,766	н	9,467
100-52130-142	LONGEVITY	M	-,505	w	-,,,55	w	-	w	-	w	-	w	-	w	-	w		w	-	w	-	w	3,



100-53100-325

DUES

М

300 S

309



Operating Funds Projection 2023 2024 2027 2028 2022 2025 2026 2029 2030 2031 2032 PROJECTED Account Number M 100-52130-143 LTD/LIFE INSURANCE 100-52130-193 WORKERS COMPENSATION 438 451 465 523 M 413 425 479 493 508 539 555 100-52130-221 ELECTRICITY/GAS М 37.000 U 38.110 ш 39.253 - 11 40.431 U 41 644 11 42.893 U 44.180 U 45.505 11 46.870 - 11 48.277 -11 49.725 100-52130-223 2.350 2.421 2.493 U 2.568 U 2.645 2,724 U 2,806 2,890 U 2,977 3.066 U 100-52130-230 REPAIR & MAINTENANCE BUILDING М 23.940 24.658 25.398 26.160 26.945 27.753 S 28.586 29.443 S 30.326 31.236 S 32.173 100-52130-290 OTHER CONTRACTURAL SERVICES М 11.000 S 11,330 11.670 S 12.020 S 12.381 12.752 S 13.135 S 13.529 S 13.934 ς 14.353 S 14,783 100-52130-331 MILEAGE/TRAVEL М 100-52130-340 OPERATING SUPPLIES М 3.000 C 3.150 C 3.308 C 3.473 C 3.647 C 3.829 C 4.020 C 4.221 C 4.432 C 4.654 C 4.887 100-52130-524 PROPERTY INSURANCE М 6,104 6,287 6,476 6,670 6,870 7,076 7,288 7,507 7,732 7,964 8,203 100-52180-341 GOWAN UNIFORM 650 M Ν М м 100-52181-341 KOHLMAN LINIFORM M 650 M М M M М М М М M М 100-52182-341 HALE UNIFORM 650 M Μ 100-52183-341 HATFIELD UNIFORM 650 M М Ν 100-52184-341 IANSEN LINIFORM M 650 M M M M M M M 100-52185-341 WHITWORTH UNIFORM 650 M KORATKO UNIFORM 650 М М 100-52186-341 100-52187-341 PAGENKOPE UNIFORM 650 м M M М м M 100-52188-341 GILBERTSON UNIFORM M 100-52189-341 М 650 М М М M М N NIEHAUS UNIFORM M M 100-52190-341 THOMPSON UNIFORM М 650 М М М M М м М М 100-52191-341 SCHAUB UNIFORM М 100-52192-341 NAVARRO UNIFORM М 650 М М М Μ М N м M 100-52193-341 KASS UNIFORM м 650 М М М M М м М М 100-52194-341 REHFELDT UNIFORM 406 100-52195-341 VACANT UNIFORM 298 M M м M M м М 100-52196-341 SCHEWE UNIFORM 650 М М М M М М М М NΛ 100-52197-341 ELSNER UNIFORM 650 М М М М 100-52198-341 LEHMAN LINIFORM M 650 M M M M M M M M M M 100-52200-290 OTHER CONTRACTUAL SERVICES Μ 655,400 S 675.062 695,314 S 716,173 S 737,658 759,788 S 782.582 806.059 S 830,241 855.148 S 880.803 100-52200-390 OTHER SUPPLIES & EXPENSES 53,000 55,650 58,433 61,354 64,422 67,643 С 71,025 74,576 С 78,305 С 82,220 С 86,331 М 100-52300-390 OTHER SLIPPLIES & EXPENSES C C C C C C C SALARIES MANAGERIAI 577 594 630 100-52400-110 M 560 W W W 612 W W 649 W 669 689 W 709 731 W 753 100-52400-131 FICA W 36 W 37 W 38 W 39 W 41 W 42 43 W 44 46 W 47 35 W 100-52400-132 MEDICARE М w w 8 w 9 W 9 w 9 W 10 W 10 w 10 w 10 W 11 M 37 W W 39 W 40 W 42 43 44 46 47 48 W 100-52400-133 38 W W W W 50 100-52400-134 HEALTH INSURANCE М 96 104 112 121 131 141 152 165 178 192 207 Н Н Н Н 100-52400-143 LIFE INSURANCE/LTD М 1 2 2 100-52400-193 WORKERS COMPENSATION 24 25 25 26 27 28 29 30 30 31 32 100-52400-222 TELEPHONE М 100 U 103 U 106 U 109 U 113 U 116 U 119 U 123 U 127 U 130 U 134 100-52400-240 VEHICLE REPAIR М 100-52400-290 OTHER CONTRACTUAL SERVICES М 118,425 121,978 125,637 129,406 133,288 137,287 141,406 145,648 150,017 154,518 159,153 S S S S S S 100-52400-310 OFFICE SUPPLIES м 200 C 210 221 C 232 C 243 C 255 C 268 C 281 C 295 310 C 326 100-52400-340 OPERATING SUPPLIES м 1,200 1,260 1,323 С 1,389 1,459 1,532 1,608 1,689 1,773 1,862 1,955 100-52600-221 ELECTRICITY/GAS М 300 U 309 U 318 U 328 U 338 U 348 U 358 369 U 380 391 U 403 U U 100-52600-290 CONTRACTED SERVICES M 18 680 ς 19 240 ς 19 818 ς 20 412 ς 21 025 21 655 ς 22 305 ς 22 974 ς 23 663 ς 24 373 ς 25 104 100-52800-113 SALARIES OPERATIONS М 37,550 W 38,677 W 39,837 W 41,032 W 42,263 W 43,531 W 44.837 W 46,182 W 47,567 W 48,994 W 50,464 100-52800-131 FICA 2,328 W 2,398 W 2,470 W 2,544 W 2,620 W 2,699 W 2,780 w 2,863 W 2,949 W 3,038 w 3,129 100-52800-132 MEDICARE м 544 w 560 w 577 w 594 w 612 w 631 W 650 w 669 w 689 W 710 W 731 WORKERS COMPENSATION 1,047 100-52800-193 851 877 903 930 958 987 1,016 1,078 1,110 1,144 100-52800-390 OTHER SUPPLIES & EXPENSES М 300 С 315 331 С 347 365 383 С 402 422 443 465 489 С С С С С С С 100-53100-110 SALARIES MANAGERIAL м 29.104 w 29.977 w 30.876 w 31.803 w 32.757 w 33.740 w 34.752 w 35.794 w 36.868 w 37.974 W 39,113 100-53100-111 SALARIES SUPERVISOR 17.170 17.685 18.216 W 18.762 W 19,325 19,905 W 20.502 w 21,117 W 21.750 W 22,403 w 23,075 SALARIES OPERATIONS М 84.627 W 87.166 W 89.781 W 92,474 W 95.248 W 98.106 W 101.049 104.081 W 107.203 110.419 W 113.732 100-53100-113 W W 100-53100-114 OVERTIME М 560 W 577 W 594 W 612 W 630 W 649 W 669 w 689 W 709 W 731 W 753 100-53100-119 COVID 19 8,647 W W 10,325 100-53100-131 FICA М 8.151 W 8.396 W 8.907 W 9.174 9,449 W 9.733 W 10.025 W W 10.635 W 10.954 100-53100-132 MEDICARE М 1,906 W 1,963 W 2,022 W 2,083 W 2,145 W 2,210 w 2,276 W 2.344 W 2,414 w 2.487 W 2,562 100-53100-133 PENSION 8,545 w 8,801 9,065 W 9,337 W 9,617 9,906 w 10,203 10,509 W 10,825 W 11,149 W 11,484 W М 100-53100-134 HEALTH INSURANCE 31,198 н 33,694 36.389 Н 39,300 Н 42.445 Н 45.840 Н 49,507 53.468 н 57,745 н 62,365 67,354 100-53100-142 LONGEVITY M w w W w w w 100-53100-143 LIFE INSURANCE/LTD 45 57 60 Ε 100-53100-193 WORKERS COMPENSATION M 5.635 5,804 5.978 6,158 6,342 6.533 6,728 6.930 7.138 7.352 7,573 100-53100-215 PROFESSIONAL SERVICES М 100-53100-222 TELEPHONE 1,100 U 1.133 1,167 U 1.202 U 1.238 1,275 U 1,313 U 1,353 U 1,393 U 1,435 U 1,478 100-53100-240 VEHICLE REPAIR & MAINT SERVICE M 7,000 S 7,210 S 7,426 S 7,649 S 7,879 S 8,115 S 8,358 S 8,609 S 8,867 S 9,133 S 9,407 М 100-53100-241 COMMUNICATION EXP 100-53100-290 OTHER CONTRACTUAL SERVICES 2,000 2,060 2,122 S 2,185 2,251 2,319 2,388 2,460 2,534 2,610 2,688 S S S S S М 100-53100-310 OFFICE SUPPLIES 600 C 630 C 662 С 695 С 729 С 766 С 804 C 844 C 886 C 931 С 977 525 551 579 638 670 704 739 776 100-53100-320 PUBL., SUBSCRIPTION М 500 С С 608 С С C 814

338

348

358

369

380

391

403

328 S

S

318





Account Number	S C L C	2028 PROJECTED 478 179 23,452 2,600 4,020 10,721 4,020 14,741 804 5,684 826	Code I	2029 PROJECTED 492 184 24,624 2,600 4,221 11,257 4,221 15,478 844	S S C L C C C	2030 PROJECTED 507 190 25,855 2,600 4,432 11,820	S S C L	2031 PROJECTED 522 196 27,148 2,600	Code S S C	2032 PROJECTED 538 202 28,506
Account Number Account Name Code PROJECTED	S S C L C C C C C C S S S S S	PROJECTED 478 179 23,452 2,600 4,020 10,721 4,020 14,741 804 5,684 826	S S C L C C	492 184 24,624 2,600 4,221 11,257 4,221 15,478	S S C L C C	507 190 25,855 2,600 4,432	S S C L	PROJECTED 522 196 27,148	S S	PROJECTED 538 202
100-53100-330 TRAINING M 400 S 412 S 424 S 437 S 450 S 466 100-53100-331 MILEAGE/TRAVEL M 150 S 155 S 159 S 164 S 169 S 17 100-53100-340 OPERATING SUPPLIES M 17,500 C 18,375 C 19,294 C 20,258 C 21,271 C 22,331 100-53100-341 UNIFORMS M 2,600 L	S S C L C C C C C C S S S S S	478 179 23,452 2,600 4,020 10,721 4,020 14,741 804 5,684 826	S S C L C C	492 184 24,624 2,600 4,221 11,257 4,221 15,478	S S C L C C	507 190 25,855 2,600 4,432	S S C L	522 196 27,148	S S	538 202
100-53100-331 MILEAGE/TRAVEL M 150 S 155 S 159 S 164 S 169 S 174 100-53100-340 OPERATING SUPPLIES M 17,500 C 18,375 C 19,294 C 20,258 C 21,271 C 22,333 100-53100-341 UNIFORMS M 2,600 L 2,600 <t< th=""><th>S C L C C C G C I I S S</th><th>179 23,452 2,600 4,020 10,721 4,020 14,741 804 5,684 826</th><th>S C L C C C</th><th>184 24,624 2,600 4,221 11,257 4,221 15,478</th><th>S C L C C</th><th>190 25,855 2,600 4,432</th><th>S C L</th><th>196 27,148</th><th>S</th><th>202</th></t<>	S C L C C C G C I I S S	179 23,452 2,600 4,020 10,721 4,020 14,741 804 5,684 826	S C L C C C	184 24,624 2,600 4,221 11,257 4,221 15,478	S C L C C	190 25,855 2,600 4,432	S C L	196 27,148	S	202
100-53100-340 OPERATING SUPPLIES M 17,500 C 18,375 C 19,294 C 20,258 C 21,271 C 22,331 100-53100-341 UNIFORMS M 2,600 L 2,600 </td <td>C L C C C G C I I S S</td> <td>23,452 2,600 4,020 10,721 4,020 14,741 804 5,684 826</td> <td>C C C G</td> <td>24,624 2,600 4,221 11,257 4,221 15,478</td> <td>C C C</td> <td>25,855 2,600 4,432</td> <td>C L</td> <td>27,148</td> <td></td> <td></td>	C L C C C G C I I S S	23,452 2,600 4,020 10,721 4,020 14,741 804 5,684 826	C C C G	24,624 2,600 4,221 11,257 4,221 15,478	C C C	25,855 2,600 4,432	C L	27,148		
100-53100-341 UNIFORMS M 2,600 L 2,600	L C C C G C I I S S S	2,600 4,020 10,721 4,020 14,741 804 5,684 826	L C C C	2,600 4,221 11,257 4,221 15,478	C C	2,600 4,432	L		- 1	
100-53100-343 DOWNTOWN STREETSCAPE M 3,000 C 3,150 C 3,308 C 3,473 C 3,647 C 3,825 100-53100-350 REPAIR & MAINT SUPPLIES M 8,000 C 8,400 C 8,820 C 9,261 C 9,724 C 10,211 100-53100-361 TIRES M 3,000 C 3,150 C 3,308 C 3,473 C 3,647 C 10,211 100-53100-362 GAS/OIL M 11,000 G 11,550 G 12,128 G 12,734 G 13,371 G 14,035 100-53100-390 OTHER SUPPLIES & EXPENSES M 600 C 630 C 662 C 695 C 729 C 766 100-53100-522 AUTO INSURANCE M 4,760 I 4,903 I 5,050 I 5,201 I 5,357 I 5,518	C C C G C I I S S S	4,020 10,721 4,020 14,741 804 5,684 826	C C G	4,221 11,257 4,221 15,478	C C	4,432	С			2,600
100-53100-350 REPAIR & MAINT SUPPLIES M 8,000 C 8,400 C 8,820 C 9,261 C 9,724 C 10,210 100-53100-361 TIRES M 3,000 C 3,150 C 3,308 C 3,473 C 3,647 C 3,829 100-53100-362 GAS/OIL M 11,000 G 11,550 G 12,128 G 12,734 G 13,371 G 14,039 100-53100-390 OTHER SUPPLIES & EXPENSES M 600 C 630 C 662 C 695 C 729 C 766 100-53100-522 AUTO INSURANCE M 4,760 I 4,903 I 5,050 I 5,201 I 5,357 I 5,518	C C G C I I S S S	10,721 4,020 14,741 804 5,684 826	C G	11,257 4,221 15,478	C			4,654	С	4,887
100-53100-362 GAS/OIL M 11,000 G 11,550 G 12,128 G 12,734 G 13,371 G 14,033 100-53100-390 OTHER SUPPLIES & EXPENSES M 600 C 630 C 662 C 695 C 729 C 766 100-53100-522 AUTO INSURANCE M 4,760 I 4,903 I 5,050 I 5,201 I 5,357 I 5,518	C I I S S	14,741 804 5,684 826	G	15,478			C	12,411	C	13,031
100-53100-390 OTHER SUPPLIES & EXPENSES M 600 C 630 C 662 C 695 C 729 C 766 100-53100-522 AUTO INSURANCE M 4,760 I 4,903 I 5,050 I 5,201 I 5,357 I 5,518	C I I S S	804 5,684 826			_	4,432	С	4,654	С	4,887
100-53100-522 AUTO INSURANCE M 4,760 I 4,903 I 5,050 I 5,201 I 5,357 I 5,518	S	5,684 826	C I	944	G	16,252	G	17,065	G	17,918
	S	826	1	044	C	886	C	931	C	977
100-53100-524 PROPERTY INSURANCE M 692 I 713 I 734 I 756 I 779 I 802	S			5,854	- 1	6,030	- 1	6,211	- 1	6,397
	S	2.005	1	851	- 1	877	- 1	903	- 1	930
100-53110-211 GIS MAPPING M 2,500 S 2,575 S 2,652 S 2,732 S 2,814 S 2,898		2,985	S	3,075	S	3,167	S	3,262	S	3,360
100-53110-213 ENGINEERING M 7,500 S 7,725 S 7,957 S 8,195 S 8,441 S 8,695	C	8,955	S	9,224	S	9,501	S	9,786	S	10,079
100-53110-340 OPERATING SUPPLIES M 100 C 105 C 110 C 116 C 122 C 128		134	С	141	С	148	С	155	С	163
100-53150-110 SALARIES MANAGERIAL M - W - W - W - W - W	W	-	W	-	W	-	W	-	W	- 1
100-53150-111 SALARIES SUPERVISORY M 721 W 743 W 765 W 788 W 811 W 836	W	861	W	887	W	913	W	941	W	969
100-53150-113 SALARIES OPERATIONS M 30,191 W 31,097 W 32,030 W 32,991 W 33,980 W 35,000 100-53150-131 FICA M 1.917 W 1.975 W 2.034 W 2.095 W 2.158 W 2.222		36,050	W W	37,131	W	38,245	W	39,392	W	40,574
		2,289	w	2,358		2,428	W	2,501		2,576
100-53150-132 MEDICARE M 448 W 461 W 475 W 490 W 504 W 519 W 100-53150-133 PENSION M 2,009 W 2,069 W 2,131 W 2,195 W 2,261 W 2,329 W 2,261		535 2,399	W	551 2,471	W	568 2,545	W	585 2,621	w	602 2,700
100-53150-134 HEALTH INSURANCE M 10,986 H 11,865 H 12,814 H 13,839 H 14,946 H 15,141	H	17,433	H	18,828	H	2,343	H	21,961	H	2,700
100-53150-142 LORGEVITY M - W - W - W - W - W	w	17,433	w	10,020	w	20,334	W	21,501	W	23,/16
100-53150-143 IFF INSURANCE/ITD M 10 F 11 F 11 F 12 F 13 F 13	F	14	F	15	F	16	F	17	F	18
110-53150-193 WORKERS COMPENSATION M 1.331 1.371 1.412 1.454 1.498 1.543	ī	1,589	ì	1,637	ī	1,686	ī	1,737	ī	1,789
100-53150-340 OPERATING SUPPLIES M 2,000 C 2,100 C 2,205 C 2,315 C 2,431 C 2,555	Ċ	2,680	c c	2,814	Ċ	2,955	c c	3,103	c c	3,258
100-53270-110 SALARIES MANAGERIAL M 5,037 W 5,188 W 5,344 W 5,504 W 5,669 W 5,833	w	6,014	W	6,195	w	6,381	w	6,572	w	6,769
100-53270-111 SUPERVISORY M - W - W - W - W	w		W	-	w		w	-	w	.,
100-53270-113 SALARIES OPERATIONS M 25,284 W 26,043 W 26,824 W 27,629 W 28,457 W 29,311	W	30,190	W	31,096	W	32,029	W	32,990	w	33,980
100-53270-114 OVERTIME M - W - W - W - W	W	-	W		w		W		W	!
100-53270-131 FICA M 1,880 W 1,936 W 1,994 W 2,054 W 2,116 W 2,179	W	2,245	W	2,312	W	2,382	W	2,453	W	2,527
100-53270-132 MEDICARE M 440 W 453 W 467 W 481 W 495 W 510	W	525	W	541	W	557	W	574	W	591
100-53270-133 PENSION M 1,971 W 2,030 W 2,091 W 2,154 W 2,218 W 2,285	W	2,353	W	2,424	W	2,497	W	2,572	W	2,649
100-53270-134 HEALTH INSURANCE M 8,832 H 9,539 H 10,302 H 11,126 H 12,016 H 12,977	Н	14,015	Н	15,136	Н	16,347	Н	17,655	Н	19,068
100-53270-142 LONGEVITY M - W - W - W - W	W	-	W	-	W	-	W	=	W	- 1
100-53270-143 LIFE INSURANCE/LTD M 10 E 11 E 11 E 12 E 13 E 13	_	14	E	15	E	16	Е	17	E	18
100-53270-193 WORKERS COMPENSATION M 1,305 I 1,344 I 1,426 I 1,469 I 1,513		1,558	1	1,605	- 1	1,653	- 1	1,703	- 1	1,754
100-53270-221 ELECTRICITY/GAS M 15,500 U 15,965 U 16,444 U 16,937 U 17,445 U 17,965	U	18,508	U	19,063	U	19,635	U	20,224	U	20,831
100-53270-222 TELEPHONE M 700 U 721 U 743 U 765 U 788 U 81: 100-53270-223 WATER & SEWER M 3.500 U 3.605 U 3.713 U 3.825 U 3.939 U 4.05:	. U	836	U	861	U	887	U	913	U	941
	-	4,179	S	4,305	S	4,434	Š	4,567	S	4,704
100-53270-230 REPAIR & MAINT. SERV. BUILDING M 10,000 S 10,300 S 10,609 S 10,927 S 11,255 S 11,593 S 100-53270-290 OTHER CONTRACTUAL SERVICES M 4,600 S 4,738 S 4,880 S 5,027 S 5,177 S 5,333		11,941 5,493	S	12,299	S	12,668 5,827	S	13,048 6,002	S	13,439 6,182
100-53270-230 UTIER CONTRACTION SERVICES WI 4,000 S 4,750 S 4,600 S 5,027 S 5,177 S 5,555 (100-53270-331 MILEAGE/TRAVEL M - S - S - S - S - S - S	. S	5,495	S	5,657	S	3,627	S	6,002	S	0,102
100-53270-340 OPERATING SUPPLIES M 300 C 315 C 331 C 347 C 365 C 38:	C	402	C	422	c	443	c	465	c	489
100-53270-350 REPAIR & MAINTENANCE M 4,000 C 4,200 C 4,410 C 4,631 C 4,862 C 5,100	c	5,360	c	5,628	c	5,910	c	6,205	C	6,516
100-53270-524 PROPERTY INSURANCE M 4,323 I 4,453 I 4,586 I 4,724 I 4,866 I 5,010	ī	5,162	i	5.317	ī	5,476	ī	5,641	ī	5,810
100-53310-110 SALARIES MANAGERIAL M 3,358 W 3,459 W 3,563 W 3,669 W 3,779 W 3,893	w	4,010	w	4,130	w	4,254	w	4,381	W	4,513
100-53310-111 SALARIES SUPERVISORY M 17,170 W 17,685 W 18,216 W 18,762 W 19,325 W 19,900		20,502	W	21,117	W	21,750	W	22,403	W	23,075
100-53310-113 SALARIES OPERATIONS M 40,338 W 41,548 W 42,795 W 44,078 W 45,401 W 46,765	W	48,166	W	49,611	W	51,099	W	52,632	W	54,211
100-53310-114 OVERTIME M 15,000 W 15,450 W 15,914 W 16,391 W 16,883 W 17,389	W	17,911	W	18,448	W	19,002	W	19,572	W	20,159
100-53310-131 FICA M 4,704 W 4,845 W 4,990 W 5,140 W 5,294 W 5,453	W	5,617	W	5,785	W	5,959	W	6,138	W	6,322
100-53310-132 MEDICARE M 1,100 W 1,133 W 1,167 W 1,202 W 1,238 W 1,275	W	1,313	W	1,353	W	1,393	W	1,435	W	1,478
100-53310-133 PENSION M 4,931 W 5,079 W 5,231 W 5,388 W 5,550 W 5,716		5,888	W	6,065	W	6,246	W	6,434	W	6,627
100-53310-134 HEALTH INSURANCE M 13,923 H 15,037 H 16,240 H 17,539 H 18,942 H 20,457		22,094	Н	23,862	Н	25,771	Н	27,832	Н	30,059
100-53310-142 LONGEVITY M - W - W - W - W	W	-	W	-	W	=	W	=	W	- 1
100-53310-143 LIFE INSURANCE/LTD M 19 E 20 E 21 E 23 E 24 E 25		27	E	29	E	30	Ε	32	E	34
100-53310-193 WORKERS COMPENSATION M 2,620 I 2,699 I 2,780 I 2,863 I 2,949 I 3,037		3,128	1	3,222	- 1	3,319	- 1	3,419	1	3,521
100-53310-240 REPAIR & MAINT. SERVICES VEH M 6,000 S 6,180 S 6,365 S 6,556 S 6,753 S 6,956		7,164	S	7,379	S	7,601	S	7,829	S	8,063
100-53310-310 OFFICE SUPPLIES M 200 C 210 C 221 C 232 C 243 C 259 C 250		268	C	281	C S	295	C S	310	C S	326
100-53310-330 TRAINING M 200 S 206 S 212 S 219 S 225 S 232 100-53310-340 OPERATING SUPPLIES M 500 C 525 C 551 C 579 C 608 C 638	S C	239 670	S C	246 704	S C	253 739	S C	261 776	S C	269 814
100-53310-390 UPERATINO SUPPLIES M 500 C 525 C 551 C 579 C 658 C 558 C 5	C	20.101	C	21,107	C	739 22.162	C	23,270	C	24,433
100-53310-361 TIRES M 2.500 C 2,625 C 2,756 C 2,894 C 3,039 C 3,191	C	3.350	C	3.518	C	3,694	C	3,878	C	4,072
100-53310-361 INCS W 2,500 C 2,623 C 2,750 C 2,694 C 5,053 C 3,191 (100-53310-362 GAS/OIL M 15,000 G 15,750 G 16,538 G 17,364 G 18,233 G 19,144	G	20.101	G	21,107	G	22,162	G	23,270	G	24,433
100-53310-582 GAS/OIL W 15,000 G 15,750 G 16,538 G 17,504 G 16,255 G 15,150 G 100-5310-363 SALT & SAND M 68,000 C 71,400 C 74,970 C 78,719 C 82,654 C 86,781	C	91.127	C	95,683	c	100,467	C	105,490	C	110,765
100-53310-522 AUTO INSURANCE M 1,844 I 1,899 I 1,956 I 2,015 I 2,075 I 2,135	ī	2,202	ī	2,268	ī	2,336	ı	2,406	ı	2.478
100-53310-524 PROPERTY INSURANCE M 692 I 713 I 734 I 756 I 779 I 800	i	826	i	851	i	877	i	903	i	930
100-5332-221 ELECTRICITY/GAS M 6,800 U 7,004 U 7,214 U 7,431 U 7,653 U 7,886	Ü	8,120	U	8,363	Ü	8,614	Ü	8,872	Ü	9,139
100-53320-290 CONTRACT SERVICES CITY MADISON M 8,000 S 8,240 S 8,487 S 8,742 S 9,004 S 9,274	S	9,552	S	9,839	S	10,134	S	10,438	S	10,751
100-53320-340 OPERATING SUPPLIES M - C - C - C - C	C		C	-	C		C	-	C	
100-53420-221 ELECTRICITY/GAS M 130,000 U 133,900 U 137,917 U 142,055 U 146,316 U 150,701	U	155,227	U	159,884	U	164,680	U	169,621	U	174,709





								Opt	erating rui	ius i	Tojection												
			2022		2022		2024		2025		2026		2027		2020		2020		2030		2024		2032
Account Number	Account Name	Code	2022 PROJECTED	Codo	2023 PROJECTED	Codo	2024 PROJECTED	Codo	2025 PROJECTED	Codo	2026 PROJECTED	Codo	PROJECTED	Cada	2028 PROJECTED	Codo	2029 PROJECTED	Codo	PROJECTED	Codo	2031 PROJECTED	Code	PROJECTED
Account Number				Code		Code		Code		Code		Code											
100-53420-340	OPERATING SUPPLIES	M	1,000	С	1,050	С	1,103	С	1,158	С	1,216	C	1,276	С	1,340	С	1,407	С	1,477	С	1,551	C	1,629
100-53440-110	SALARIES MANAGERIAL	M	10,074	W	10,376	w	10,688	w	11,008	W	11,338	W	11,679	w	12,029	W	12,390	w	12,761	W	13,144	W	13,539
100-53440-111	SALARIES SUPERVISORY	M	21,788	W	22,442	W	23,115	W	23,808	W	24,523	W	25,258	W	26,016	W	26,796	W	27,600	W	28,428	W	29,281
100-53440-113	SALARIES OPERATIONS OVERTIME	M M	19,476	W	20,060	W	20,662 743	W	21,282	W	21,920	W W	22,578	W	23,255	w	23,953	w	24,672 887	W	25,412	W	26,174
100-53440-114 100-53440-131	FICA	M	700 3,226	W	721 3,323	W	3,422	W	765 3,525	W	788 3,631	W	811 3.740	w	836 3,852	W	861 3,968	W	4,087	w	913 4,209	W	941 4,335
100-53440-131	MEDICARE	M	755	W	3,323 778	W	801	W	3,323 825	W	850	W	3,740 875	W	902	W	929	W	956	W	4,209 985	W	1,015
100-53440-132	PENSION	M	3.120	W	3.214	W	3,310	W	3,409	W	3,512	W	3.617	w	3,725	W	3,837	W	3,952	W	4,071	W	4,193
100-53440-133	HEALTH INSURANCE	M	8,639	н	9,330	н	10,077	н	10,883	н	11,753	Н	12,694	Н	13,709	Н	14,806	н	15,990	н	17,269	Н	18,651
100-53440-142	LONGEVITY	M	0,035	w	5,550	w	10,077	w	10,005	w	11,755	w	12,034	w	13,703	w	14,000	w	13,330	w	17,203	w	10,031
100-53440-143	LIFE INSURANCE/LTD	M	16	F	17	F	18	E	19	E	20	F	21	F	23	E	24	E	26	E	27	F	29
100-53440-193	WORKERS COMPENSATION	M	2.210	ī	2.276	ī	2.345	ī	2.415	ī	2,487	ī	2.562	ī	2.639	ī	2.718	ì	2,800	ī	2,884	ī	2,970
100-53440-290	OTHER CONTRACTUAL SERVICES	M	5,000	s	5,150	s	5,305	S	5.464	S	5,628	S	5,796	S	5,970	S	6.149	S	6,334	S	6,524	s	6,720
100-53440-340	OPERATING SUPPLIES	М	600	Č	630	Č	662	c	695	c	729	c	766	Č	804	c	844	Ċ	886	Č	931	Č	977
100-53440-350	REPAIR & MAINT SUPPLIES	М	10,000	Ċ	10,500	c	11,025	C	11,576	c	12,155	c	12,763	c	13,401	c	14,071	C	14,775	c	15,513	C	16,289
100-53440-361	TIRES	M	1,000	C	1,050	c	1,103	C	1,158	c	1,216	c	1,276	c	1,340	c	1,407	C	1,477	c	1,551	c	1,629
100-53440-362	GAS/OIL	M	5,000	G	5,250	G	5,513	G	5,788	G	6,078	G	6,381	G	6,700	G	7,036	G	7,387	G	7,757	G	8,144
100-53440-522	AUTO INSURANCE	M	1,361	1	1,402	1	1,444	1	1,487	1	1,532	1	1,578	- 1	1,625	- 1	1,674	1	1,724	- 1	1,776	1	1,829
100-53440-524	PROPERTY INSURANCE	M	692	1	713	1	734	1	756	1	779	1	802	- 1	826	- 1	851	1	877	- 1	903	1	930
100-53635-110	SALARIES MANAGERIAL	M	3,358	W	3,459	W	3,563	W	3,669	W	3,779	W	3,893	W	4,010	W	4,130	W	4,254	W	4,381	W	4,513
100-53635-111	SALARIES SUPERVISORY	M	9,420	W	9,703	W	9,994	W	10,293	W	10,602	W	10,920	W	11,248	W	11,585	W	11,933	W	12,291	W	12,660
100-53635-113	SALARIES OPERATIONS	M	37,642	W	38,771	W	39,934	W	41,132	W	42,366	W	43,637	W	44,947	W	46,295	W	47,684	W	49,114	W	50,588
100-53635-114	OVERTIME	M	-	W	-	W	=	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-
100-53635-131	FICA	M	3,126	W	3,220	W	3,316	W	3,416	W	3,518	W	3,624	W	3,733	W	3,845	W	3,960	W	4,079	W	4,201
100-53635-132	MEDICARE	M	731	W	753	W	776	W	799	W	823	W	847	W	873	W	899	W	926	W	954	W	982
100-53635-133	PENSION	M	3,277	W	3,375	W	3,477	W	3,581	W	3,688	W	3,799	W	3,913	W	4,030	W	4,151	W	4,276	W	4,404
100-53635-134	HEALTH INSURANCE	M	11,066	Н	11,951	Н	12,907	Н	13,940	Н	15,055	Н	16,260	Н	17,560	Н	18,965	Н	20,482	Н	22,121	Н	23,891
100-53635-142	LONGEVITY	M	=	W	=	W	-	W	Ξ	W	=	W	-	W	=	W	-	W	=	W	-	W	-
100-53635-143	LIFE INSURANCE/LTD	M	15	E	16	E	17	E	18	E	19	E	20	E	21	E	23	E	24	E	25	E	27
100-53635-193	WORKERS COMPENSATION	М	2,171	!	2,236	1	2,303	1	2,372	ı	2,443	1	2,517	1	2,592	1	2,670	1	2,750	ı	2,833	1	2,918
100-53635-240	REPAIR & MAINT. SERVICES VEH	М	4,000	S	4,120	S	4,244	S	4,371	S	4,502	S	4,637	S	4,776	S	4,919	S	5,067	S	5,219	S	5,376
100-53635-290	OTHER CONTRACTUAL SERVICES	M	28,000	S	28,840	S	29,705	S	30,596	S	31,514	S	32,460	S	33,433	S	34,436	S	35,470	S	36,534	S	37,630
100-53635-340	OPERATING SUPPLIES	M M	5,000	С	5,250	С	5,513	С	5,788	С	6,078	С	6,381	С	6,700	С	7,036	С	7,387	С	7,757	С	8,144
100-53635-350 100-53635-361	REPAIR & MAINT SUPPLIES TIRES	M	3,000 1.500	C C	3,150 1.575	C C	3,308 1.654	C C	3,473 1.736	C	3,647 1,823	C	3,829 1,914	C	4,020 2.010	C C	4,221 2.111	C	4,432 2.216	C C	4,654 2,327	C C	4,887 2.443
100-53635-361	GAS/OIL	M	5,000	G	5,250	G	5,513	G	5,788	G	6,078	G	6,381	G	6,700	G	7,036	G	7,387	G	7,757	G	2,443 8,144
100-53635-502	AUTO INSURANCE	M	2,834		2,919		3,513	ı	3,788	ı	3,190		3.285	ı	3,384	ı	3,485	ı	3,590	ı	3,698		3,809
100-53635-524	PROPERTY INSURANCE	M	692	- :	713	- ;	734	- 1	756	i	779	- 1	802	- 1	826	i	851	- 1	877	- i	903	- 1	930
100-54910-110	SALARIES MANAGERIAL	M	8,955	w	9,224	w	9,500	w	9,785	w	10,079	w	10,381	w	10,693	w	11,014	w	11,344	w	11,684	w	12,035
100-54910-111	SALARIES SUPERVISORY	M	10,099	w	10,402	w	10,714	w	11,035	w	11,367	w	11,708	w	12,059	w	12,420	w	12,793	w	13,177	w	13,572
100-54910-113	SALARIES OPERATIONS	M	24,731	w	25,473	W	26,237	w	27,024	w	27,835	w	28,670	w	29,530	w	30,416	w	31,328	w	32,268	w	33,236
100-54910-114	OVERTIME	М	100	W	103	w	106	W	109	W	113	W	116	W	119	w	123	W	127	W	130	W	134
100-54910-131	FICA	M	2,820	W	2,905	W	2,992	W	3,081	w	3,174	w	3,269	W	3,367	w	3,468	W	3,572	w	3,679	W	3,790
100-54910-132	MEDICARE	M	636	W	655	W	675	W	695	w	716	w	737	W	759	w	782	W	806	w	830	W	855
100-54910-133	PENSION	M	1,770	W	1,823	W	1,878	W	1,934	W	1,992	W	2,052	W	2,113	W	2,177	W	2,242	w	2,309	W	2,379
100-54910-134	HEALTH INSURANCE	M	7,516	Н	8,117	Н	8,767	Н	9,468	н	10,225	Н	11,043	н	11,927	н	12,881	Н	13,912	Н	15,025	Н	16,226
100-54910-142	LONGEVITY	M	-	W	=	W	-	W	-	W	=	W	-	W	-	W	-	W	-	W	-	W	-
100-54910-143	LIFE INSURANCE/LTD	M	12	E	13	E	13	E	14	Е	15	E	16	E	17	E	18	E	19	E	20	E	21
100-54910-193	WORKERS COMPENSATION	M	1,720	1	1,772	1	1,825	- 1	1,879	- 1	1,936	- 1	1,994	- 1	2,054	- 1	2,115	- 1	2,179	- 1	2,244	- 1	2,312
100-54910-221	ELECTRICITY\GAS	M	260	U	268	U	276	U	284	U	293	U	301	U	310	U	320	U	329	U	339	U	349
100-54910-240	REPAIR & MAINT SERVICES OTHER	M	4,000	S	4,120	S	4,244	S	4,371	S	4,502	S	4,637	S	4,776	S	4,919	S	5,067	S	5,219	S	5,376
100-54910-290	OTHER CONTRACTUAL SERVICES	M	1,500	S	1,545	S	1,591	S	1,639	S	1,688	S	1,739	S	1,791	S	1,845	S	1,900	S	1,957	S	2,016
100-54910-360	OTHER REPAIRS & MAINT SUPPLIES	M	400	С	420	С	441	С	463	C	486	С	511	С	536	С	563	С	591	С	621	С	652
100-54910-361	TIRES	М	500	C	525	C	551	C	579	С	608	C	638	C	670	C	704	C	739	C	776	С	814
100-54910-362	GAS/OIL	М	1,000	G	1,050	G	1,103	G	1,158	G	1,216	G	1,276	G	1,340	G	1,407	G	1,477	G	1,551	G	1,629
100-54910-390	OTHER SUPPLIES & EXPENSES	M	1,000	C	1,050	C	1,103	C	1,158	C	1,216	C	1,276	C	1,340	C	1,407	C	1,477	C	1,551	C	1,629
100-54910-522	AUTO INSURANCE	М	678		698	. !	719		741	- 1	763	!	786		810	- !	834		859	- 1	885	1	911
100-54910-524	PROPERTY INSURANCE	M	731	1	753	1	776	1	799	1	823	1	847	1	873	1	899	1	926	1	954	1	982
100-54920-110	SALARIES MANAGERIAL	M M	27.222	w	20.452	w	20.607	W	40.705	W	43.040	W	42.270	W	44.570	w	45.045	W	47 202	w	40.744	W	
100-54920-113	SALARIES OPERATIONS FICA	M	37,333	w	38,453	w	39,607	W	40,795	w	42,019	w	43,279	w	44,578 2.764	w	45,915 2,847	W	47,292	W	48,711	w	50,172
100-54920-131	MEDICARE	M	2,315 541	W	2,384 557	W	2,456 574	W	2,530 591	w	2,606 609	W	2,684 627	W	2,764 646	W	2,847	W	2,933 685	W	3,021 706	W	3,111 727
100-54920-132	PENSION	M	2.427	w	2.500	W	2.575	W	2.652	W	2,732	W	2.814	W	2,898	W	2,985	W	3,074	W	3,167	W	3,262
100-54920-133	HEALTH INSURANCE	M	2,427 17,118	W H	2,500 18.487	W H	2,575 19.966	W H	2,652	W H	2,732	W H	2,814 25.152	W H	2,898 27.164	W H	2,985 29,337	W H	3,074 31,684	W H	3,167 34,219	H	3,262 36,956
100-54920-134	WORKERS COMPENSATION	M	17,118		165	,	19,900		175	- 11	25,289	,	25,152		27,164 191	''	29,337 197		203	- "	209		215
100-54920-193	CONTRACTUAL-CATERED MEALS	M	15.795	S	16.269	S	16,757	5	17.260	S	17.777	S	18.311	5	18.860	S	19,426	S	20.009	S	20,609	S	21,227
100-54920-293	TRAINING	M	350	s 5	361	5	371	5	382	5	394	5	406	5	418	5	430	s 5	20,009	S	20,609 457	5	470
100-54920-330	MILEAGE/TRAVEL	M	100	S	103	5	106	5	109	S	113	5	116	5	119	S	123	S	127	S	130	5	134
100-54920-340	OPERATING SUPPLIES	M	2,200	C	2,310	c	2,426	c	2.547	c	2,674	c	2,808	C	2.948	c	3,096	c	3,250	C	3,413	C	3,584
100-54920-350	RPR & MAINT SUPPLIES	M	3,000	c	3,150	C	3,308	c	3,473	c	3,647	c	3,829	c	4,020	c	4,221	c	4,432	c	4,654	c	4,887
1 31320 330	2 /// 10011 2021	•••	5,550	-	3,130	-	5,500	·	3,3	Č	5,5 77	-	3,323		-,020	Č	-,,	-	-,52	-	.,034	-	1,007





								Ope	erating Fu	nas P	rojection												
			2022		2023		2024		2025		2026		2027		2028		2029		2030		2031		2032
Account Number	Account Name	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code		Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED
100-54930-110	SALARIES MANAGERIAL	M M	3,686	W	3,797	w	3,910	W	4,028	W	4,149	W	4,273	W	4,401	W	4,533	W	4,669	W	4,809	W	4,954 108,763
100-54930-113 100-54930-131	SALARIES OPERATIONS FICA	M	80,930 5,246	W	83,358 5,403	W	85,859 5,565	W	88,434 5,732	W	91,087 5,904	W	93,820 6,082	W	96,635 6,264	W	99,534 6,452	W W	102,520 6,645	W	105,595 6,845	w	7,050
100-54930-132	MEDICARE	M	1,227	W	1,264	w	1,302	w	1,341	w	1,381	w	1,422	w	1,465	w	1,509	w	1,554	w	1,601	w	1,649
100-54930-133	PENSION	M	5,500	W	5,665	W	5,835	W	6,010	W	6,190	W	6,376	W	6,567	W	6,764	W	6,967	W	7,176	W	7,392
100-54930-134	HEALTH INSURANCE	M	22,333	Н	24,120	Н	26,049	Н	28,133	Н	30,384	Н	32,815	Н	35,440	Н	38,275	Н	41,337	Н	44,644	Н	48,215
100-54930-142	LONGEVITY	M	-	W	-	W	-	w	-	W	-	W		W	-	W		W	-	W	-	W	_
100-54930-143 100-54930-193	LIFE INSURANCE/LTD WORKERS COMPENSATION	M M	4 346	E	4 356	E	4 367	E	5 378	E	5 389	E	5 401	E	6 413	E	6 426	E	6 438	E	7 451	E I	7 465
100-54930-320	PUBLICATIONS	M	340	Ċ	-	Ċ	-	Ċ	-	Ċ	-	Ċ		Ċ		Ċ		Ċ		Ċ	-	Ċ	-
100-54930-330	TRAINING	M	400	S	412	S	424	S	437	S	450	S	464	S	478	S	492	S	507	S	522	S	538
100-54930-331	MILEAGE/TRAVEL	M	250	S	258	S	265	S	273	S	281	S	290	S	299	S	307	S	317	S	326	S	336
100-54930-340	OPERATING SUPPLIES	M	-	C	-	С	-	C	-	C	-	C	-	С	-	C	-	С	-	С	-	C	-
100-54940-110	SALARIES MANAGERIAL SALARIES OPERATIONS	M M	42.008	W	42.200	W	44.566	W	45.003	W	47 200	W	40.000	w	-	W	-	W		w	-	W	-
100-54940-113 100-54940-131	FICA	M	2,604	W	43,268 2,682	W	2,763	W	45,903 2,845	w	47,280 2,931	W	48,699 3,019	w	50,160 3,109	W	51,665 3,203	W W	53,214 3,299	W	54,811 3,398	w	56,455 3,500
100-54940-132	MEDICARE	M	609	W	627	w	646	w	665	w	685	w	706	w	727	W	749	w	771	w	795	w	818
100-54940-133	PENSION	M	2,354	W	2,425	W	2,497	W	2,572	W	2,649	W	2,729	W	2,811	W	2,895	W	2,982	W	3,071	W	3,164
100-54940-193	WORKERS COMPENSATION	M	180	1	185	1	191	1	197	1	203	1	209	1	215	- 1	221	1	228	- 1	235	- 1	242
100-54940-210	PROFESSIONAL SERVICES	М	750	S	773	S	796	S	820	S	844	S	869	S	896	S	922	S	950	S	979	S	1,008
100-54940-320 100-54940-325	PUBLICATIONS	M M	200 200	C S	210	C S	221	C S	232	C S	243	C	255	C S	268	C S	281 246	C S	295	C S	310	C	326
100-54940-325	DUES TRAINING	M	200	S	206 206	S	212 212	S	219 219	S	225 225	S S	232 232	S	239 239	S	246	S	253 253	S	261 261	S S	269 269
100-54940-331	MILEAGE/TRAVEL	M	100	S	103	S	106	S	109	S	113	S	116	S	119	S	123	S	127	S	130	S	134
100-54940-340	OPERATIONS	M	2,000	C	2,100	C	2,205	c	2,315	C	2,431	C	2,553	C	2,680	c	2,814	C	2,955	c	3,103	C	3,258
100-54950-390	OTHER SUPPLIES & EXPENSES	M	100	С	105	С	110	С	116	С	122	С	128	C	134	С	141	С	148	С	155	C	163
100-55110-110	SALARIES MANAGEMENT	M	=	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-
100-55110-113	SALARIES OPERATIONS	M	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-
100-55110-114 100-55110-131	OVERTIME FICA	M M	-	W	-	W	-	w	-	W	-	W	-	W	-	W	-	W	-	W/	-	W	-
100-55110-131	MEDICARE	M	-	w	-	w	-	w	_	w	-	w	-	w	-	w	-	w	-	w	-	W	-
100-55110-133	PENSION	М	-	W	-	W	-	w	-	w	-	w	-	W	-	W	-	W	-	w	-	W	-
100-55110-134	HEALTH INSURANCE	M	-	Н	-	Н	-	Н	-	Н	-	Н	-	Н	-	Н	-	Н	-	Н	-	Н	=
100-55110-143	LIFE INSURANCE/LTD	М	-	E	=	E	=	E	=	E	=	E	=	E	Ξ	E	=	E	=	E	=	Ε	=
100-55110-193	WORKERS COMPENSATION	M	Ξ	ı	=	ı	=	ı	-	ı	-	ı	=	ı	=	ı	=	ı	=	ı	=	ı	=
100-55110-210 100-55110-290	PROFESSIONAL SERVICES OTHER CONTRACTUAL SERVICES	M M	-	5	-	5	-	5	-	5	-	5	-	5	-	5	-	5	-	5	-	5	-
100-55110-320	PUBL, SUBSCRIPTIONS	M	-	C	-	C	_	c	_	Č	_	C	-	c	-	c	_	c	-	c	_	C	_
100-55110-321	AUDIO-VISUAL	M	-	С	-	С	-	С	-	С	-	С	-	С	-	С	-	С	-	С	-	С	-
100-55110-322	BOOKS	M	-	C	-	С	-	С	-	С	-	C	-	С	-	C	-	C	-	C	-	C	-
100-55110-323	ONLINE SUBSCRIPTONS	M	-	C	=	C	-	C	-	C	-	C	-	С	-	C	-	C	-	С	-	С	-
100-55110-325 100-55110-330	DUES TRAINING	M M	=	S	=	S	=	S	-	S	=	S	=	S	-	S	=	S	=	S	=	S	=
100-55110-331	MILEAGE/TRAVEL	M	-	S	=	S	-	5	-	S	-	5	_	S	_	5	-	S	-	5	-	S	_
100-55110-340	OPERATING SUPPLIES	M	-	Č	-	c	-	c	_	c	-	C	-	c	-	c	-	c	-	c	-	C	_
100-55110-350	RPR & MAINT SUPPLIES	M	-	c	-	c	-	c	-	c	-	C	-	C	-	C	-	C	-	C	-	C	-
100-55110-390	OTHER SUPPLIES & MAINT	M	-	C	-	С	-	C	-	С	-	C	-	C	-	C	-	С	-	C	-	C	-
100-55111-113	SALARY OPERATIONS	M	=	W	=	W	=	W	-	W	=	W	=	W	=	W	=	W	=	W	=	W	-
100-55111-114 100-55111-131	OVERTIME FICA	M M	-	w	-	W	=	w	-	W	-	W	-	W	-	W	=	W	-	W	-	w	-
100-55111-131	MEDICARE	M	-	W	-	w	-	W	-	w	-	w	-	w	-	W	-	w	-	w	-	W	-
100-55111-132	PENSION	M	-	w	-	w	_	W	-	W	_	w	-	W	-	W	-	w	-	W	_	w	-
100-55111-134	HEALTH INSURANCE	M	-	Н	-	н	-	Н	-	Н	-	н	-	Н	-	Н	-	н	-	Н	-	н	-
100-55111-142	LONGEVITY	M	-	W	=	w	-	W	-	W	-	w	=	W	-	W	-	w	-	W	-	W	-
100-55111-143	LTD/LIFE INSURANCE	М	-	E	=	E	-	E	-	E	-	E	=	E	-	E	-	E	-	E	-	E	-
100-55111-193	WORKERS COMPENSATION	M	-	1	-	1	-	1	-		-	- 1	-	1	-	1	-	I II	-	1	-	- 1	-
100-55111-221 100-55111-222	ELECTRICITY/GAS TELEPHONE	M M	-	U	-	U	-	U	-	U	-	U	-	U	-	U	-	U	-	U	-	U	-
100-55111-222	WATER/SEWER	M	-	U	-	U	-	U	-	U	-	U	-	U	-	U	-	U	-	U	-	U	-
100-55111-290	CONTRACTUAL SERVICES	M	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	s	-	S	-	S	-
100-55111-331	MILEAGE/TRAVEL	M	-	S	=	S	=	S	-	S	-	S	=	S	-	S	-	S	-	S	-	S	-
100-55111-340	OPERATING SUPPLIES	M	-	С	-	C	=	С	-	С	-	C	-	C	-	C	-	С	-	C	-	С	-
100-55111-350	REPAIR & MAINT SUPPLIES	M M	-	С	-	C	-	C	-	C	-	C	-	С	-	С	-	C	-	С	-	С	-
100-55111-524 100-55150-110	PROPERTY INSURANCE SALARIES MANAGERIAL	M M	83,546	W	86,052	W	88,634	W	91,293	W	94,032	ı W	96,853	W	99,758	W	102,751	l W	105,834	W	109,009	W	112,279
100-55150-110	SUPERVISORY SALARIES	M	3,916	W	4,033	W	88,634 4,154	W	4,279	W	94,032 4,407	W	4,540	W	99,758 4,676	W	4,816	w	4,961	W	5,109	W	5,263
100-55150-112	SALARIES SUPPORT STAFF	M	3,184	w	3,280	w	3,378	w	3,479	w	3,584	w	3,691	w	3,802	W	3,916	w	4,033	w	4,154	w	4,279
100-55150-113	SALARIES OPERATIONS	M	65,583	W	67,550	w	69,577	W	71,664	W	73,814	W	76,029	W	78,310	W	80,659	w	83,079	W	85,571	W	88,138
100-55150-114	OVERTIME	M	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-
100-55150-119	COVID 19	M	=	W	=	W	=	W	=	W	=	W	=	W	Ξ	W	=	W	=	W	=	W	-





								Ope	erating Fu	iius P	тојесноп												
			2022		2023		2024		2025		2026		2027		2028		2029		2030		2031		2032
Account Number	Account Name	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED
100-55150-131	FICA	M	9,686	W	9,977	W	10,276	W	10,584	W	10,902	W	11,229	W	11,566	W	11,913	W	12,270	W	12,638	W	13,017
100-55150-132	MEDICARE	M	2,265	W	2,333	W	2,403	W	2,475	W	2,549	W	2,626	W	2,705	W	2,786	W	2,869	W	2,955	W	3,044
100-55150-133	PENSION	M	10,155	w	10,460	w	10,773	W	11,097	W	11,430	w	11,772	w	12,126	W	12,489	w	12,864	W	13,250	w	13,647
100-55150-134 100-55150-142	HEALTH INSURANCE LONGEVITY	M M	50,881	H W	54,951	H W	59,348	H W	64,095	H W	69,223	H W	74,761	H W	80,742	H W	87,201	H W	94,177	H W	101,711	H W	109,848
100-55150-142	LIFE INSURANCE/LTD	M	75	F	80	F	84	F	89	F	95	F	100	F	106	F	113	F	120	F	127	F	134
100-55150-193	WORKERS COMPENSATION	M	611	ī	629	ì	648	ī	668	ī	688	ì	708	i	730	ì	751	i	774	ì	797	ī	821
100-55150-210	PROFESSIONAL SERVICES	M	50	s	52	S	53	s	55	S	56	S	58	S	60	s	61	S	63	s	65	s	67
100-55150-290	OTHER CONTRACTUAL SERVICES	M	15,350	S	15,811	S	16,285	S	16,773	S	17,277	S	17,795	S	18,329	S	18,879	S	19,445	S	20,028	S	20,629
100-55150-310	OFFICE SUPPLIES	M	3,000	С	3,150	С	3,308	С	3,473	C	3,647	С	3,829	С	4,020	С	4,221	С	4,432	С	4,654	С	4,887
100-55150-320	PUBLICATIONS	M	800	C	840	C	882	C	926	C	972	C	1,021	C	1,072	C	1,126	C	1,182	C	1,241	C	1,303
100-55150-325	DUES	M	300	S	309	S	318	S	328	S	338	S	348	S	358	S	369	S	380	S	391	S	403
100-55150-330 100-55150-331	TRAINING MILEAGE/TRAVEL	M M	500 350	S S	515 361	S	530 371	S S	546 382	S S	563 394	S S	580 406	S S	597 418	S	615 430	S S	633 443	S S	652 457	S	672 470
100-55150-331	OPERATING SUPPLIES	M	2,500	S C	2,625	S C	2,756	C	2,894	C	3,039	S C	3,191	S C	3,350	S C	3,518	S C	3,694	S C	457 3,878	S	4,072
100-55150-350	RPR & MAINT SUPPLIES	M	2,500	C	2,025	C	2,730	C	2,094	C	5,059	C	5,191	Ċ	3,330	C	3,316	C	3,094	Ċ	3,070	C	4,072
100-55150-523	CRIME INSURANCE	M	245	ī	252	i	260	ī	268	ı	276	Ī	284	ı	293	ı	301	i	310	ī	320	i	329
100-55151-113	OPERATIONS	M	8,207	С	8,617	С	9,048	С	9,501	С	9,976	С	10,474	С	10,998	С	11,548	С	12,125	С	12,732	С	13,368
100-55151-114	SENIOR CENTER OVERTIME	M	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	w	-	W	-	W	-
100-55151-131	FICA	M	509	W	524	W	540	W	556	W	573	W	590	W	608	W	626	W	645	W	664	W	684
100-55151-132	MEDICARE	M	119	W	123	W	126	W	130	W	134	W	138	W	142	W	146	W	151	W	155	W	160
100-55151-133	PENSION	M	534	W	550	W	567	W	584	W	601	W	619	W	638	W	657	W	676	W	697	W	718
100-55151-134	HEALTH INSURANCE	M	3,806	Н	4,110	Н	4,439	Н	4,794	Н	5,178	Н	5,592	Н	6,040	Н	6,523	H	7,045	Н	7,608	H	8,217
100-55151-142 100-55151-143	LONGEVITY LIFE INSURANCE/LTD	M M	3	W	3	W	3	W F	4	W	4	W F	-	W F	4	W	5	W F	5	W F	5	W F	5
100-55151-145	WORKERS COMPENSATION	M	353	- 1	364	E I	374	- 1	386	- 1	397	E I	409	E	422	- 1	434	- E	447	- 1	461	E I	474
100-55151-221	ELECTRICITY/GAS	M	13,000	Ü	13,390	Ü	13,792	Ü	14,205	Ü	14,632	Ü	15,071	Ü	15,523	Ü	15,988	Ü	16,468	Ü	16,962	Ü	17,471
100-55151-222	TELEPHONE	M	2,500	Ü	2,575	Ü	2,652	Ü	2,732	U	2,814	Ü	2,898	Ü	2,985	U	3,075	Ü	3,167	Ü	3,262	Ü	3,360
100-55151-223	WATER & SEWER	M	750	U	773	U	796	U	820	U	844	U	869	U	896	U	922	U	950	U	979	U	1,008
100-55151-240	BUILDING REPAIRS	M	5,000	S	5,150	S	5,305	S	5,464	S	5,628	S	5,796	S	5,970	S	6,149	S	6,334	S	6,524	S	6,720
100-55151-290	OTHER CONTRACTED SERVICES	M	22,420	S	23,093	S	23,785	S	24,499	S	25,234	S	25,991	S	26,771	S	27,574	S	28,401	S	29,253	S	30,131
100-55151-331	MILEAGE/TRAVEL	M		S		S		S		S		S		S		S		S		S		S	
100-55151-340	OPERATING SUPPLIES	M M	3,800	С	3,990	С	4,190	С	4,399	С	4,619	С	4,850	С	5,092	С	5,347	C	5,614	С	5,895	С	6,190
100-55151-350 100-55151-524	REPAIRS & MAINTENANCE PROPERTY INSURANCE	M	4,000 1,572	C	4,200 1.619	C	4,410 1.668	C	4,631 1,718	C	4,862 1,769	C	5,105 1.822	C	5,360 1.877	C	5,628 1,933	C	5,910 1.991	C	6,205 2,051	C	6,516 2.113
100-55151-524	SALARIES MANAGERIAL	M	2,239	w	2.306	w	2,375	w	2,447	w	2,520	w	2,596	w	2,673	W	2,754	w	2.836	w	2,921	w	3,009
100-55200-111	SALARIES SUPERVISORY	M	22,509	w	23,184	w	23,880	w	24,596	w	25,334	W	26,094	w	26,877	w	27,683	w	28,514	w	29,369	w	30,250
100-55200-113	SALARIES OPERATIONS	M	96,735	W	99,637	w	102,626	W	105,705	W	108,876	w	112,142	W	115,507	W	118,972	w	122,541	W	126,217	W	130,004
100-55200-114	OVERTIME	M	=	W	-	W	-	W	-	W	-	W	-	W	=	W	-	W	-	W	-	W	-
100-55200-131	FICA	M	7,532	W	7,758	W	7,991	W	8,230	W	8,477	W	8,732	W	8,994	W	9,263	W	9,541	W	9,828	W	10,122
100-55200-132	MEDICARE	M	1,762	W	1,815	W	1,869	W	1,925	W	1,983	W	2,043	W	2,104	W	2,167	W	2,232	W	2,299	W	2,368
100-55200-133	PENSION	M	7,285	w	7,504	W	7,729	W	7,961	W	8,199	W	8,445	w	8,699	w	8,960	w	9,228	w	9,505	W	9,790
100-55200-134	HEALTH INSURANCE	M	29,998	H	32,398	H W	34,990	H	37,789	H	40,812	H	44,077	H W	47,603	H	51,411	H	55,524	H	59,966	H	64,763
100-55200-142 100-55200-143	LONGEVITY LIFE INSURANCE/LTD	M	37	W	39	VV E	42	W F	44	W E	47	W E	50	VV F	52	W F	56	W E	59	W E	63	W	66
100-55200-143	WORKERS COMPENSATION	M	5,230	i	5,387	i	5,549	i	5,715	1	5,886	i	6,063	i	6,245	i	6,432	i	6,625	i	6.824	i i	7,029
100-55200-221	ELECTRICITY/GAS	M	12,000	Ü	12,360	U	12,731	U	13,113	Ü	13,506	U	13,911	U	14,329	Ü	14,758	U	15,201	Ü	15,657	U	16,127
100-55200-223	WATER & SEWER	M	5,000	U	5,150	U	5,305	U	5,464	U	5,628	U	5,796	U	5,970	U	6,149	U	6,334	U	6,524	U	6,720
100-55200-240	REPAIR & MAINT SERVICES OTHER	M	15,000	S	15,450	S	15,914	S	16,391	S	16,883	S	17,389	S	17,911	S	18,448	S	19,002	S	19,572	S	20,159
100-55200-290	OTHER CONTRACTUAL SERVICES	M	2,500	S	2,575	S	2,652	S	2,732	S	2,814	S	2,898	S	2,985	S	3,075	S	3,167	S	3,262	S	3,360
100-55200-340	OPERATING SUPPLIES	M	23,000	С	24,150	С	25,358	С	26,625	С	27,957	С	29,354	С	30,822	С	32,363	С	33,981	С	35,681	С	37,465
100-55200-361	TIRES	M	2,000	С	2,100	С	2,205	С	2,315	С	2,431	С	2,553	С	2,680	С	2,814	С	2,955	C	3,103	С	3,258
100-55200-362 100-55200-522	GAS/OIL AUTO INSURANCE	M	11,000 1,022	G	11,550 1,053	G	12,128 1,084	G I	12,734 1,117	G	13,371 1,150	G	14,039 1,185	G I	14,741 1,220	G	15,478 1,257	G I	16,252 1,295	G	17,065 1,333	G	17,918 1,373
100-55200-522	PROPERTY INSURANCE	M	1,858	- 1	1,914	- 1	1,971	- i	2,030	- ;	2,091	- 1	2,154	- 1	2,219	- 1	2,285	- 1	2,354	- 1	2,424	i	2,497
100-55300-111	SALARIES SUPERVISORY	M		w		w	-,5,1	w		w		w	-	w		w		w	2,331	w	-,	w	2,137
100-55300-113	SALARIES OPERATIONS	М	20,592	W	21,210	w	21,846	W	22,501	W	23,176	W	23,872	W	24,588	w	25,326	w	26,085	w	26,868	W	27,674
100-55300-131	FICA	M	1,276	W	1,314	w	1,354	W	1,394	W	1,436	W	1,479	W	1,524	W	1,569	W	1,616	w	1,665	W	1,715
100-55300-132	MEDICARE	M	299	W	308	W	317	W	327	W	337	W	347	W	357	W	368	W	379	w	390	W	402
100-55300-133	PENSION	M	1,338	W	1,378	W	1,419	W	1,462	W	1,506	W	1,551	W	1,598	W	1,646	W	1,695	W	1,746	W	1,798
100-55300-134	HEALTH INSURANCE	M	8,673	E	9,193	E	9,745	E	10,330	E	10,949	E	11,606	E	12,303	E	13,041	E	13,823	E	14,653	E	15,532
100-55300-143	LIFE INSURANCE/LTD	M	3	E	3	E	3	E	4	E	4	E	4	E	4	E	5	E	5	E	5	E	5
100-55300-193 100-55300-290	WORKERS COMPENSATION OTHER CONTRACTUAL SERVICES	M M	31 23,100	I S	32 23,793	S	33 24,507	I S	34 25,242	S	35 25,999	S	36 26,779	I S	37 27,583	S	38 28,410	I S	39 29,262	I S	40 30,140	S	42 31,044
100-55300-290	SALARIES OPERATIONS	M	41,931	S W	23,793 43.189	S W	24,507 44,485	S W	45,819	W	25,999 47,194	S W	48,610	S W	50,068	S W	28,410 51,570	S W	53,117	W	30,140 54,710	S W	56,352
100-56300-113	FICA	M	2,600	W	2,678	W	2,758	W	2,841	W	2,926	w	3,014	W	3,105	W	3,198	W	3,294	W	3,392	w	3,494
100-56300-131	MEDICARE	M	608	w	626	w	645	w	664	w	684	w	705	w	726	W	748	w	770	w	793	w	817
100-56300-133	PENSION	M	2,726	W	2,808	W	2,892	W	2,979	W	3,068	W	3,160	W	3,255	W	3,353	W	3,453	W	3,557	w	3,664
100-56300-134	HEALTH INSURANCE	M	9,729	Н	10,507	Н	11,348	Н	12,256	Н	13,236	H	14,295	Н	15,439	Н	16,674	Н	18,008	H	19,448	Н	21,004





Orec								Оре	erating Fu	nds P	rojection												
			2022		2023		2024		2025		2026		2027		2028		2029		2030		2031		2032
Account Number	Account Name	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED
100-56300-193	WORKERS COMPENSATION	M	63	1	65	1	67	- 1	69	- 1	71	1	73	- 1	75	- 1	77	1	80	- 1	82	1	85
100-56300-214	PLANNER	M	14,000	S	14,420	S	14,853	S	15,298	S	15,757	S	16,230	S	16,717	S	17,218	S	17,735	S	18,267	S	18,815
100-56300-222 100-56300-310	TELEPHONE OFFICE SUPPLIES	M	612 30	Ü	630 32	U	649 33	U C	669 35	Ü	689 36	U C	709 38	U C	731 40	U	753 42	U C	775 44	U C	799 47	U	822 49
100-56300-325	DUES	M	600	5	618	S	637	S	656	S	675	S	696	5	716	S	738	S	760	S	783	S	806
100-56300-330	TRAINING	M	800	S	824	S	849	S	874	S	900	S	927	S	955	S	984	S	1,013	S	1,044	S	1,075
100-56300-331	MILEAGE/TRAVEL	M	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-
100-56300-340	OPERATING SUPPLIES	M	410	С	431	С	452	C	475	С	498	С	523	C	549	С	577	С	606	С	636	С	668
100-56300-390	OTHER SUPPLIES & EXPENSES	M	150	С	158	С	165	C	174	C	182	C	191	C	201	C	211	С	222	C	233	C	244
100-56700-000 100-56700-210	ECONOMIC DEVELOPMENT PROFESSIONAL SERVICES	M M	-	5	-	S	-	S	-	S S	-	S S	-	S S	-	S	-	S S	-	S S	-	S S	-
100-56700-210	OPERATING SUPPLIES	M	8,000	S C	8,400	S C	8,820	S C	9,261	C	9,724	C	10,210	C	10,721	S C	11,257	C	11,820	C	12,411	C.	13,031
100-59210-990	TRANSFER OUT TO OTHER FUNDS	M	190,000	z	-	Ĺ	-	L		L	-	L	-	Ĺ	-	L	-	Ĺ	-	Ĺ	-	L	-
			,																				
Library Fund 202-43721	SCLS GRANT	M	475	Z		S		S		S		S		S		S		S		S		<u> </u>	
202-43721	LIBRARY IMPACT FEE	M	34,280	L L	34,280	S	35,308	S	36,368	S	37,459	S	38,582	S	39,740	S	40,932	S	42,160	S	43,425	S	44,728
202-48100	INTEREST INCOME	M	1,200	Z		S	-	S		S		S	-	S	-5,, -5	S		S		S	.5,.25	S	
202-48110	INTEREST INCOME RESTRICTED	M	400	Z	-	S	=	S	-	S	-	S	-	S	=	S	-	S	-	S	=	S	-
202-48500	DONATIONS	M	-	Z	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-
202-48510	NEW LIB BLDG DONATION FUND	M	64,703	Z	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-
202-48610 202-49100	MISCELLANEOUS PROCEEDS FROM LT DERT	M M	5 500 000	Z M	3 600 000	S 7	=	S	-	S c	=	S c	-	S c	=	S c	-	S S	-	S c	=	5	-
202-49100	PROCEEDS FROM LT DEBT FUND BALANCE APPLIED	Z	5,500,000	Z	3,600,000	<u> </u>	-	5	-	S	-	5	-	ς	-	5	-	s 5	-	5	-	5	-
202-49300	PROFESSIONAL SERVICES	M	-	Z	-	S	-	S	-	S	_	S	-	S	-	S	-	S	-	S	-	S	-
202-55110-215	PROFESSIONAL SERVICES	M	1,600	Z	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	
202-55110-321	AUDIO VISUAL	M	-	Z	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-
202-55110-326	GIFT ACCOUNT	M	-	Z	=	S	-	S	=	S	-	S	-	S	-	S	-	S	=	S	-	S	-
202-55110-340	OPERATING SUPPLIES	M M	475	Z	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-
202-55110-810 202-55110-820	CAPITAL EQUIPMENT BUILDINGS	M	8,809,449	Z M	4,347,330	5	-	5	-	5	-	5	-	5	-	5	-	S	-	5	-	S c	-
202-55164-326	GIFT BEV MUMA BLAHNIK	M		Z	4,347,330	5	-	5	-	S	_	5	_	5	-	S	_	5	-	5	-	S	-
202-55165-326	GIFT SHARON DAVIDSON	M	-	Z	=	S	-	S	-	S	-	S	=	S	=	S	-	S	-	S	=	S	-
202-55172-340	FRIENDS OPERATING SUPPLIES	M	-	Z	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-
202-58290-630	ISSUANCE FEES	M	-	Z	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-
203-41110	GENERAL PROPERTY TAXES	M	716,138	L	717,933	L	754,543	L	792,764	L	832,686	L	874,397	L	917,992	L	963,576	L	1,011,256	L	1,061,149	L	1,113,378
203-43319	COVID 19 GRANT	M	240.052	Z	240.052	Z	240.052	Z	240.052	Z	240.052	Z	240.052	Z	240.052	Z	240.052	Z I	240.052	Z	240.052	Z	240.052
203-43720 203-46711	LIBRARY COUNTY GRANT LIBRARY LOST MATERIALS FEES	M	219,852 1.800	L L	219,852 1,800	L	219,852 1.800		219,852 1.800	L L	219,852 1.800	L	219,852 1.800	L	219,852 1.800	L L	219,852 1,800	L	219,852 1.800	L	219,852 1,800	L L	219,852 1,800
203-46712	LIBRARY REVENUES COPIES	M	5,000	Ĺ	5,000	Ĺ	5,000	Ĺ	5,000	L	5,000	Ĺ	5,000	Ĺ	5,000	Ĺ	5,000	Ĺ	5,000	Ĺ	5,000	Ĺ	5,000
203-46713	LIBRARY FINES	M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
203-47370	LIBRARY COUNTY REIMBURSEMENTS	M	25,431	L	25,431	L	25,431	L	25,431	L	25,431	L	25,431	L	25,431	L	25,431	L	25,431	L	25,431	L	25,431
203-48100	INTEREST ON TEMP INVESTMENTS	M	475	L	475	L	475	L	475	L	475	L	475	L	475	L	475	L	475	L	475	L	475
203-48610	REFUNDS AND MISCELLANEOUS	M	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-	L	-
203-55110-110 203-55110-113	SALARIES MANAGEMENT SALARIES OPERATIONS	IVI	81,710 479,449	W	84,161 493,832	W	86,686 508,647	w	89,287 523,907	W W	91,965 539,624	W	94,724 555,813	w	97,566 572,487	W	100,493 589,662	W	103,508 607,352	W W	106,613 625,572	W	109,811 644,339
203-55110-113	COVID 19	M	473,443	w	453,632	w	308,047	w	323,307	W	333,024	W	333,813	w	372,467	w	389,002	w		w	023,372	w	
203-55110-131	FICA	M	34,792	W	35,836	W	36,911	W	38,018	w	39,159	W	40,333	W	41,543	w	42,790	W	44,073	W	45,396	W	46,758
203-55110-132	MEDICARE	М	8,137	W	8,381	W	8,633	w	8,892	W	9,158	w	9,433	W	9,716	W	10,007	w	10,308	w	10,617	W	10,935
203-55110-133	PENSION	M	26,760	W	27,563	W	28,390	W	29,241	W	30,119	W	31,022	W	31,953	W	32,911	W	33,899	W	34,916	W	35,963
203-55110-134	HEALTH INSURANCE	M	86,511	Н	93,432	Н	100,906	Н	108,979	Н	117,697	Н	127,113	Н	137,282	Н	148,265	Н	160,126	Н	172,936	Н	186,771
203-55110-143 203-55110-193	LIFE INSURANCE/LTD WORKERS COMPENSATION	M M	68 842	E	72 867	É	76 893	E	81 920	E	86 948	É	91 976	E	96 1,005	E	102 1,036	E	108 1,067	E	115 1,099	E	122 1,132
203-55110-193	PROFESSIONAL SERVICES	M	50,991	5	52,521	S	893 54,096	S	920 55,719	Š	57,391	S	59,113	S.	1,005 60,886	S	1,036 62,712	S	1,067 64,594	S	1,099 66,532	S	1,132 68,528
203-55110-215	PROFESSIONAL SERVICES	M	-	S	52,521	S	3.,030	S	-	S		S	-	S	-	S	-	S		S	-	S	-
203-55110-290	OTHER CONTRACTUAL SERVICES	M	9,600	S	9,888	S	10,185	S	10,490	S	10,805	S	11,129	S	11,463	S	11,807	S	12,161	S	12,526	S	12,902
203-55110-320	PUBL, SUBSCRIPTIONS	M	6,900	С	7,245	С	7,607	С	7,988	С	8,387	С	8,806	С	9,247	С	9,709	С	10,194	С	10,704	С	11,239
203-55110-321	AUDIO-VISUAL	M	24,500	C	25,725	С	27,011	C	28,362	C	29,780	C	31,269	С	32,832	C	34,474	С	36,198	C	38,008	С	39,908
203-55110-322 203-55110-323	BOOKS ONLINE SUBSCRIPTONS	M M	58,000 13.156	С	60,900 13.814	С	63,945 14.504	С	67,142 15,230	C C	70,499 15.991	С	74,024 16.791	C	77,726 17,630	С	81,612 18,512	C C	85,692 19,437	C C	89,977 20,409	C	94,476 21,430
203-55110-323	OTHER MATERIALS	M	13,156	C C	13,814 525	С	14,504 551	C C	15,230 579	C	15,991	C	16,791	C	17,630 670	C C	18,512 704	C	19,437 739	C	20,409 776	C	21,430 814
203-55110-324	DUES	M	1,002	S	1,032	S	1,063	S	1,095	S	1,128	S	1,162	S	1,196	S	1,232	S	1,269	S	1,307	S	1,347
203-55110-330	TRAINING	M	3,000	S	3,090	S	3,183	S	3,278	S	3,377	S	3,478	S	3,582	S	3,690	S	3,800	S	3,914	S	4,032
203-55110-331	MILEAGE/TRAVEL	M	1,200	S	1,236	S	1,273	S	1,311	S	1,351	S	1,391	S	1,433	S	1,476	S	1,520	S	1,566	S	1,613
203-55110-340	OPERATING SUPPLIES	M	12,000	С	12,600	С	13,230	С	13,892	С	14,586	С	15,315	С	16,081	С	16,885	С	17,729	С	18,616	С	19,547
203-55110-344	OUTREACH	M	1,020	С	1,071	C	1,125	С	1,181	C	1,240	C	1,302	С	1,367	C	1,435	С	1,507	C	1,582	С	1,661
203-55110-350	RPR & MAINT SUPPLIES	M	6,500	С	6,825	С	7,166	С	7,525	С	7,901	С	8,296	C	8,711	C	9,146	С	9,603	C	10,084	C	10,588
	OTHER CHIRDHIES & MANNET	8.4	1 000																				
203-55110-390 203-55110-523	OTHER SUPPLIES & MAINT CRIME INSURANCE	M M	1,000 245	C	1,050 252	C	1,103 260	C I	1,158 268	C	1,216 276	C	1,276 284	C I	1,340 293	C I	1,407 301	C	1,477 310	C	1,551 320	C I	1,629 329





								Ope	erating Fu	nds P	rojection												
								•															
			2022		2023		2024		2025		2026		2027		2028		2029		2030		2031		2032
Account Number	Account Name	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTED	Code	PROJECTE
203-55111-114	OVERTIME	M	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	-	W	
203-55111-131	FICA	M	52	W	54	W	55	W	57	W	59	W	60	W	62	W	64	W	66	W	68	W	
203-55111-132	MEDICARE	M	12	W	12	W	13	W	13	W	14	W	14	W	14	W	15	W	15	W	16	W	:
203-55111-133	PENSION	M	54	W	56	W	57	W	59	W	61	W	63	W	64	W	66	W	68	W	70	W	7
203-55111-134	HEALTH INSURANCE	M	-	Н	-	Н	-	Н	-	Н	-	Н	-	Н	-	Н	-	Н	-	Н	-	Н	
203-55111-143	LTD/LIFE INSURANCE	M	-	E	=	E	-	E	-	E	-	E	-	E	-	E	-	E	-	E	-	E	
203-55111-193	WORKERS COMPENSATION	M	35	1	36	1	37	1	38	1	39	1	41	1	42	1	43	- 1	44	1	46	1	
203-55111-221	ELECTRICITY/GAS	M	13,000	U	13,390	U	13,792	U	14,205	U	14,632	U	15,071	U	15,523	U	15,988	U	16,468	U	16,962	U	17,4
203-55111-222	TELEPHONE	M	1,250	U	1,288	U	1,326	U	1,366	U	1,407	U	1,449	U	1,493	U	1,537	U	1,583	U	1,631	U	1,6
203-55111-223	WATER/SEWER	M	750	U	773	U	796	U	820	U	844	U	869	U	896	U	922	U	950	U	979	U	1,0
203-55111-240	REPAIR & MAINT. SERVICES-OTHER	M	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	-	S	
203-55111-290	CONTRACTUAL SERVICES	M	29,859	S	30,755	S	31,677	S	32,628	S	33,607	S	34,615	S	35,653	S	36,723	S	37,824	S	38,959	S	40,1
203-55111-331	MILEAGE/TRAVEL	M	25	S	26	S	27	S	27	S	28	S	29	S	30	S	31	S	32	S	33	S	
203-55111-340	OPERATING SUPPLIES	M	2,750	С	2,888	С	3,032	С	3,183	С	3,343	С	3,510	С	3,685	С	3,870	С	4,063	С	4,266	С	4,47
203-55111-350	REPAIR & MAINT SUPPLIES	M	8,000	С	8,400	С	8,820	С	9,261	С	9,724	С	10,210	С	10,721	С	11,257	С	11,820	С	12,411	С	13,0
203-55111-524	PROPERTY INSURANCE	M	4,194	1	4,320	1	4,449	1	4,583	1	4,720	1	4,862	1	5,008	- 1	5,158	- 1	5,313	1	5,472	1	5,6





tem	Project Funding	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Street Projects											
Annual Roadway Maintenance	General Obligation	-	975,000	-	-	975,000	-	-	975,000	-	
North Oak Phase 1	General Obligation	-	107,000	1,175,000	-	-	-	-	-	-	
North Oak Phase 1	Sewer Revenue Bonds	-	43,000	475,000	-	-	-	-	-	-	
North Oak Phase 2	General Obligation	-	-	65,000	691,000	-	-	-	-	-	
North Oak Phase 2	Sewer Revenue Bonds	-	-	20,000	217,000	-	-	-	-	-	
North Oak Phase 2	Water Revenue Bonds	-	-	31,000	335,000	-	-	-	-	-	
Farwell & Orchard w/ Storm (Oak Ph 3)	General Obligation	-	-	-	47,000	497,000	-	-	-	-	
Farwell & Orchard w/ Storm (Oak Ph 3)	Sewer Revenue Bonds	-	-	-	27,000	288,000	-	-	-	-	
S. Main Street Reconstruction	General Obligation	-	94,000	1,038,000	-	-	-	-	-	-	
S. Main Street Reconstruction	Sewer Revenue Bonds	-	19,000	203,000	-	-	-	-	-	-	
S. Main Street Reconstruction	Water Revenue Bonds	-	47,000	520,000	-	-	-	-	-	-	
N. Burr Oak Avenue	General Obligation	-	-	-	62,000	668,000	-	-	-	-	
N. Burr Oak Avenue	Sewer Revenue Bonds	-	-	-	3,000	36,000	-	-	-	-	
N. Burr Oak Avenue	Water Revenue Bonds	-	-	-	53,000	578,000	-	-	-	-	
E. Lincoln Street Reconstruction	Grants	-	470,000	-	-	-	-	-	-	-	
E. Lincoln Street Reconstruction	General Obligation	64,000	230,000	-	-	-	-	-	-	-	
E. Lincoln Street Reconstruction	Sewer Revenue Bonds	33,000	365,000	-	-	-	-	_	-	_	
E. Lincoln Street Reconstruction	Water Revenue Bonds	21,000	227,000	-	-	-	-	_	-	_	
Dewey Street Reconstruction	Grants	-	432,000	_	_	_	-	_	-	_	
Dewey Street Reconstruction	General Obligation	61,000	224,000	-	-	-	-	_	-	_	
Dewey Street Reconstruction	Sewer Revenue Bonds	16,000	172,000	_	_	_	_	_	_	_	
Dewey Street Reconstruction	Water Revenue Bonds	20,000	221,000	_	_	_	_	-	_	_	
Monroe Street Reconstruction	General Obligation	-	-	_	-	-	-	24,000	252,000	_	
Monroe Street Reconstruction	Sewer Revenue Bonds	-	-	_	_	_	_	6,000	65,000	-	
Monroe Street Reconstruction	Water Revenue Bonds	-	_	-	-	-	-	10,000	106,000	-	
W Lincoln Street Reconstruction	General Obligation	-	-	-	-	-	-	23,000	240,000	-	
W Lincoln Street Reconstruction	Sewer Revenue Bonds	_	_	-	_	_	_	9,000	93,000	_	
W Lincoln Street Reconstruction	Water Revenue Bonds	_	_	-	_	_	_	10,000	104,000	_	
Johnson Street Utilites & Resurfacing	General Obligation	_	_	-	_	_	_	20,000	216,000	_	
Johnson Street Utilites & Resurfacing	Sewer Revenue Bonds	_	_	-	_	_	_	7,000	70,000	_	
Johnson Street Utilites & Resurfacing	Water Revenue Bonds	_	_	-	_	_	_	9,000	97,000	_	
State Street Reconstruction	General Obligation	683,000	_	_	_	_	_	-	-	_	
State Street Reconstruction	Grants	225,000	_	_	-	_	_	-	_	_	
State Street Reconstruction	Grants	292,000	_	-	-	-	-	-	-		
Washington Street Reconstruction	General Obligation	526,000	_	_	_	_	_	_	_	_	
Washington Street Reconstruction	Sewer Revenue Bonds	147,000	_	_	_	-	_	_	_	_	
Washington Street Reconstruction	Water Revenue Bonds	170,700	_	_	_	-	_	_	_	_	
Washington Street Reconstruction	Grants	50,000	_	_	_	_	_	_	_	_	
Washington Street Reconstruction	Grants	51,300	_	_	_	_	_	_	_	_	
East Grove Street Utilities & Reconstruction	General Obligation	51,500	_	<u>-</u>	_	26,000	283,000	-	_	_	
East Grove Street Utilities & Reconstruction	General Obligation	_	_	_	_	22,000	233,000	_	_	_	
East Grove Street Utilities & Reconstruction	General Obligation	_	-	-	-	6,000	66,000	-	-	-	





Item	Project Funding	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
West Grove Street Utilities & Reconstruction	General Obligation	-	-	-	-	17,000	184,000	-	-	-	
West Grove Street Utilities & Reconstruction	General Obligation	-	-	-	-	6,000	65,000	-	-	-	
West Grove Street Utilities & Reconstruction	General Obligation	-	-	-	-	11,000	118,000	-	-	-	
Misc Intersection Improvements	General Obligation	-	-	500,000	-	-	-	-	-	-	
Joint Village/County Projects											
CTY MM South (S. Perry to Spring Street)	General Obligation	570,000	-	-	-	-	-	-	-	-	
CTY MM South (S. Perry to Spring Street)	Grants	392,000	-	-	-	-	-	-	-	-	
CTY MM South (S. Perry to Spring Street)	Sewer Revenue Bonds	110,000	-	-	-	-	-	-	-	-	
CTY MM South (S. Perry to Spring Street)	Water Revenue Bonds	540,000	-	-	-	-	-	-	-	-	
Wolfe Street/CTH MM	General Obligation	-	-	-	-	1,200,000	-	-	-	-	
Wolfe Street/CTH MM	Grants	-	-	-	-	1,200,000	-	-	-	-	
Wolfe Street/CTH MM	Water Revenue Bonds	-	-	-	75,000	-	-	-	-	-	
Jefferson Street - Ash to W Village Limits	General Obligation	-	-	-	-	-	-	15,000	542,000	-	
Jefferson Street - Ash to W Village Limits	Grants	-	-	-	-	-	-	-	542,000	-	
Stormwater Projects											
Lerner Lateral	General Obligation	-	730,000	-	-	-	-	-	-	-	
Cusick Parkway SW Improvements	General Obligation	-	-	400,000	-	-	-	-	-	-	
SWM Master Plan Update (Targeted)	General Obligation	100,000	-	-	-	-	-	-	-	-	
Facilities Projects											
Fiber Service - PD to 101 Alpine	General Obligation	-	-	-	-	-	1,000,000	-	-	-	
General Village Hall	Funds on hand	10,000	-	-	-	-	-	-	-	-	
General Village Hall	General Obligation	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,0
Public Works Shop Upgrades	General Obligation	25,000	-	-	-	-	-	-	-	-	
Public Works Garage Parking Lot Resurfacing	General Obligation	-	-	50,000	-	-	-	-	-	-	
Trail Projects											
Rotary Bike Trail Upgrades	General Obligation	-	-	-	430,000	-	-	-	-	-	
Rotary Bike Trail Upgrades	Grants	-	-	-	173,000	-	-	-	-	-	
Trail Maintenance & Replacement	General Obligation	-	225,000	-	-	225,000	-	-	225,000	-	
Westside Park to Dega Park	General Obligation	-	-	-	-	-	-	300,000	-	-	
Bike/Pedestrian Path Study	Funds on hand	20,000	-	-	-	-	-	-	-	-	
Bike/Pedestrian Path Study	Grants	56,000	-	-	-	-	-	-	-	-	
Public Works Equipment											
Misc PW Equipment	General Obligation	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,00
Mechanic Code Reader	General Obligation	11,000	-	-	-	-	-	-	-	-	
1996 Dump Truck & Plow	General Obligation	203,000	-	-	-	-	-	-	-	-	
1996 Dump Truck & Plow	Sale Proceeds	40,000	-	-	-	-	-	-	-	-	
2006 Dump Truck & Plow	General Obligation	-	-	-	210,000	-	-	-	-	-	
2006 Dump Truck & Plow	Sale Proceeds	-	-	-	40,000	-	-	-	-	-	
2009 Dump Truck & Plow	General Obligation	-	-	-	-	-	210,000	-	-	-	
2009 Dump Truck & Plow	Sale Proceeds	-	-	-	-	-	40,000	-	-	-	
2015 Dump Truck & Plow	General Obligation	-	-	-	-	-	-	-	-	-	210,0
2015 Dump Truck & Plow	Sale Proceeds	-	-	-	-	-	-	-	-	-	40,0
2007 F550 Flatbed & Plow	General Obligation	125,000	_	_	-	_	_	-	-	-	





tem	Project Funding	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
2011 F550 Flatbed (no plow)	General Obligation	-	-	-	-	75,000	-	-	-	-	
2017 F550 Flatbed (no plow)	General Obligation	-	-	-	-	-	-	-	-	-	75,000
2017 F550 Flatbed (no plow)	General Obligation	-	-	-	-	-	-	-	-	-	75,000
1996 F250 4WD Pickup Truck	General Obligation	-	-	60,000	-	-	-	-	-	-	
2007 F250 Water Utility Truck	Water Revenue Bonds	-	-	-	60,000	-	-	-	-	-	
2012 F250 and Plow	General Obligation	-	60,000	-	-	-	-	-	-	-	
2004 F150 Park Pickup Truck	General Obligation	-	60,000	-	-	-	-	-	-	-	
2000 F250 Park Pickup Truck	General Obligation	-	75,000	-	-	-	-	-	-	-	
2012 F250 and Plow for WWTP	Sewer Revenue Bonds	-	-	-	75,000	-	-	-	-	-	
New F250 PU Truck for WWTP	Sewer Revenue Bonds	60,000	-	-	-	-	-	-	-	-	
2008 F250 PW Pickup and Plow	General Obligation	-	-	75,000	-	-	-	-	-	-	
Equipment - 2007 Taurus	General Obligation	-	-	-	-	60,000	-	-	-	-	
Used Light Duty Bucket Truck	General Obligation	-	-	30,000	-	-	-	-	-	-	
Used Bucket Truck	General Obligation	-	-	-	-	-	-	30,000	-	-	
Replace 08 JD Backhoe & Appurtenances	General Obligation	60,000	-	-	-	-	-	-	-	-	
Replace 08 JD Backhoe & Appurtenances	Water Revenue Bonds	90,000	-	-	-	-	-	-	-	-	
Skid Loader Appurtenances	General Obligation	20,000	-	-	-	-	-	-	-	-	
2005 Vermeer Wood Chipper	General Obligation	-	-	-	-	-	68,000	-	-	-	
2011 Vermeer Wood Chipper	General Obligation	-	-	-	-	-	-	-	-	-	68,00
Compact Vibratory Roller	General Obligation	25,000	-	-	-	-	-	_	-	-	
2000 Mobile Generator	Sewer Revenue Bonds	-	20,000	-	-	-	-	-	-	-	
2001 Mobile Generator	Sewer Revenue Bonds	_	20,000	-	-	-	-	_	-	-	
2013 Toolcat	General Obligation	_	55,000	-	5,000	-	5,000	_	5,000	-	5,00
2002 JD Tractor & Wing Mower	General Obligation	_	, -	-	-	80,000	, -	_	, -	-	,
JD F-1585 Mower #1	General Obligation	_	35,000	-	-	· -	-	35,000	-	-	
JD F-1585 Mower #2	General Obligation	_	, -	_	_	35,000	_	, -	_	_	35,00
SCAG WWTP Mower	Sewer Revenue Bonds	_	_	_	_	· -	_	15,000	_	_	•
SCAG Parks Mower	General Obligation	_	-	15,000	-	-	-	-	-	-	
Cemetery Mower	General Obligation	_	-	-	_	_	_	15,000	_	_	
ibrary											
New Library Building Project (Final Installment of	General Obligation	3,600,000	-	-	-	-	-	_	-	-	
Self-Checkout Machines	General Obligation	_	-	-	-	-	-	_	30,480	-	
Automated Materials Handling (AMH) system	General Obligation	_	-	-	-	-	-	_	127,310	-	
arks									,		
Five Year Parks Plan Update	Funds on hand	30,000	_	_	_	_	_	_	_	-	
Five Year Parks Plan Update	General Obligation	_	_	_	_	_	30,000	_	-	-	
Jaycee Park West Redevelopment Project - Phase	General Obligation	2,500,000	_	_	_	_	-	_	_	-	
Oak Street Tennis / Pickleball Court Reconstructio	General Obligation		72,500	_	_	_	_	-	-	_	
Oak Street Tennis / Pickleball Court Reconstructio	Grants	_	67,500	_	_	_	_	-	_	_	
Dog Park Improvements	General Obligation	10,000	-	_	_	_	_	_	_	_	
Master planning contiguous west side park prope	General Obligation	10,000	30,000	_	_	<u>-</u>	-	-	<u>-</u>	<u>-</u>	
West side parks major improvement project	General Obligation	_	-	500,000	4,000,000	_	- -	-	- -	_	
Master planning Kiser Firemen's Park	General Obligation		_	300,000	-,000,000	30,000	-	_	_	_	





tem	Project Funding	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
General park capital expenditures, projects, upgra	Funds on hand	20,000	-	-	-	-	-	-	-	-	
General park capital expenditures, projects, upgra	General Obligation	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,00
Planning											
Comprehensive Plan 2024-2034	General Obligation	90,000	-	-	-	-	-	-	-	-	
nformation Technology											
Computer / IT Equipment Replacement	General Obligation	30,000	23,000	23,000	25,000	30,000	35,000	35,000	23,000	23,000	30,000
Server Replacement	General Obligation	-	-	-	30,000	-	-	-	-	45,000	
Network Equipment Replacement	General Obligation	-	-	-	-	-	-	-	15,000	-	
Senior Center											
Senior Center Major Maintenance & Equipment P	Funds on hand	20,000	-	-	-	-	-	-	-	-	
Senior Center Major Maintenance & Equipment P	General Obligation	-	20,000	20,000	20,000	5,000	5,000	5,000	5,000	5,000	5,000
New Senior Center Facility	General Obligation	200,000	1,500,000	3,000,000	3,000,000	-	-	-	-	-	
Police Department											
Squad Replacements	General Obligation	60,000	120,000	65,000	65,000	130,000	70,000	70,000	140,000	70,000	75,000
Taser Purchase Program	General Obligation	-	13,500	13,500	13,500	13,500	14,000	14,000	14,000	14,000	14,000
Taser Purchase Program	Funds on hand	13,500	-	-	-	-	-	-	-	-	
Handgun Replacement	General Obligation	-	6,600	-	-	-	-	-	-	7,500	
Handheld Lidar Unit	General Obligation	-	2,800	-	-	-	-	3,000	3,100	3,200	
Raptor In-Car Radar Unit (K9)	General Obligation	-	-	4,000	-	-	-	-	-	-	
Trauma Plates in Squads (replace every 5 years)	General Obligation	-	-	-	-	6,000	-	-	-	-	6,50
AEDS	Grants	18,101	-	-	-	-	-	-	-	-	18,10
Replace old squad radios	General Obligation	-	6,000	6,100	6,200	-	-	-	-	-	
Replace old squad radios	Funds on hand	5,600	-	-	-	-	-	-	-	-	
Squad Cameras	General Obligation	-	-	-	11,316	11,316	11,316	11,316	11,316	11,316	11,31
Speed Trailer	General Obligation	-	-	7,500	-	-	-	-	-	-	8,000
Speed Sign (Portable)	General Obligation	-	-	-	-	3,300	-	-	-	-	
Portable Radio Replacement	General Obligation	-	-	4,500	4,500	-	4,700	4,700	-	-	
Aerco Boiler	General Obligation	47,225	-	-	-	-	-	-	-	-	
Exterior PD Doors Upgrade to Strike Locks	General Obligation	-	-	-	4,000	-	4,500	4,500	-	-	
Replace failing heat tape by Chief's door	General Obligation	-	-	8,000	-	-	-	_	-	-	
On Air System (Door Access)	General Obligation	-	-	5,000	-	-	-	-	-	-	
Sprinkler Service Proposal	General Obligation	-	-	-	34,000	-	-	-	-	-	
Window replacement	General Obligation	-	-	-	-	-	-	30,000	-	-	
Carpet replacement	General Obligation	_	-	-	-	-	-	-	-	30,000	
Garage Door and Track Replacements	General Obligation	-	-	-	-	-	6,000	-	-	-	
inance Department	<u> </u>						•				
Caselle Software Upgrade	General Obligation	_	-	40,000	-	-	-	-	-	-	
Caselle Software Upgrade	Funds on hand	_	-	30,000	-	-	-	-	-	-	
Caselle Software Upgrade	Funds on hand	_	-	30,000	-	-	-	-	-	-	
Clerk Department				•							
Electronic Poll Books / Badger Books	General Obligation	40,000	-	-	-	-	-	-	-	-	
New website / agenda/packet/ordinance manage	General Obligation	75,000	-	-	-	-	-	-	_	-	
Voting Booths	General Obligation		10,000	_	_	_	_	_	_	_	





tem	Project Funding	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Election Management Software	General Obligation	-	20,000	-	-	-	-	-	-	-	
HR Management Software Upgrades	General Obligation	-	-	40,000	-	-	-	-	-	-	
Document Management Software (Record Retent	General Obligation	-	-	-	-	40,000	-	-	-	-	
Updated &/or New Phone System	General Obligation	-	-	-	-	-	-	-	-	-	50,0
Itility (Water/Sewer) Equipment and Supplies											
3/4" Meters and Transponders (Water)	Water Revenue Bonds	150,000	165,000	35,000	37,000	39,000	41,000	43,000	45,000	47,000	49,0
Water Utility Tools (Water)	Water Revenue Bonds	7,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,0
Gravity Belt Thickener Feed Pump Replacement (S	Sewer Revenue Bonds	20,000	-	-	-	-	-	-	-	-	
Vater & Sewer Utility Projects											
Highway 138 Corridor Utilities	Water Revenue Bonds	-	500,000	500,000	-	-	-	-	-	-	
Highway 138 Corridor Utilities	Sewer Revenue Bonds	-	750,000	750,000	-	-	-	-	-	-	
Well #6 Well House & Booster Station	Water Revenue Bonds	50,000	1,300,000	-	-	-	-	-	-	-	
Well #6 Well House & Booster Station	Developer funding	-	200,000	-	-	-	-	-	-	-	
Elevated Tower Primary Pressure Zone	Water Revenue Bonds	-	-	-	165,000	1,650,000	-	-	-	-	
Sewer I/I Elimination Program	Sewer Revenue Bonds	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,0
WWTP Phase 1 Improvements	Sewer Revenue Bonds	725,000	6,375,000	5,500,000	-	-	-	-	-	-	,
Netherwood Wtr Mn - Alpine to FWD Devmt	Water Revenue Bonds	-	-	-	455,000	-	-	-	-	-	
Richards Road Pump Station Reconstruction	Sewer Revenue Bonds	50,000	950,000	-	-	-	_	_	_	_	
Well #4 Rehabilitation	Water Revenue Bonds	, , , , , , , , , , , , , , , , , , ,	, -	-	500,000	_	_	_	_	_	
Well #5 Rehabilitation	Water Revenue Bonds	-	_	-	-	_	500,000	_	_	_	
Well #3 Electrical Rehabilitation	Water Revenue Bonds	-	300,000	-	_	-	, -	_	_	_	
ire District			,								
Mobile Radio Upgrades	General Obligation	91,000	_	-	_	_	_	_	_	_	
Extrication Tools	General Obligation	61,750	-	-	_	_	_	_	_	-	
Building Updates	General Obligation	13,000	-	-	_	_	_	_	_	-	
Extractor (turnout gear)	General Obligation	11,700	-	-	_	-	_	-	-	-	
Squad 6	General Obligation	, , , , , , , , , , , , , , , , , , ,	260,000	-	_	_	_	_	_	_	
Enclosed Trailer	General Obligation	_	13,000	-	_	_	_	_	_	-	
Update Kitchen	General Obligation	_	52,000	-	_	_	_	_	_	-	
Building Updates	General Obligation	_	13,000	_	_	_	-	-	-	-	
Rescue 69	General Obligation	_		243,750	_	_	_	_	_	-	
Building Updates	General Obligation	_	_	13,000	_	_	-	-	-	-	
Car 1	General Obligation	_	_		45,500	_	-	-	-	-	
Zoll Monitors	General Obligation	_	_	_	65,000	_	-	-	-	-	
Cad Computers/Tablets/Pagers	General Obligation	_	_	_	58,500	_	-	-	-	-	
Building Updates	General Obligation	_	_	_	13,000	_	_	-	-	-	
New Building	General Obligation	_	-	-	,	7,800,000	-	_	_	-	
Building Updates	General Obligation	_	_	_	_	13,000	-	_	_	_	
Ladder Truck (1st half)	General Obligation	_	_	_	_	-	487,500	_	_	_	
AED's	General Obligation	_	_	_	_	_	13,000	_	_	_	
ATV	General Obligation	_	_	_	_	_	13,000	_	_	_	
Building Updates	General Obligation	_	_	_	_	_	13,000	_	_	_	
Ladder Truck (2nd half)	General Obligation						13,000	487,500			





Item	Project Funding	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Brush 1	General Obligation	-	-	-	-	-	-	52,000	-	-	-
Building Updates	General Obligation	-	-	_	-	-	-	13,000	-	-	-
Engine 1	General Obligation	-	-	-	-	-	-	-	487,500	-	-
Building Updates	General Obligation	-	-	-	-	-	-	-	13,000	-	-
Rescue 68	General Obligation	-	-	-	-	-	-	-	-	227,500	-
Portable Radios	General Obligation	-	-	-	-	-	-	-	-	130,000	-
Building Updates	General Obligation	-	-	-	-	-	-	-	-	13,000	-
Engine 2	General Obligation	-	-	-	-	-	-	-	-	-	520,000
Building Updates	General Obligation	-	-	-	-	-	-	-	-	-	13,000
Total Capital Projects		12.875.876	17.830.900	15.650.350	11.210.516	15.931.116	3.675.016	1.456.016	4.601.706	781.516	1.462.917



Levy Impact Summary and Levy Lin

		2021	2022	2023		2024		2025
	A	ACTUAL	BUDGET	ACTUAL	P	PROJECTED	Р	ROJECTED
FUNDS								_
General Fund (Fund 100)	\$	4,602,217	\$ 4,732,991	\$ 4,859,023	\$	4,956,556	\$	5,056,039
Sick Leave		8,000	10,000	10,000		10,000		10,000
Library Operating		689,244	716,138	734,559		749,250		764,235
TID #3 - Debt Service		166,405	131,943	153,720		153,444		164,342
TID #4 - Debt Service		115,735	146,892	206,516		126,516		69,164
TID #5 - Debt Service		67,928	97,432	25,402		12,600		-
Debt Service - Existing		1,154,214	1,794,628	2,650,991		2,159,311		2,086,297
New Debt Service		-	-	-		1,145,080		1,672,402
TOTAL LEVY	\$	6,803,743	\$ 7,630,024	\$ 8,640,211	\$	9,312,757	\$	9,822,478
Percentage Change from Prior Year			12.14%	13.24%		7.78%		5.47%

Form			2020 Tax /	2021 Tax /	2022 Tax /	2023 Tax /	2024 Tax /
SL-202m	Muncipal Levy Limit Worksheet		2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Section A:	Determination Of Allowable Levy Limit						
1	Actual levy (not including tax increment)		\$ 6,588,908	\$ 6,803,743	\$ 7,630,024	\$ 8,640,211	\$ 9,312,757
1	Actual levy (flot including tax increment)	Prior Year Personal Prop aid	7,611	4,676	7,611	7,611	7,611
3	Exclude levy for new general obligation debt authorized after	er July 1, 2005	1,401,321	1,504,278	2,167,156	3,036,629	3,596,951
4	Adjusted actual levy		5,195,198	5,304,141	5,470,479	5,611,193	5,723,417
	Net new construction % + terminated TID % applied to	Net New Const	2.097%	3.136%	2.572%	2.000%	2.000%
6	adjusted actual levy	Terminated TID	0.000%	0.000%	0.000%	0.000%	0.000%
	adjusted actual levy		5,304,141	5,470,479	5,611,193	5,723,417	5,837,885
7	Greater of Line 5 or Line 6		5,304,141	5,470,479	5,611,193	5,723,417	5,837,885
8		Personal Prop aid	4,676	7,611	7,611	7,611	7,611
	Levy limit before adjustments less personal property aid		5,299,465	5,462,868	5,603,582	5,715,806	5,830,274
9	Total adjustments from Sec D, Line S		1,504,278	2,167,156	3,036,629	3,596,951	3,992,204
10	Allowable Levy		6,803,743	7,630,024	8,640,211	9,312,757	9,822,478
	Actual Levy		6,803,743	7,630,024	8,640,211	9,312,757	9,822,478
	Maximum levy limit without abated debt			7,257,496	8,254,573	9,020,197	9,588,972
	Maximum levy limit with abated debt			8,554,854	9,511,888	10,275,890	10,829,376
	Abated debt available - All			1,297,358	1,257,315	1,255,693	1,240,404
	Abated debt available - TIDS			828,510	797,384	806,012	815,491
	Abated debt used (Green highlight = allowable, Red high	light = abated debt used > TID					
	amount available)			372,528	385,638	292,560	233,506



nit

	2026		2027		2028	2029	2030		2031	2032
F	PROJECTED	F	PROJECTED		PROJECTED	 PROJECTED	 PROJECTED		PROJECTED	 PROJECTED
\$	5,157,512	\$	5,261,015	\$	5,366,588	\$ 5,474,272	\$ 5,584,109	\$	5,696,143	\$ 5,810,418
	10,000		10,000		10,000	10,000	10,000		10,000	10,000
	779,520		795,110		811,012	827,232	843,777		860,653	877,866
	169,384		126,560		135,634	-	-		-	-
	67,196		49,909		48,438	26,442	-		-	-
	-		-		-	-	-		-	-
	1,980,202		1,914,943		1,924,806	1,851,823	1,731,298		1,656,467	1,465,673
	2,265,875		3,224,878		3,738,392	4,086,678	4,348,684		4,548,111	4,679,994
\$	10,429,688	\$	11,382,415	\$	12,034,870	\$ 12,276,447	\$ 12,517,868	\$	12,771,374	\$ 12,843,951
	6.18%		9.13%		5.73%	2.01%	1.97%		2.03%	0.57%
	2025 Tax /	2	2026 Tax /		2027 Tax /	2028 Tax /	2029 Tax /		2030 Tax /	2031 Tax /
	026 Budget		027 Budget	2	2028 Budget	029 Budget	030 Budget		2031 Budget	032 Budget
					_				_	-
\$	9,822,478	\$	10,429,688	\$	11,382,415	\$ 12,034,870	\$ 12,276,447	\$	12,517,868	\$ 12,771,374
	7,611		7,611	-	7,611	7,611	7,611	-	7,611	7,611
	3,992,204		4,482,656		5,316,290	5,847,270	5,964,943		6,079,982	6,204,578
	5,837,885		5,954,643		6,073,736	6,195,211	6,319,115		6,445,497	6,574,407
	2.000%		2.000%		2.000%	2.000%	2.000%		2.000%	2.000%
	0.000%		0.000%		0.000%	0.000%	0.000%		0.000%	0.000%
	5,954,643		6,073,736		6,195,211	6,319,115	6,445,497		6,574,407	6,705,895
	5,954,643		6,073,736		6,195,211	6,319,115	6,445,497		6,574,407	6,705,895
	7,611		7,611		7,611	7,611	7,611		7,611	7,611
	5,947,032		6,066,125		6,187,600	6,311,504	6,437,886		6,566,796	6,698,284
	4,482,656		5,316,290		5,847,270	5,964,943	6,079,982		6,204,578	6,145,667
	10,429,688		11,382,415		12,034,870	12,276,447	12,517,868		12,771,374	12,843,951
	10,429,688		11,382,415		12,034,870	12,276,447	12,517,868		12,771,374	12,843,951
	10,193,108		11,205,946		11,850,798	12,250,005	12,517,868		12,771,374	12,843,951
	11,437,216		12,333,118		12,952,352	13,000,440	13,201,410		13,408,101	13,517,932
	1,244,108		1,127,171		1,101,554	750,434	683,542		636,727	673,981
	818,951		736,940		765,448	516,153	454,611		477,246	518,050
	236,580		176,469		184,072	26,442	-		-	-

Village of Oregon, Wisconsin

Tax Increment District #3

Tax Increment Projection Worksheet

Type of District
District Creation Date
Valuation Date
Max Life (Years)
Expenditure Period/Termination
Revenue Periods/Final Year
Extension Eligibility/Years
Recipient District

Blighte	ed Area
August :	16, 2005
Jan 1,	2005
2	7
22	8/16/2027
27	2033
Yes	6
Y	es

Base Value
Appreciation Factor
Base Tax Rate
Rate Adjustment Factor

15,880,800 1.00% \$19.63 0.00%

Tax Exempt Discount Rate
Taxable Discount Rate

3.50%

	Construction Year	Value Added	Valuation Year	Inflation Increment	Total Increment	Revenue Year	Tax Rate	Tax Increment
15	2019	-35,600	2020	0	10,002,400	2021	\$20.21	202,117
16	2020	243,100	2021	0	10,245,500	2022	\$19.63	201,110
17	2021	102,300	2022	0	10,347,800	2023	\$19.63	203,118
18	2022	0	2023	103,478	10,451,278	2024	\$19.63	205,150
19	2023	0	2024	104,513	10,555,791	2025	\$19.63	207,201
20	2024	0	2025	105,558	10,661,349	2026	\$19.63	209,273
21	2025	0	2026	106,613	10,767,962	2027	\$19.63	211,366
22	2026	0	2027	107,680	10,875,642	2028	\$19.63	213,479
23	2027	0	2028	108,756	10,984,398	2029	\$19.63	215,614
24	2028	0	2029	109,844	11,094,242	2030	\$19.63	217,770
25	2029	0	2030	110,942	11,205,185	2031	\$19.63	219,948
26	2030	0	2031	112,052	11,317,236	2032	\$19.63	222,148
27	2031	0	2032	113,172	11,430,409	2033	\$19.63	224,369
28	2032	0	2033	114,304	11,544,713	2034	\$19.63	226,613
29	2033	0	2034	115,447	11,660,160	2035	\$19.63	228,879
30	2034	0	2035	116,602	11,776,762	2036	\$19.63	231,168
31	2035	0	2036	117,768	11,894,529	2037	\$19.63	233,479
32	2036	0	2037	118,945	12,013,475	2038	\$19.63	235,814
33	2037	0	2038	120,135	12,133,609	2039	\$19.63	238,172

Totals - Revenue Years (2021 - 2039)

345,400

1,785,809

Future Value of Increment

3,944,671

Notes:

Denotes potential TID life extension as per current Statutes



Village of Oregon, Wisconsin

Tax Increment District #3

Cash Flow Projection

	Projected Revenues														Bala	nces			
		Interest			Transfer In							Danaumant						Louis	
	Tax	Interest Earnings/	Carman			Internal	Total			Total Debt	Drof	Repayment of Levy		Total			Dringing	Levy	
		(Cost)	Gorman Guarantee	Tax Levy	From Water	Intergov. Revenue	Revenues	Total	Total	Service	Prof. Services		Admin.	Expenditures	Ammunal	Cumulative	Principal Outstanding	Support to be Repaid	
2021	Increments 202,117	97	1,098,830	Support 166,405	7,881	17,020	1,492,350	1,380,000	108,030	1,488,030	1,833	Support	150	1,490,013	Annual 2,337	122,998	2,465,000	2,090,726	2021
	,		1,090,030	,	,		, ,		,						,	,		, ,	
2022	201,110	615		131,943	7,800	9,475	350,943	340,000	54,750	394,750	3,000		150	397,900	(46,957)	76,041	2,125,000	2,222,669	2022
2023	203,118	380		159,701	7,800	9,475	380,474	335,000	45,094	380,094	3,000		150	383,244	(2,770)	73,270	1,790,000	2,382,370	2023
2024	205,150	366		159,484	7,800	9,475	382,275	345,000	36,909	381,909	3,000		150	385,059	(2,784)	70,487	1,445,000	2,541,854	2024
2025	207,201	352		170,443	7,800	9,475	395,271	365,000	29,919	394,919	3,000		150	398,069	(2,798)	67,688	1,080,000	2,712,297	2025
2026	209,273	338		175,546	7,800	9,475	402,432	380,000	22,094	402,094	3,000		150	405,244	(2,812)	64,876	700,000	2,887,843	2026
2027	211,366	324		132,784		9,475	353,949	340,000	13,625	353,625	3,000		150	356,775	(2,826)	62,050	360,000	3,020,627	2027
2028	213,479	310		141,921		9,475	365,185	360,000	4,875	364,875	3,000	59,210	150	427,235	(62,050)	0	0	3,103,338	2028
2029	215,614	0				9,475	225,089	0	0	0	3,000	221,939	150	225,089	0	0	0	2,881,399	2029
2030	217,770	0				9,475	227,245	0	0	0	3,000	224,095	150	227,245	0	0	0	2,657,304	2030
2031	219,948	0				9,475	229,423	0	0	0	3,000	226,273	150	229,423	0	0	0	2,431,031	2031
2032	222,148	0				9,475	231,623	0	0	0	3,000	228,473	150	231,623	0	0	0	2,202,558	2032
2033	224,369	0				9,475	233,844	0	0	0	3,000	230,694	150	233,844	0	0	0	1,971,864	2033
2034	226,613	0				9,475	236,088	0	0	0	3,000	232,938	150	236,088	0	0	0	1,738,926	2034
2035	228,879	0				9,475	238,354	0	0	0	3,000	235,204	150	238,354	0	0	0	1,503,722	2035
2036	231,168	0				9,475	240,643	0	0	0	3,000	237,493	150	240,643	0	0	0	1,266,229	2036
2037	233,479	0				9,475	242,954	0	0	0	3,000	239,804	150	242,954	0	0	0	1,026,425	2037
2038	235,814	0				9,475	245,289	0	0	0	3,000	242,139	150	245,289	0	0	0	784,286	2038
2039	238,172	0				9,475	247,647	0	0	0	10,000	237,497	150	247,647	0	0	0	546,789	2039
Total																			Total
(2022 -2039)	3,944,671	2,685	0	1,071,822	39,000	170,550	5,228,728	2,465,000	207,266	2,672,266	61,000	2,615,759	2,700	5,351,725					(2022 -2039)

Notes:

Per 2020 audit

Projected TID Closure

Denotes potential extension of TID by 6 years per current Statutes

- TID 5 is an overlay district of TID 3



Village of Oregon, Wisconsin

Tax Increment District #4

Tax Increment Projection Worksheet

Type of District
District Creation Date
Valuation Date
Max Life (Years)
Expenditure Period/Termination
Revenue Periods/Final Year
Recipient District

Rehabi	litation							
Septembe	r 15, 2008							
Jan 1,	2008							
2	7							
22	9/15/2030							
27	2042							
Ye	es							

Base Value Appreciation Factor Base Tax Rate Rate Adjustment Factor 12,818,100 0.00% \$19.63 0.00%

	Construction Year	Value Added	Valuation Year	Inflation Increment	Total Increment	Revenue Year	Tax Rate	Tax Increment
12	2019	2,433,500	2020	0	4,762,900	2021	\$20.21	96,244
13	2020	2,065,500	2021	0	6,828,400	2022	\$19.63	134,036
14	2021	8,862,900	2022	0	15,691,300	2023	\$19.63	308,007
15	2022	10,714,042	2023	0	26,405,342	2024	\$19.63	518,315
16	2023	3,688,647	2024	0	30,093,989	2025	\$19.63	590,720
17	2024	0	2025	0	30,093,989	2026	\$19.63	590,720
18	2025	0	2026	0	30,093,989	2027	\$19.63	590,720
19	2026	0	2027	0	30,093,989	2028	\$19.63	590,720
20	2027	0	2028	0	30,093,989	2029	\$19.63	590,720
21	2028	0	2029	0	30,093,989	2030	\$19.63	590,720
22	2029	0	2030	0	30,093,989	2031	\$19.63	590,720
23	2030	0	2031	0	30,093,989	2032	\$19.63	590,720
24	2031	0	2032	0	30,093,989	2033	\$19.63	590,720
25	2032	0	2033	0	30,093,989	2034	\$19.63	590,720
26	2033	0	2034	0	30,093,989	2035	\$19.63	590,720
27	2034	0	2035	0	30,093,989	2036	\$19.63	590,720
28	2035	0	2036	0	30,093,989	2037	\$19.63	590,720
29	2036	0	2037	0	30,093,989	2038	\$19.63	590,720
30	2037	0	2038	0	30,093,989	2039	\$19.63	590,720
31	2038	0	2039	0	30,093,989	2040	\$19.63	590,720
32	2039	0	2040	0	30,093,989	2041	\$19.63	590,720
33	2040	0	2041	0	30,093,989	2042	\$19.63	590,720
	als - Revenue (2022 - 2042)	25,331,089		0		Future '	Value of Increment	11,593,318

Notes:

Actual results will vary depending on development, inflation of overall tax rates.



Village of Oregon, Wisconsin Tax Increment District #4 Cash Flow Projection **Projected Expenditures** Repay. of Advance Advance Interest Transfer from Transfer **Total Debt Service** from Total Tax Earnings/ Intergov. In/Misc General From Water Rond Total Prof Development General Principal Advance From Year Increments Revenue Fund Proceeds Revenues Principal Interest Total Incentives¹ Services Capital Incentives Fund Admin. Expenditures Annual Cumulative Outstanding General Fund Year / Sewer revenue 2021 96,244 3,879 3,829 20,000 115,735 4,520 766,304 96,715 43,949 140,664 88,409 8,988 12,245 55,000 33,646 338,952 427,352 770,016 9,499,672 291,982 2021 2022 134,036 3,850 3,932 146,892 4,500 293,210 122,584 52,887 175,471 110,125 481,505 15,000 782,101 (488,891) 281,125 9,266,963 438,874 2022 2023 308.007 1.406 3.932 275.360 4.500 593,205 118 487 45.834 164.321 423,546 15.000 602.867 (9,662)271.463 8.724.930 714.234 2023 2024 518,315 1,357 3,932 127,158 4,500 655,262 129,378 41,968 171,346 478,627 15,000 664,973 (9,711)261,752 8,116,925 841,392 2024 2025 590,720 1,309 3,932 79,243 4,500 679,704 135,402 37,732 173,134 501,329 15,000 689,463 251,993 7,480,194 920,635 2025 242,185 2026 77,385 677,797 33,403 502,784 15,000 (9,808)590,720 1,260 3,932 4,500 136,418 169,821 687,605 6,840,992 998,020 2026 2027 590,720 1,211 3,932 60,209 656,072 117,475 29,209 146,684 504,245 15,000 665,929 (9,857)232,328 6,219,272 1,058,229 2027 2028 590,720 1,162 3,932 58,849 654,663 118,536 25,322 143,858 505,711 15,000 664,569 (9,906)222,422 5,595,025 1,117,078 2028 2029 590,720 212,466 2029 1,112 3,932 36,965 632,729 119,715 21,643 141,358 486,327 15,000 642,685 (9,956)4,988,983 1,154,043 400,435 2030 590,720 1,062 3,932 595,714 80,904 18,555 99,459 293,286 15,000 808,180 4,507,644 860,757 2030 2031 590,720 0 3.932 594,652 57.140 15.828 72.968 387.931 118.753 15.000 594.652 0 0 4,062,573 742.004 2031 2032 3,932 58,401 13,941 317,526 189,784 2032 590,720 594.652 72.342 15.000 594.652 3.686.646 552,220 2033 590,720 3,932 594,652 59,762 12,081 319,020 188,789 15,000 594,652 3,307,864 363,431 2033 590,720 594,652 61,152 71,342 320,521 175,642 2034 2034 0 3,932 10.190 187,789 15,000 594,652 0 0 2,926,191 2035 62,598 322.026 15.000 583,510 11.142 11.142 2.541.567 2035 590,720 3.932 594.652 8.244 70.842 175.642 2036 590.720 56 3.932 594,708 64.093 6.249 70.342 323.538 15.000 408.880 185.828 196.970 2.153.936 2036 0 2037 2037 985 3,932 65,666 4,177 69,843 325,054 15,000 409,897 185,740 382,710 1,763,216 590,720 595,637 2038 590,720 1,914 3,932 596,566 25,000 2,050 27,050 326,577 15,000 368,627 227,939 610,649 1,411,639 2038 2039 590,720 3,053 3,932 597,705 30,000 1,500 31,500 328,104 15,000 374,604 223,101 833,750 1,053,535 2039 0 2040 590,720 4,169 3,932 598,821 30,000 30,900 329,637 25,000 385,537 213,284 1,047,034 693,898 2040 900 2041 590.720 5.235 3.932 599.887 30.000 331,177 361,477 1.285.444 332.721 2041 300 30,300 238,410 590,720 6,427 3,932 601,079 332,721 332,721 268,358 1,553,802 2042 2042 Total Total (2022 -2042) (2022 -2042) 11.593.318 35.568 82.572 862.061 22,500 0 12,596,019 1.622.711 382.013 2.004.724 7.876.961 0 481,505 0 1,154,043 295,000 11.812.233



Village of Oregon

Tax Increment District #5

Tax Increment Projection Worksheet

Type of District
Creation Date
Valuation Date
Max Life (Years)
Expenditure Periods/Termination
Revenue Periods/Final Year
Extension Eligibility/Years
Recipient District

Rehabilitation				
August 7, 2017				
Jan 1, 2017				
27				
22	8/7/2039			
27	2045			
Yes	3			
Yes				

Base Value Appreciation Factor Base Tax Rate Rate Adjustment Factor 53,696,700 1.00% \$19.63 0.00%

Tax Exempt Discount Rate Taxable Discount Rate 4.00% 5.50%

	Construction			Inflation	Total			
	Year	Value Added	Valuation Year	Increment	Increment	Revenue Year	Tax Rate	Tax Increment
3	2019	2,518,300	2020	0	9,731,800	2021	\$20.21	196,649
4	2020	6,502,900	2021	0	16,234,700	2022	\$19.63	318,673
5	2021	10,043,500	2022	0	26,278,200	2023	\$19.63	515,818
6	2022	0	2023	799,749	27,077,949	2024	\$19.63	531,517
7	2023	8,406,150	2024	807,746	36,291,845	2025	\$19.63	712,378
8	2024	0	2025	899,885	37,191,731	2026	\$19.63	730,042
9	2025	0	2026	908,884	38,100,615	2027	\$19.63	747,882
10	2026	0	2027	917,973	39,018,588	2028	\$19.63	765,901
11	2027	0	2028	927,153	39,945,741	2029	\$19.63	784,101
12	2028	0	2029	936,424	40,882,166	2030	\$19.63	802,482
13	2029	0	2030	945,789	41,827,954	2031	\$19.63	821,047
14	2030	0	2031	955,247	42,783,201	2032	\$19.63	839,797
15	2031	0	2032	964,799	43,748,000	2033	\$19.63	858,736
16	2032	0	2033	974,447	44,722,447	2034	\$19.63	877,863
17	2033	0	2034	984,191	45,706,638	2035	\$19.63	897,182
18	2034	0	2035	994,033	46,700,672	2036	\$19.63	916,694
19	2035	0	2036	1,003,974	47,704,645	2037	\$19.63	936,401
20	2036	0	2037	1,014,013	48,718,659	2038	\$19.63	956,305
21	2037	0	2038	1,024,154	49,742,813	2039	\$19.63	976,409
22	2038	0	2039	1,034,395	50,777,208	2040	\$19.63	996,713
23	2039	0	2040	1,044,739	51,821,947	2041	\$19.63	1,017,220
24	2040	0	2041	1,055,186	52,877,133	2042	\$19.63	1,037,933
25	2041	0	2042	1,065,738	53,942,872	2043	\$19.63	1,058,852
26	2042	0	2043	1,076,396	55,019,267	2044	\$19.63	1,079,981
27	2043	0	2044	1,087,160	56,106,427	2045	\$19.63	1,101,321
	als - Revenue							
Years	s (2022 - 2045)	24,952,550		21,422,077		Future \	Value of Increment	20,281,248

Notes:

Actual results will vary depending on development, inflation of overall tax rates.



Village of Oregon

Tax Increment District #5

Cash Flow Projection

		Proje	ected Revenu	ies						Projected Exp	enditures						Bala	nces		
				Advance			Debt Service						Repay. of Advance							
		Interest		from					Developer	Debt			from							
	Tax	Earnings/	Debt	General	Total	Total	Total	Total Debt	Grants /	Issuance		Prof.	General		Total			Principal	Advance From	1
Year	Increments	(Cost)	Proceeds	Fund	Revenues	Principal	Interest	Service	MRO	Costs	Capital	Services	Fund	Admin.	Expenditures	Annual	Cumulative	Outstanding	General Fund	Year
2021	196,649	2,936	1,690,506	67,928	1,958,019	50,000	57,178	107,178	113,095	27,206	1,782,865	24,471		28,327	2,083,142	(125,123)	(223,513)	3,926,422	180,913	2021
2022	318,673	(2,235)		52,572	369,010	165,000	94,377	259,377	111,868					35,000	406,245	(37,235)	(260,748)	4,835,962	233,485	2022
2023	515,818	(2,607)			513,211	175,000	79,057	254,057	113,528					35,000	402,585	110,626	(150,122)	4,578,347	233,485	2023
2024	531,517	(1,501)			530,016	180,000	73,845	253,845	115,210					35,000	404,055	125,961	(24,161)	4,309,972	233,485	2024
2025	712,378	508	310,000		1,022,886	180,000	68,527	248,527	180,898	9,300	300,000		225,000	35,000	998,725	24,161	0	3,971,395	8,485	2025
2026	730,042	150	65,000		795,192	185,000	63,125	248,125	182,629	1,950	60,000		8,485	35,000	536,189	259,003	259,003	3,621,334	0	2026
2027	747,882	3,635	430,000		1,181,517	180,000	57,720	237,720	184,386	12,900	418,000			35,000	888,006	293,511	552,514	3,359,437	0	2027
2028	765,901	5,525			771,426	200,000	57,803	257,803	186,169					35,000	478,972	292,454	844,968	3,950,355	0	2028
2029	784,101	8,450			792,551	215,000	110,754	325,754	94,913					35,000	455,667	336,884	1,181,852	3,641,727	0	2029
2030	802,482	11,819			814,301	270,000	87,527	357,527	63,979					35,000	456,506	357,795	1,539,647	3,307,748	0	2030
2031	821,047	15,396			836,443	330,000	76,287	406,287	63,979					35,000	505,266	331,177	1,870,824	2,913,769	0	2031
2032	839,797	18,708			858,505	385,000	62,716	447,716	63,979					35,000	546,695	311,810	2,182,634	2,464,790	0	2032
2033	858,736	21,826			880,562	395,000	48,082	443,082	63,979					45,000	552,061	328,501	2,511,135	2,005,811	0	
2034	877,863	25,111			902,974	415,000	32,757	447,757	63,979						511,736	391,238	2,902,373	1,526,832	0	2034
2035	897,182	29,024			926,206	170,000	22,701	192,701	63,979						256,680	669,526	3,571,899	1,292,853	0	2035
2036	916,694	35,719			952,413	170,000	18,448	188,448	63,979						252,427	699,986	4,271,885	1,058,874	0	2036
2037	936,401	42,719			979,120	180,000	13,985	193,985	63,979						257,964	721,156	4,993,041	814,895	0	2037
2038	956,305	49,930			1,006,235	155,000	9,747	164,747	63,979						228,726	777,509	5,770,550	595,916	0	2038
2039	976,409	57,706			1,034,115	160,000	5,897	165,897	63,979						229,876	804,239	6,574,789	371,937		2039
2040	996,713	65,748			1,062,461	90,000	3,047	93,047	63,979 63,979						157,026	905,435	7,480,224	217,958		
2041 2042	1,017,220 1,037,933	74,802 84,170			1,092,022 1,122,103	90,000	1,247 0	91,247	63,979						155,226 63,979	936,796 1,058,124	8,417,020 9,475,144	63,979 0	0	2041
2042	1,037,933	94,751			1,122,103	0	0	0	05,579						03,979	1,058,124	9,475,144 10,628,747	0		2042
2043	1,058,852	106,287			1,153,603	0	0	0	0						0	1,153,603	10,628,747	0		2043
2044	1,079,981	118,150			1,180,208	0	0	0	0						0	1,180,208	13,034,486	0		2044
2043	1,101,321	110,130			1,213,4/1		U	U								1,213,4/1	13,034,460	U		2043
Total																				Tota
2022 -2045)	20,281,248	863,791	805,000	52,572	22,002,611	4,290,000	987,649	5,277,649	2,001,328	24,150	778,000	0	233,485	430,000	8,744,612					(2022 -20



Projected Closure Year





Jensen Plumbing Heating & Air Inc

204 W Lake St Lake Mills WI 53551 (920) 648-8373

PROPOSAL

PROPOSAL #	1042901218
DATE	05/08/2024
PROPOSAL CREATED BY	KENNY KENNY@JENSENPH.COM

Providing 24/7 Reliable Quality Service

SERVICE LOCATION	CUSTOMER			
CITY OF WATERLOO	CITY OF WATERLOO			
	CHAD YERGES			
136 N MONROE ST	136 N MONROE ST			
WATERLOO, WI, 53594	WATERLOO, WI, 53594			
(920) 478-3025	(920) 478-3025			
(920) 478-9797, (920) 941-8231	(920) 478-9797, (920) 941-8231			
INVOICES@WATERLOOWI.US	INVOICES@WATERLOOWI.US			

PAYMENT	50% DOWNPAYMENT, REMAINDER OF BALANCE DUE	EXPIRATION	PROPOSAL PRICING IS GOOD FOR 30 DAYS FROM
TERMS	UPON COMPLETION OF WORK		05/08/2024

2 Furnaces & 2 A/C's

Description

Description of work

We propose to replace the 2 existing HVAC systems on the police station side of the building. The new equipment will be installed in the same location as the existing equipment. We will reconnect to the existing pvc venting, gas and electrical. The old equipment will be removed and recycled. All necessary sheet metal alterations will be fabricated. New ECO-BEE WI-FI thermostats will be installed as well as 4" filter cabinets. The new equipment will carry a commercial 1-year part and labor warranty. After completion the new equipment will be properly started and tested.

Comfortmaker Performance Series N95 ESN 100K Gas Furnace Replacement with ECO-BEE WI-FI Thermostat

Comfortmaker Performance Series N95 ESN 100K Gas Furnace (2120)

- -Up to 96% AFUE heating efficiency
- -Multi-speed ECM fan motor
- -Lifetime heat exchanger limited warranty
- -10-year parts limited warranty
- -1 Year Labor Warranty

N95ESN1002120A

T805 Thermostat

7 Day or 5/1/1 programmable

Auto Changeover

Easy menu driven programming

Intuitive wake, leave, return, sleep programming icons

8 sq. inch display

Blue backlight

Glow in the dark light button

Programmable fan

Electric or Gas configurable

Room temperature calibration adjustment

A - 67

App**Acturized** (CD)
Separate heating and cooling swing (cycle rate) adjustments

Keypad lockout

Heating and cooling setpoint limits

5 minute compressor delay protection (selectable on or off)

Filter change indicator(selectable on or off)

Simple private label badge system

Easy wire color coded terminal blocks

Universal sub-base

Mounts on wall or junction box

Battery or 24v power

5 year warranty

Comfortmaker Performance Series N95 ESN 100K Gas Furnace Replacement with ECO-BEE WI-FI Thermostat

Comfortmaker Performance Series N95 ESN 100K Gas Furnace (2120)

- -Up to 96% AFUE heating efficiency
- -Multi-speed ECM fan motor
- -Lifetime heat exchanger limited warranty
- -10-year parts limited warranty
- -1 Year Labor Warranty

N95ESN1002120A

T805 Thermostat

7 Day or 5/1/1 programmable

Auto Changeover

Easy menu driven programming

Intuitive wake, leave, return, sleep programming icons

8 sq. inch display

Blue backlight

Glow in the dark light button

Programmable fan

Electric or Gas configurable

Room temperature calibration adjustment

Separate heating and cooling swing (cycle rate) adjustments

Keypad lockout

Heating and cooling setpoint limits

5 minute compressor delay protection (selectable on or off)

Filter change indicator(selectable on or off)

Simple private label badge system

Easy wire color coded terminal blocks

Universal sub-base

Mounts on wall or junction box

Battery or 24v power

5 year warranty

Comfortmaker Performance Series 13 SEER 4 Ton AC Replacement Labor and Materials

COMFORTMAKER

Performance® N4A3 1-Stage Central Air Conditioner, 48000 Btu/hr Cooling

Features

Quiet performance (as low as 74 decibels)*

Durably built to withstand bad weather and debris

Designed for corrosion resistance and lasting performance

Efficient, 1-stage scroll compressor

System protecting filter drier

Durable, protective inlet grille panels allow easy coil cleaning

Baked-on powder coat finish over galvanized steel

Compatible with most cooling thermostats

Non-ozone depleting R-410A refrigerant

Coil guard grille

Sales Code "B

Part # N4A348GHB

Comfortmaker Performance Series 13 SEER 4 Ton AC Replacement Labor and Materials

Apple Apple

Performance® N4A3 1-Stage Central Air Conditioner, 48000 Btu/hr Cooling

Features

Quiet performance (as low as 74 decibels)*

Durably built to withstand bad weather and debris

Designed for corrosion resistance and lasting performance

Efficient, 1-stage scroll compressor

System protecting filter drier

Durable, protective inlet grille panels allow easy coil cleaning

Baked-on powder coat finish over galvanized steel

Compatible with most cooling thermostats

Non-ozone depleting R-410A refrigerant

Coil guard grille

Sales Code "B

Part # N4A348GHB

Total: \$22,980.00

CUSTOMER MESSAGE

Thank you for having us out.

Signed proposal and down payment are required to schedule.

WE OFFER FINANCING SEE EMAIL OR JENSENPHA.COM WEBSITE TO LEARN MORE

SIGNATURE

ACCEPTANCE OF PROPOSAL

ALL MATERIAL USED ARE AT THE DISCRETION OF THE PLUMBER OR HVAC TECHNICIAN. ANY WORK REQUESTED OUTSIDE OF WHAT IS DESCRIBED ABOVE (IF TIME ALLOWS) WILL BE AT CURRENT TIME AND MATERIAL RATE (CURRENT RATE OF \$128 AS OF 4/1/2023), THIS RATE IS PER TECHNICIAN OR PLUMBER, PLUS ANY MATERIAL USED. ACCEPTING THIS PROPOSAL YOU AGREE TO THE ABOVE PRICES, SPECIFICATIONS AND CONDITIONS ARE SATISFACTORY. JENSEN PLUMBING HEATING AND AIR INC. IS AUTHORIZED TO PERFORM THE WORK AS SPECIFIED. ALL OVERDUE INVOICES ARE SUBJECT TO A 1.5% MONTHLY INTEREST RATE.

ALL MATERIAL PRICING IS SUBJECT TO CHANGE BASED ON MARKET VALUE IF THE ABOVE OUTLINED WORK IS NOT SCHEUDLED WITHIN 30 DAYS (SCHEDULED DATE TO PERFORM WORK DOES NOT HAVE TO BE WITHIN 30 DAYS), AND ALL WORK COMPLETED WITHIN 120 DAYS OF ACCEPTANCE OF PROPOSAL, INCLUDING DOWNPAYMENT. ANY ACCEPTED PROPOSAL THAT IS NOT COMPLETED WITHIN 120 DAYS, PAYMENT TERMS WILL CHANGE TO PROGRESSIVE BILLING AND PAYMENT UPON DRAW REQUEST.

LIEN RIGHTS, AS REQUIRED BY THE WISCONSIN CONTRUCTION LIEN LAW, BUILDER HEREBY NOTIFIES OWNER THAT PERSON OR COMPANIES FURNISHING LABOR OR MATERIALS FOR THE CONTRUCTION ON OWNERS' LAND MAY HAVE LIEN RIGHTS ON OWNERS LAND AND BUILDINGS IF NOT PAID. THOSE ENTITLED TO LIEN RIGHTS, IN ADDITION TO THE UNDERSIGNED BUILDER, ARE THOSE WHO CONTRACT DIRECTLY WITH THE OWNER OR THOSE WHO GIVE THE OWNER NOTICE WITHIN 60 DAYS AFTER THEY FIRST FURNISH LABOR OR MATERIALS FOR THE CONSTRUCTION. ACCORDINGLY, OWNER PROBABLY WILL RECEIVE NOTICES FROM THOSE WHO FURNISH LABOR OR MATERIALS FOR THE CONTRUCTION AND SHOULD GIVE A COPY OF EACH NOTICE RECEIVED TO HIS LENDER, IF ANY. BUILDER AGREES TO COOPERATE WITH THE OWNER AND THE LENDER, IF ANY, TO SEE THAT ALL POTENTIAL LIEN CLAIMANTS ARE DULY PAID.

A 30% RE-STOCKING FEE IS APPLIED TO ALL CANCELLED OR RETURNED ORDERS. JENSEN PLUMBING, HEATING AND AIR INC CANNOT WARRANTY ANY MATERIAL PROVIDED BY OTHERS. ALL PROPOSED WORK WILL BE COMPLTED DURING NORMAL BUSINESS HOURS (7 AM TO 4PM, MONDAY THROUGH FRIDAY, HOLIDAYS THAT THE OFFICE IS CLOSED ARE NOT NORMAL WORKING HOURS).

PLUMBING AND HVAC PERMITS ARE NOT INCLUDED. CONCRETE THAT IS MORE THAN 4 INCHES THICK OR CONTAINS RE-BAR OR WIRE MESH WILL BE REMOVED AT A TIME AND MATERIAL RATE. (TIME AND MATERIAL RATE DISCLOSED ABOVE). ALL WORK AND MATERIAL WILL CONFORM TO THE STATE OF WISCONSIN CODES. ALL MATERIALL THAT IS PROVIDED BY JENSEN PLUMBING HEATING AND AIR IS GUARANTEED TO BE AS SPECIFIED. ALL WORK TO BE COMPLETED IN A WORKMANSHIP LIKE MANNER ACCORDING TO THE STANDARD PRACTICES. ALL AGREEMENTS CONTIGENT UPON STRIKES, ACCIDENTS, OR ANY DELAYS BEYOND OUR CONTROLS.

OWNER TO CARRY FIRE, TORNADO, AND OTHER NECESSARY INSURANCE. ALL JENSEN EMPLOYEES ARE FULLY COVERED BY WORKMENS COMPENSATION INSURANCE.

THANK YOU FOR YOUR BUSINESS!!



Adaptive Micro Systems LLC 7840 North 86th Street Milwaukee, WI 53224 Phone (800) 558-7022 | AdaptiveDisplays.com

SALES QUOTE

Customer Copy					
Number	Q24000049				
Date	4/26/2024				
Page	1				

Sell To Cust. C101430	City of Waterloo Dennis Sorenson 136 N. Monroe St. WATERLOO, WI 53594 United States of America				Cust,	City of Waterloo Dennis Sorenson 136 N. Monroe St. WATERLOO, WI 53594 United States of America				
Customer PO #		Expires	Slsp	Terms			Freight	Ship Via		
PAF	RTS	5/26/2024	Sales	Net 30 DAYS		QUO	TED	UPS		

<u>ltem</u>	<u>Description</u>	Quantity	<u>UM</u>	<u>Price</u>	<u>Extension</u>
1565251001	KIT,RETROFIT,FAST-18	1	EA	1,800.00	\$1,800.00

Shipment within	
Acceptance By	
Date	
By	

Merchandise	Freight	Tax	Total
\$1,800.00	\$35.00	\$0.00	\$1,835.00